

# **Bedfordshire Pension Fund Report and Accounts**

2013-2014



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#### **Foreword**

It gives me great pleasure to present the Bedfordshire Pension Fund's Annual Report and Accounts for 2013/2014.

Firstly, I would like to thank David Lawrence, my vice-chairman, and all other members who have served the Committee during the year. Their participation, support and advice has been invaluable and importantly, constructive.

As I write this foreword the Local Government Pension Scheme (LGPS) reform continues to evolve and many consultations continue. The new scheme was introduced in April 2014, and my thanks go to all staff in the pension team for making this happen and indeed all employers for their efforts in getting the data to them in a timely manner. There remains a lot of work to be completed in the administration aspect of the fund as we are currently implementing a new system to manage all pensioner details from active members through to current pensioners, including deferred members – currently in excess of 54,000 individuals.

BPF (Bedfordshire Pension Fund) continues to grow – by £77.3 million during 2013/2014 – and now stands at over £1.5 billion. Market conditions remain challenging whilst we recognise some asset classes have performed better than others – equities were particularly strong in the latter part of 2013.

We continue to regularly meet both our external consultants and our independent adviser and receive their advice. Our decisions are always tested against our clear funding strategy which is in place and reviewed from time to time. We remain optimistic we will be in a good place going forward. In the year 2013/2014 the Fund has realigned some of the distribution of assets in an attempt to counter the significant challenges that we face. Last year, and not unique to Bedfordshire, our liabilities were valued (on the same basis) at a lower level than at the last triennial Valuation at 31 March 2013. It is hoped that this will continue to aid the funding of the scheme as there still requires significant improvement to be made to deliver BPF to a fully funded position.

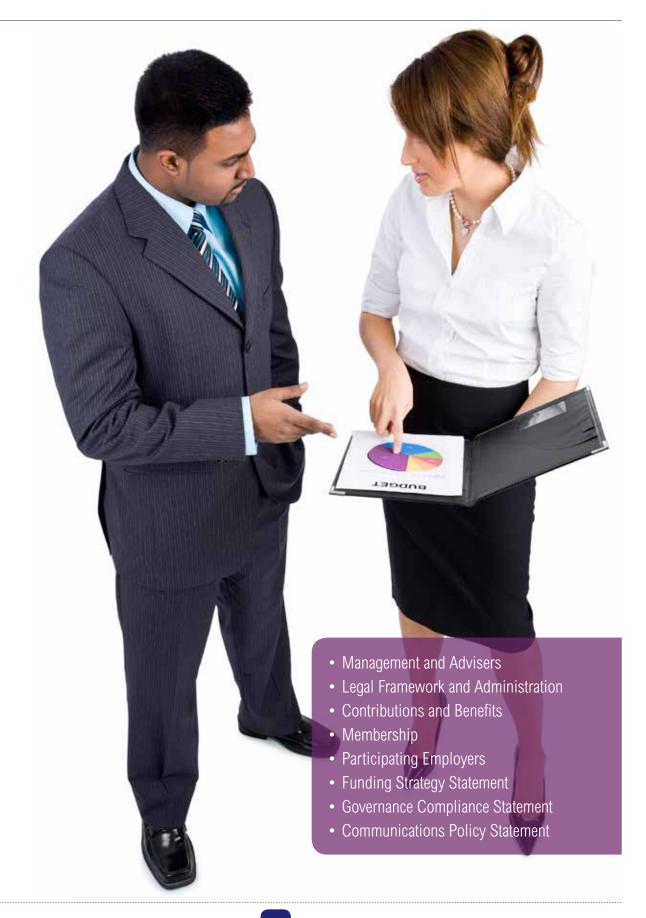
More detail is contained in the body of this report and you are encouraged to read it at your convenience. Indeed, if you have any questions we will be only too pleased to help and contact details can be found at page 119 of the report.

On behalf of the Committee, I would like to thank the Director of Finance and Corporate Services and his colleagues for their sustained efforts in providing the advice and support required for Members, Employers, administration and the investments of the Pension Fund.

Councillor Doug McMurdo

Chairman of the Pension Fund Committee

# **Management Report**



# Management & Advisers as at 31 March 2014

Administering Authority	Bedford Borough Council
Administrator	Trevor Roff, Director of Finance & Corporate Services
	(Andy Watkins, Assistant Chief Executive and Chief Finance Office
	from 1 April 2014)
Pension Fund Committee Members	
Bedford Borough Councillors	Doug McMurdo (Chair)
	Shan Hunt
	Jon Gambold
Central Bedfordshire Councillors	David Jones
	David Lawrence
Luton Borough Councillors	Stephen Lewis
	Jon Titmuss
Scheme Member Representative	Willy White
(non-voting)	
Independent Adviser	Leslie Robb
Investment Managers	
	Baring Asset Management
	BlackRock Advisors
	CBRE Global Investors
	Insight Investment Management
	Lazard Asset Management
	Legal & General Investment Management
	Pyrford International
	Trilogy Global Advisors
Custodian	The Northern Trust Company
Investment Consultant	Linda Selman
	Hymans Robertson
Actuary	Peter Summers
notual y	Hymans Robertson
External Auditor	Ernst and Young LLP
AVC Providers	Prudential
	Standard Life Assurance Company
Bankers	National Westminister Bank
	Royal Bank of Scotland plc
	Santander UK plc
	Oantanuer UN PIG

# **Legal Framework & Administration**

#### **The Scheme**

The local government pension scheme is statutorily based and governed by the Local Government Pension Scheme Regulations 2008 and subsequent amendments.

#### **Administering Authority**

The Bedford Borough Council is the administering authority for the Bedfordshire Pension Fund. The Fund Administrator is the Bedford Borough Council's Assistant Chief Executive & Chief Finance Officer.

#### **Role of the Pension Fund Committee**

The Borough Council's responsibility as Administering Authority is undertaken via the Pension Fund Committee. The Committee consists of nominated elected members of the Bedford Borough Council, Central Bedfordshire Council and Luton Borough Council. A scheme member representative nominated by the trade unions is invited to sit on the Committee in an observer role. An independent investment adviser sits on the Committee in an advisory role. The Committee also takes advice from Borough Council officers, principally the Assistant Chief Executive & Chief Finance Officer and the Head of Pensions, and from external professional investment advisers, Hymans Robertson. The Committee meets as the Pension Fund Panel when it sits informally.

The membership of the Pension Fund Committee at 31 March 2014 is shown on page 5.

The Committee supervises the overall arrangements for management of the Fund's assets. It appoints external fund managers to manage the Fund's assets and monitors their performance. The key principle in the prudent management of the Fund's assets is maintaining the optimum balance between risk and return. The Committee seeks to achieve this by ensuring that its assets are spread over a variety of different asset classes, both in the UK and overseas, and with different managers.

#### **Fund Administrator**

The exercise of the Borough Council's functions as administering authority is delegated to the Pension Fund Committee. The Assistant Chief Executive & Chief Finance Officer, as Fund Administrator, has delegated authority for the day-to-day management of the Fund. This delegation includes the power to seek advice and the authority to appoint external managers to handle the day-to-day investment of the Fund's assets.

#### **Corporate Governance**

The Borough Council has issued a Governance Policy Statement in respect of the Pension Fund. This document describes how the Council will fulfil its role as administering authority in an effective and transparent manner. The statement covers policy on:

- · delegations to the Pension Fund Committee;
- frequency of meetings of the Committee;
- terms of reference and operational procedures;
- representation from other scheme employers and scheme members.

The Governance Policy Statement can be seen in full on the Pension Fund's website at www.bedspensionfund.org

In addition, the Pension Fund Committee has published a governance compliance statement in accordance with current regulations. This statement is reproduced in full on page 45.

#### **Changes in Legislation**

Regulations in 2013 introduced a new Career Average Revalued Earnings scheme from 1 April 2014. This benefit structure was used in the 31 March 2013 Actuarial Valuation of the Fund.

#### **Administration of the Scheme**

The Borough Council is the administering authority and fund investment and administration is the responsibility of the Fund Administrator. The costs of administration and paying pensions and benefits are charged to the Pension Fund.

The local government pension fund administered by the Borough Council was established in 1974 to cover the future pension entitlements of all eligible employees of the Borough and Unitary Councils within Bedfordshire, other than teaching staff, police officers and firefighters who have their own pension schemes. A number of other bodies also participate in the pension scheme as

of right (scheduled bodies) or are admitted to the scheme following application for membership (admitted bodies).

With the advent of personal pensions, employees are free to choose whether to join or remain within the scheme or to make their own personal pension arrangements.

The local government pension scheme is required to be 'funded', i.e. it must be sufficient to sustain the future pension entitlements of both past and present employees. The scheme is financed by contributions from employees and employers and by earnings from investments. Cash not immediately required to meet pensions and other benefits is invested in a selection of securities, equities, property and other assets. The level of employers' contributions is re-assessed every three years following an actuarial review of the fund by the fund's actuary.

#### **Pensions Administration Performance**

The Pension Administration performance as measured by agreed performance indicators is reported quarterly to the Pension Fund Committee. The table below summarises the year.

	Target days to complete	total cases outstanding 31 March	cases ready to action 31	2013/2014 Average days to	2013/2014 Number of cases	2012	
		2014	March 2014	complete		Number	%
Creation of member records	10	256	167	4.10	3968	3946	99.4%
Payment of refunds	10	5	1	1.53	45	45	100%
Process retirement							
Normal	10	26	2	1.13	261	261	100%
III Health	10	4	2	0.57	34	34	100%
Early Retirement	10	23	2	1.12	131	131	100%
(redundancy or Efficiency)							
Preserved Benefit into	10	50	12	0.83	442	441	99.8%
Payment							
Total Retirements		103	18	0.95	868	867	99.9%
Retirement Estimates							
Normal	10	20	9	5.07	263	224	85.2%
Long Term forecasts	20	21	5	7.42	224	223	99.6%
III Health	10	2	1	3.69	26	24	92.3%
Early Retirement	10	3	3	6.44	345	287	83.2%
(redundancy or Efficiency)							
Total Retirement Estimates		46	18	6.23	858	758	88.3%
Transfers In	35	5	0	1.09	142	142	100%
Transfers in LG	120	19	0	1.26	105	105	100%
Transfers Out	10	3	0	1.04	46	46	100%
Transfers Out LG	60	3	0	1.61	58	58	100%
Preserved Benefits	60	914	794	53.97	4841	3926	81.1%
Death entitlement	10	74	20	2.83	384	370	96.4%

#### **Financial Performance (Administrative)**

A budget for the administrative cash flows of the Pension Fund is prepared prior to the beginning of each financial year. The key elements of the 2013/2014 budget approved by the Pension Fund Committee in March 2013 are shown below together with actual performance.

Administrative cash flows			
£000s	Budget	Actual	Variance
Contributions received	88,200	95,400	7,200
Transfers of value received	7,000	5,700	-1,300
Benefits paid	-77,800	-82,800	-5,000
Transfers of value paid	-7,000	-3,600	3,400
Cost of administering the fund	-3,600	-4,000	-400
Net additions/withdrawals from dealings with members	6,800	10,700	3,900

The cash flows shown above include the payment, and subsequent recovery, of compensatory added years benefits which are excluded from the statement of accounts.

Contributions are payable by participating employers on a monthly basis, due in arrears by the 7th working day of the following month. During 2013/2014, 89% of contributions were received by the due date and three small cases were more than a month late. All contributions due were collected and there were no bad debt write-offs in respect of contributions. The Fund charges interest on overdue contributions in accordance with LGPS regulations.

The Pension Fund Committee formally agreed a budget for 2013/2014 at its meeting on 4 March 2013. The Committee receives regular reports on progress against the budget during the year. The final position is shown in the table below and indicates the biggest variation was a one off cost which was incurred on exiting a particular investment vehicle.

	2013/2014 Current Budget	2013/2014 Outturn	2013/2014 Variance
	£000	£000	£000
Investment management – basic fees:	3,275	3,309	34
One off unusual trading costs		179	179
Investment management – performance related fees	700	484	(216)
In-house and other support	272	249	(23)
Total Investment management fees	4,247	4,221	(26)
Administration			
Training	25	9	(16)
Running Expenses	48	64	16
Actuarial & other professional fees	141	182	41
Computer costs	98	119	21
LGPS 2014 Costs	65	30	(35)
New Administration System	50	93	43
Fund Administration – Bedford Borough Council	850	850	0
recharge			
	1,277	1,347	70
Total	5,524	5,568	44

#### **Benchmarking**

The Fund benchmarks its administrative costs against the SF3 data collected annually by the Office of National Statistics. The most recent data is that for the financial year 2012/2013 and is summarised in the following table:

Cost per Scheme Member (£)	2012/	2013	2011/2012		
	Bedfordshire	All LGPS	Bedfordshire	All LGPS	
Investment management:					
base fee	72.68		72.59		
performance fee	4.00		9.94		
Investment advice/ support:	5.57		5.93		
Total Investment Costs	82.25	85.07	88.46	83.03	
Administration:	22.42		22.42		
Total	22.42	27.02	22.42	27.82	

#### **Communications**

The Pension Fund is committed to establishing and maintaining effective communications with its members and other interested parties. To this end, the fund has issued a Communications Policy Statement formalising the processes by which this will be achieved. This policy statement may be seen on the Fund's website at www.bedspensionfund.org and is reproduced in full on page 52.

#### **Systems & Technological Innovation**

The Pension Fund's records and administration system are computerised, using hardware provided by the Borough Council and AXISe software provided under licence by *Aquila Heywood*. This licence provides for regular updates to keep abreast of changes in regulation and developments in best practice.

The Fund's financial data is collected on the Borough Council's Agresso system. This system is maintained in-house by the Council's IT team and includes comprehensive contingency and business continuity provisions.

The Fund payroll is managed in-house utilising AXISe software, although it is upgrading to *altair* software in 2014/2015.

All Borough Council staff involved in Pension Fund administration and investment activities have access to the internet and the Council's intranet.

The Fund also maintains a website that is maintained by its own officers and supported by Bedford Borough Council, The web address is www.bedspensionfund.org

#### **Equality and Diversity**

The Council's policy on Equality & Diversity is available on the Council's website at www.bedford.gov.uk

# Training — CIPFA Pensions Finance Knowledge & Skills Framework

All public sector organisations charged with the financial management of pension schemes will be aware of the growing complexity of pension schemes. Pension scheme financial management in the public sector demands appropriate skills, including a knowledge of financial markets and products, financial services procurement, pensions accounting and auditing, actuarial practices, investment performance and risk management and the implications of legal and regulatory requirements.

Every public sector organisation should secure appropriate training, having assessed the professional competence of both those involved in pensions scheme financial management and those with a policy, management and/or oversight role. They should also ensure that those charged with pension scheme governance have access to the skills and knowledge they require to carry out this role effectively.

CIPFA has published its Pensions Finance Knowledge and Skills Framework as a basis for the training and development of those involved in pension scheme finances. The six areas within the Knowledge and Skills framework are:

- 1. Pensions legislative and governance context
- 2. Pensions accounting and auditing standards
- 3. Financial services procurement and relationship management
- 4. Investment performance and risk management
- 5. Financial markets and product knowledge
- 6. Actuarial methods, standards and practices

The Pension Fund has adapted the CIPFA framework in formulating and implementing its own training plan and, as recommended by CIPFA, makes the following compliance statement:

As the administering authority of the Bedfordshire Pension Fund, the Council recognises the importance of ensuring that all staff and members charged with the financial management and decision making with regard to the Fund are fully equipped with the knowledge and skills to discharge the duties and responsibilities allocated to them. It therefore seeks to appoint individuals who are both capable and experienced and will provide training for staff and members of the decision making bodies to enable them to acquire and maintain an appropriate level of expertise, knowledge and skills.

The Fund's training plan sets out how it intends to acquire, maintain and develop the pension finance knowledge and skills necessary. The plan reflects the recommended knowledge and skills level requirements set out in the CIPFA Pensions Finance Knowledge and Skills Framework.

The Fund has appointed the Fund Administrator to be responsible for ensuring that policies and strategies are implemented. The Fund has conducted a training needs assessment and, based on the outcome, has formulated a training plan.

The following training against the plan has been provided during the year. The table reviews the training received by the Fund in 2013/2014.

Event	Length & timing of Training	Legislative & Governance	Accounting & Audit	Procurement & Relationships	Investment & Risk	Financial Markets	Actuarial	Attended
Local Event led by Investment Consultant	1/2 day Tied into Panel Training 31 May 2013, 13 Sep 2013 8 Nov 2013 14 Feb 2014			х	х	х		31 May 2013 7 M 3 O 13 Sep 2013 7 M 3 O 8 Nov 2013 7 M 2 O 14 Feb 2014 7 M 2 O 1 Ob
Local Government Association (LGA) Trustee training	3 days	х	х	х	X	х	x	1 M 0 O Total to date 7 M 1 O
Training Day Skills and knowledge	1 day 21 June 2013 1 day 22 Oct 2013	х	х	х	x	х	x	21 Jun 2013 1 M 1 0 22 Oct 3013 3 M 0 0 1 0b
NAPF Local Authority Conference	2 days May 2013	x	x	х	x	х	х	0 M 3 O
LGC – Investment Seminar	2 days 5/6 Sep 2012	х			x	х		1 M 1 O
CIPFA – Pensions Conference	5 Nov 2013	x				х		0 M 1 0
LGA Trustee Conference	2 day 27/28 Jun 2013	х				х		1 M 0 O
LAPFF Conference	3 days 4/5/6 Dec 2013				x			0 M 1 0
LGC – Investment Summit	2 days 27/28 Feb 2014	x		х	x	х	х	1 M 1 0
Pension Fund Tax Training	26 Feb 2014			x				0 M 1 0

#### **Key for attended:**

M = Members O = Officers Ob = Observer

Suggested optional events are shown shaded whilst others are suggested to be essential in the first two years in the committee.

#### Risk

The main types of risks to the Pension Fund are identified as follows:

- The value of liabilities rises too guickly;
- The value of the investments does not rise quickly enough;
- Individual Employer Circumstances make paying liabilities challenging;
- · The Governance capability.

There are a number of ways these risks are attempted to be mitigated and these are detailed in the formal register. In general there is reliance on the governance requirements such as the Funding Strategy Statement (page 21) and the Statement of Investment Principles (page 70). The formal risk register is considered by the Pension Fund Committee at least annually and most recently on 17 June 2014.

The Pension Fund receives assurance from an internal audit programme that covers areas such as pensioner payroll, administration, contributions receivable and governance to ensure that internal controls are working correctly. Investment Managers and the custodian also make available a report detailing their internal control system being subject to audit. These reports can be of different formats including the AAF01/06 (Audit and Assurance Faculty of the Institute of Chartered Accountants in England and Wales release 01/06), SAS (Statement on Auditing Standards) 70, International Standard on Assurance Engagement no. 3402 and SSAE 16 (U.S. Statement on Standards for Attestation Engagements No. 16). Each report is reviewed when available and the conclusion of each was that the control procedures are suitably designed and operated as described during the period under review.

### **Contributions and Benefits**

The Pension Fund provides for the payment of pensions and other benefits to eligible former employees of the participating bodies. The following summary is only an illustrative guide. Full details of benefits payable are explained in the scheme booklet "A Guide to the Local Government Pension Scheme", available from the Council's pensions administration team or on the internet at www.bedspensionfund.org/active\_members/guides\_to\_the\_lgps.aspx.

#### **Contributions**

Legislation requires regular three-yearly actuarial valuations of local authority pension funds to establish the annual contribution to be made by the employing bodies. The valuation on which the employers' contributions for 2013/2014 were based was carried out as at 31 March 2010. The employers' contributions resulting from this valuation were implemented from 1 April 2011 (see also Actuarial Statement on page 85).

Employees contribute to the scheme at a rate set by statute. On 1 April 2008, a tiered structure, in which rates vary according to salary, was introduced for all new and existing members.

Employers make a contribution to the fund at a common (or primary) contribution rate, calculated as a percentage of employees' pensionable pay. The actuary determines the common rate of contribution at the time of valuation, having regard to any statutory requirements then in force. A secondary employer's contribution rate is calculated for each employing body to reflect their particular individual circumstances.

The administering authority is also required to enable employees to make additional voluntary contributions (AVCs) to obtain enhanced pension benefits. The Standard Life Assurance Company and Prudential plc have been appointed to provide this facility.

#### **Pension Benefits**

The local government pension scheme is a "defined benefit final salary" scheme, with employees' pensions and benefits determined in accordance with statute and regulation. The annual pension and the retirement lump sum are based on length of service and, usually, the final twelve months pay. On retirement, members can elect to commute part of their pension to increase their lump sum payment.

Contributors can transfer accumulated benefits between pension funds on change in employment, where regulations allow.

When an employee leaves the scheme with over three months service counting towards pension entitlement and does not transfer their benefits to another pension scheme, the employee is awarded a pension and lump sum, the payment of which is deferred until the individual's earliest retirement age (deferred benefits).

#### **Pension Increases**

Mandatory increases in pensions and deferred benefits are made, in accordance with annual Statutory Pensions Increase (Review) Orders, to maintain the purchasing power of the benefit. The pension increase is effective from April each year and from April 2011 is based on the annual movement in the Consumer Price Index (CPI) as at the previous September. Previous to April 2011, it was based on the Retail Price Index (RPI). The last time the annual movement was negative, a zero increase was applied but that is subject to that year's annual Statutory Pensions Increase (Review) Order.

#### LGPS 2014 reforms

	Service pre 1st April 2014	Service post 31st March 2014
Scheme	Final Salary Scheme, with Pension based on salary at retirement	CARE scheme (career average revalued earnings) where each year builds up a pension pot that is revalued in line with inflation.
Pension	Each year is worth 1/60 x final pensionable salary.	Each year is worth $1/49 \times 1/49 \times 1/$
50/50 Option	Not Available	Option for employees to pay half the contributions to accrue half of the pension.

# Membership

During 2013/2014 the number of pensioners increased from 13,158 at 31 March 2013 to 13,841 at 31 March 2014; the number of contributors within the fund increased from 17,442 to 18,766.

Whilst local government remains the main employment, the higher education sector and civilian employees of the emergency services are also major sources of membership. The introduction of the Government's academy programme has given schools the ability to opt out of local education authority control and become autonomous. Schools awarded academy status remain in the LGPS as scheduled bodies.

2013	by Employer as at 31 March	2014
4,339	Luton Borough Council	4,463
3,975	Central Bedfordshire Council	4,025
2,976	Bedford Borough Council	2,782
2,430	Academies	3,326
845	The Police and Crime Commissioner for Bedfordshire*	838
687	University of Bedfordshire	915
443	Cranfield University	420
1,747	Other bodies	1,997
17,442	Total	18,766

<sup>\* 2013</sup> was Bedfordshire Police Authority

Five Year Membership Summary as at 31 March						
	2010	2011	2012	2013	2014	
Active members	17,972	17,503	17,244	17,442	18,766	
Pensioners	11,237	11,764	12,527	13,158	13,841	
Deferred Pensioners	16,882	18,382	19,757	21,142	22,821	
Total	46,091	47,649	49,528	51,742	55,428	

# **Participating Employers**

The following are the employers participating in the Bedfordshire Pension Fund as at 31 March 2014. The contribution rates shown are the percentage of its employees' pensionable pay that each employer paid into the fund during 2013/2014. Common contribution rate is set at a level so as to bring the fund to 100% funding over a period of twenty years. However, some employers have opted to fund the deficit by making additional annual monetary payments and consequently have a lower contribution rate. The additional payments in 2013/2014 are included in the table below.

Scheduled Bodies:	Contribution	Additional
	Rate %	payments £000
Sharnbrook Academy Federation	16.5	
Alameda Academy	17.7	
Alban Church of England Academy	17.7	
All Saints Academy	12.8	4
Ampthill Town Council	19.3	
Ardley Hill Academy	19.1	
Arlesey Town Council	19.3	
Arnold Academy	20.5	
Barnfield Academy Trust (was Barnfield West)	21.9	
Barnfield College	14.5	156
Barnfield Education Services	20.0	
Bedford Academy	21.9	
Bedford Borough Council	23.9	
Bedford College	14.2	115
Bedford Free School	19.2	
Bedfordshire Fire & Rescue Service	13.9	119
Bedfordshire and River Ivel Drainage Board	19.3	
Police and Crime Commissioner for Bedfordshire	14.9	
Bedfordshire Probation Service	19.2	60
Beecroft Academy	18.7	
Biddenham Parish Council	19.3	
Biggleswade Academy Trust*	23.9	
Blunham Parish Council	19.3	
Bolnhurst Parish Council	19.3	
Brickhill Parish Council	19.3	
Bromham Parish Council	19.3	
Brooklands Academy*	23.9	
Caddington Parish Council	19.3	
Cedars Academy	22.5	
Central Bedfordshire College	15.2	91
Central Bedfordshire Council	23.9	
Central Bedfordshire UTC	20.0	
Challney Boys Academy	20.9	
Chantry Academy	21.9	
Chiltern Learning Trust	20.9	
Cranfield Church Of England Academy*	23.9	
Daubeney Academy*	23.9	
Dunstable Town Council	19.3	

Scheduled Bodies:	Contribution Rate %	Additional payments £000
Eastcotts Parish Council	19.3	payments 2000
Eaton Bray Academy*	23.9	
Etonbury Academy*	23.9	
Eversholt Lower	23.8	
Ferrars Academy*	21.1	
Flitwick Town Council	19.3	
Fulbrook Academy*	23.9	
Gilbert Inglefield Academy*	23.9	
Goldington Academy	19.4	
Goldington Green Academy*	23.9	
Gothic Mede Lower Academy*	23.9	
Grange Academy	21.9	
Gravenhurst Academy*	23.9	
Greenfield & Pulloxhill Academy	26.8	
Greys Education Centre*	23.9	
Hadrian Academy*	23.9	
Harlington and Sundon Academy Trust	23.9	
Harlington Area Schools Trust	17.7	
Harlington Academy	17.3	
Harlington Parish Council	19.3	
Haynes Parish Council *	19.3	
Henlow Academy	25.0	
Holywell School	19.2	15
Houghton Conquest Parish Council	19.3	
Houghton Regis Academy *	23.9	
Houghton Regis Town Council	19.3	
John Gibbard	23.7	
Kempston Burials Joint Committee	19.3	
Kempston Rural Parish Council	19.3	
Kempston Town Council	19.3	
Lark Rise Academy	17.9	
Leighton Linslade Town Council	19.3	
Linslade Academy Trust	17.0	
Luton Borough Council	14.6	5,861
Luton VI Form College	15.2	56
Mark Rutherford Academy	21.5	
Marston Moretaine Parish Council	19.3	
Marston Vale Middle School*	23.9	
Meppershall Lower Academy School*	23.9	
Northill Parish Council	19.3	
Oak Bank Special Academy School	19.1	
Potton Town Council	19.3	
Priory Academy *	21.9	
Putnoe Academy	23.2	
Queens Park Academy	15.4	
Queensbury Academy *	21.9	
Redborne Academy	16.7	
Raynesford Church of England Academy	22.6	

Scheduled Bodies:	Contribution	Additional
	Rate %	payments £000
River Bank Free School	20.0	
Robert Bloomfield Academy *	23.9	
Samuel Whitbread Academy *	23.9	
Sandy Town Council	19.3	
Sandye Place Academy	14.8	
Sharnbrook Parish Council	19.3	
St Augustine's Academy *	23.9	
St Christopher's Academy *	23.9	
St. Francis of Assisi Academy Trust*	23.9	
St Johns Special School and College	17.4	
Stanbridge Parish Council	19.3	
St Mary's School, (Stotfold) *	23.9	
Staploe Parish Council	19.3	
Stotfold Town Council	19.3	
Stratton Educational Trust	22.6	
The Firs Academy	22.9	
The Hills Academy*	23.9	
Tilsworth Parish Council	19.3	
Toddington Parish Council	19.3	
Toddington St. George Church of England School	31.9	
Turvey Parish Council	19.3	
University of Bedfordshire	13.5	835
Ursula Taylor Academy*	23.9	
Vandyke Academy	20.5	
Weatherfield Academy *	21.9	
Whipperley Infant Academy	19.1	
Woodland Academy	16.0	
Wootton Academy Trust *	23.9	
Wootton Parish Council	19.3	

Amitted and Other Member Bodies::	Contribution Rate %	Additional payments £000
Active Luton (Leisure Trust)	11.7	46
Amey Infrastructure Services	28.8	
Aragon Housing Association	12.9	105
Bedfordshire Pilgrims Housing Association	16.9	616
Christian Family Care	19.8	48
Churchill Cleaning Services	19.2	
Civica UK Limited	20.1	
Cranfield University	17.0	1,676
Creative Support	22.8	
Fusion Lifestyle	21.2	
Grand Union Housing	12.9	74
Luton Cultural Services Trust	13.4	
Macintyre Housing	12.9	12
Mitie	20.0	
One Housing Association	18.3	
South Essex Partnership Trust (formerly Beds and Luton Mental Health Trust)	14.7	41
St Christopher's Fellowship	16.4	2
St Francis Children's Society	19.0	
Stevenage Leisure Ltd	20.3	

<sup>\* -</sup> these academy schools are using their previous local authority contribution rate until the results of the 2013 valuation are implemented.

Further to this the following is a summary of the number of employers in the fund analysed by Scheduled bodies and Admitted bodies, showing active and ceased where there are still outstanding liabilities. This is a requirement of guidance issued in July 2014 as the report was being finalised.

	Active	Ceased	Total
Scheduled body	121	14	135
Admitted body	19	8	27
Total	140	22	162

# **Funding Strategy Statement**

#### 1 Introduction

#### 1.1 What is this document?

This is the Funding Strategy Statement (FSS) of the Bedfordshire Pension Fund ("the Fund"), which is administered by Bedford Borough Council, ("the Administering Authority").

It has been prepared by the Administering Authority in collaboration with the Fund's actuary, Hymans Robertson LLP, and after consultation with the Fund's employers and investment adviser. It is effective from 1 April 2014.

#### 1.2 What is the Bedfordshire Pension Fund?

The Fund is part of the national Local Government Pension Scheme (LGPS). The LGPS was set up by the UK Government to provide retirement and death benefits for local government employees, and those employed in similar or related bodies, across the whole of the UK. The Administering Authority runs the Bedfordshire Pension Fund, to make sure it:

- receives the proper amount of contributions from employees and employers, and any transfer payments;
- invests the contributions appropriately, with the aim that the Fund's assets grow over time with investment income and capital growth;
- uses the assets to pay Fund benefits to the members (as and when they retire, for the rest of their lives), and to their dependants (as and when members die), as defined in the LGPS Regulations. Assets are also used to pay transfer values and administration costs.

The roles and responsibilities of the key parties involved in the management of the Fund are summarised in Appendix B.

# 1.3 Why does the Fund need a Funding Strategy Statement?

Employees' benefits are guaranteed by the LGPS Regulations, and do not change with market values or employer contributions. Investment returns will help pay for some of the benefits, but probably not all, and certainly with no guarantee. Employees' contributions are fixed in those Regulations also, at a level which covers only part of the cost of the benefits.

Therefore, employers need to pay the balance of the cost of delivering the benefits to members and their dependants.

The FSS focuses on how employer liabilities are measured, the pace at which these liabilities are funded, and how employers or pools of employers pay for their own liabilities. This statement sets out how the Administering Authority has balanced the conflicting aims of:

- · affordability of employer contributions,
- · transparency of processes,
- · stability of employers' contributions, and
- · prudence in the funding basis.

There are also regulatory requirements for an FSS, as given in Appendix A.

The FSS is a summary of the Fund's approach to funding its liabilities, and this includes reference to the Fund's other policies; it is not an exhaustive statement of policy on all issues. The FSS forms part of a framework of which includes:

- · the LGPS Regulations;
- the Rates and Adjustments Certificate (confirming employer contribution rates for the next three years) which can be found in an appendix to the formal valuation report;
- actuarial factors for valuing individual transfers, early retirement costs and the costs of buying added service; and
- the Fund's Statement of Investment Principles (see Section 4).

# 1.4 How does the Fund and this FSS affect me?

This depends who you are:

- a member of the Fund, i.e. a current or former employee, or a dependant: the Fund needs to be sure it is collecting and holding enough money so that your benefits are always paid in full:
- an employer in the Fund (or which is considering joining the Fund): you will want to know how your contributions are calculated from time to time, that these are fair by comparison to other employers in the Fund, and in what circumstances you might need to pay more. Note that the FSS applies to all employers participating in the Fund;
- an Elected Member whose council participates in the Fund: you will want to be sure that the council balances the need to hold prudent reserves for members' retirement and death benefits, with the other competing demands for council money;
- a Council Tax payer: your council seeks to strike the balance above, and also to minimise cross-subsidies between different generations of taxpayers.

#### 1.5 What does the FSS aim to do?

The FSS sets out the objectives of the Fund's funding strategy, such as:

- to ensure the long-term solvency of the Fund, using a prudent long term view. This will ensure that sufficient funds are available to meet all members'/dependants' benefits as they fall due for payment;
- to ensure that employer contribution rates are reasonably stable where appropriate;
- to minimise the long-term cash contributions which employers need to pay to the Fund, by recognising the link between assets and liabilities and adopting an investment strategy which balances risk and return (NB this will

- also minimise the costs to be borne by Council Tax payers);
- to reflect the different characteristics of different employers in determining contribution rates. This involves the Fund having a clear and transparent funding strategy to demonstrate how each employer can best meet its own liabilities over future years; and
- to use reasonable measures to reduce the risk to other employers and ultimately to the Council Tax payer from an employer defaulting on its pension obligations.

# 1.6 How do I find my way around this document?

In Section 2 there is a brief introduction to some of the main principles behind funding, i.e. deciding how much an employer should contribute to the Fund from time to time.

In Section 3 we outline how the Fund calculates the contributions payable by different employers in different situations.

In Section 4 we show how the funding strategy is linked with the Fund's investment strategy.

In the Appendices we cover various issues in more detail if you are interested:

A. the regulatory background, including how and when the FSS is reviewed,

B. who is responsible for what,

C. what issues the Fund needs to monitor, and how it manages its risks,

D. some more details about the actuarial calculations required,

E. the assumptions which the Fund actuary currently makes about the future.

F. a glossary explaining the technical terms occasionally used here.

If you have any other queries please contact Geoff Reader, Head of Pensions and Treasury Management in the first instance at e-mail address Geoff.Reader@ bedford.gov.uk or on telephone number 01234 228562

#### 2 Basic Funding issues

(More detailed and extensive descriptions are given in Appendix D).

# 2.1 How does the actuary calculate a contribution rate?

Employer contributions are normally made up of two elements:

- a) the estimated cost of future benefits being built up from year to year, referred to as the "future service rate"; plus
- b) an adjustment for the difference between the assets built up to date and the value of past service benefits, referred to as the "past service adjustment". If there is a deficit the past service adjustment will be an increase in the employer's total contribution; if there is a surplus there may be a reduction in the employer's total contribution. Any past service adjustment will aim to return the employer to full funding over an appropriate period (the "deficit recovery period").

#### 2.2 How is a deficit (or surplus) calculated?

An employer's "funding level" is defined as the ratio of:

- the market value of the employer's share of assets, to
- the value placed by the actuary on the benefits built up to date for the employer's employees and ex-employees (the "liabilities"). The Fund actuary agrees with the Administering Authority the assumptions to be used in calculating this value.

If this is less than 100% then it means the employer has a shortfall, which is the employer's deficit; if it is more than 100% then the employer is said to be in surplus. The amount of deficit or shortfall is the difference between the asset value and the liabilities value.

A larger deficit will give rise to higher employer contributions. If a deficit is spread over a longer period then the annual employer cost is lower than if it is spread over a shorter period.

# 2.3 How are contribution rates calculated for different employers?

The Fund's actuary is required by the Regulations to report the Common Contribution Rate, for all employers collectively at each triennial valuation, combining items (a) and (b) above. This is based on actuarial assumptions about the likelihood, size and timing of benefit payments to be made from the Fund in the future, as outlined in Appendix E.

The Fund's actuary is also required to adjust the Common Contribution Rate for circumstances specific to each individual employer. The sorts of specific circumstances which are considered are discussed in Section 3. It is this adjusted contribution rate which the employer is actually required to pay, and the rates for all employers are shown in the Fund's Rates and Adjustments Certificate.

In effect, the Common Contribution Rate is a notional quantity, as it is unlikely that any employer will pay that exact rate. Separate future service rates are calculated for each employer together with individual past service adjustments according to employer-specific circumstances.

Details of the outcome of the Actuarial Valuation as at 31 March 2013 can be found in the formal valuation report dated 20 March 2014, including an analysis at Fund Level of the Common Contribution Rate. Further details of individual employer contribution rates can also be found in the formal report.

# 2.4 What else might affect the employer's contribution?

Employer covenant, and likely term of membership, are also considered when setting contributions: more details are given in Section 3.

For some employers it may be agreed to pool contributions, see 3.4.

Any costs of non ill-health early retirements must be paid by the employer, see 3.6.

If an employer is approaching the end of its participation in the Fund then its contributions may be amended appropriately, so that the assets meet (as closely as possible) the value of its liabilities in the Fund when its participation ends.

Employers' contributions are expressed as minima, with employers able to pay contributions at a higher rate. Account of the higher rate will be taken by the Fund Actuary at subsequent valuations.

# 2.5 What different types of employer participate in the Fund?

Historically the LGPS was intended for local authority employees only. However over the years, with the diversification and changes to delivery of local services, many more types and numbers of employers now participate. There are currently more employers in the Fund than ever before, a significant part of this being due to new academies.

In essence, participation in the LGPS is open to public sector employers providing some form of service to the local community. Whilst the majority of members will be local authority employees (and ex-employees), the majority of participating employers are those providing services in place of (or alongside) local authority services: academy schools, contractors, housing associations, charities, etc.

The LGPS Regulations define various types of employer as follows:

Scheduled bodies - councils, and other specified employers such as academies and further education establishments. These must provide access to the LGPS in respect of their employees who are not eligible

to join another public sector scheme (such as the Teachers Scheme). These employers are so-called because they are specified in a schedule to the LGPS Regulations.

It is now possible for Local Education Authority schools to convert to academy status, and for other forms of school (such as Free Schools) to be established under the academies legislation. All such academies, as employers of non-teaching staff, become separate new employers in the Fund. As academies are defined in the LGPS Regulations as "Scheduled Bodies", the Administering Authority has no discretion over whether to admit them to the Fund, and the academy has no discretion whether to continue to allow its non-teaching staff to join the Fund. There has also been guidance issued by the DCLG regarding the terms of academies' membership in LGPS Funds.

Designating employers - employers such as town and parish councils are able to participate in the LGPS via resolution (and the Fund cannot refuse them entry where the resolution is passed). These employers can designate which of their employees are eligible to join the scheme.

Other employers are able to participate in the Fund via an admission agreement, and are referred to as 'admission bodies'. These employers are generally those with a "community of interest" with another scheme employer – community admission bodies ("CAB") or those providing a service on behalf of a scheme employer – transferee admission bodies ("TAB"). CABs will include housing associations and charities, TABs will generally be contractors. The Fund is able to set its criteria for participation by these employers and can refuse entry if the requirements as set out in the Fund's admissions policy are not met.

# 2.6 How does the Fund recognise that contribution levels can affect council and employer service provision, and council tax?

The Administering Authority and the Fund actuary are acutely aware that, all other things being equal, a higher

contribution required to be paid to the Fund will mean less cash available for the employer to spend on the provision of services. For instance:

- Higher pension Fund contributions may result in reduced council spending, which in turn could affect the resources available for council services, and/or greater pressure on council tax levels;
- Contributions which Academies pay to the Fund will therefore not be available to pay for providing education;
- Other employers will provide various services to the local community, perhaps through housing associations, charitable work, or contracting council services. If they are required to pay more in pension contributions to the LGPS then this may affect their ability to provide the local services.

Whilst all this is true, it should also be borne in mind that:

- The Fund provides invaluable financial security to local families, whether to those who formerly worked in the service of the local community who have now retired, or to their families after their death;
- The Fund must have the assets available to meet these retirement and death benefits, which in turn means that the various employers must each pay their own way.
   Lower contributions today will mean higher contributions tomorrow: deferring payments does not alter the employer's ultimate obligation to the Fund in respect of its current and former employees;
- Each employer will generally only pay for its own employees and ex-employees (and their dependants), not for those of other employers in the Fund;

- The Fund strives to maintain reasonably stable employer contribution rates where appropriate and possible;
- The Fund wishes to avoid the situation where an employer falls so far behind in managing its funding shortfall that its deficit becomes unmanageable in practice: such a situation may lead to employer insolvency and the resulting deficit falling on the other Fund employers. In that situation, those employers' services would in turn suffer as a result;
- Council contributions to the Fund should be at a suitable level, to protect the interests of different generations of council tax payers.
   For instance, underpayment of contributions for some years will need to be balanced by overpayment in other years; the council will wish to minimise the extent to which council tax payers in one period are in effect benefitting at the expense of those paying in a different period.

Overall, therefore, there is clearly a balance to be struck between the Fund's need for maintaining prudent funding levels, and the employers' need to allocate their resources appropriately. The Fund achieves this through various techniques which affect contribution increases to various degrees (see 3.1). In deciding which of these techniques to apply to any given employer, the Fund will consider a risk assessment of that employer using a knowledge base which is regularly monitored and kept up-to-date. This database will include such information as the type of employer, its membership profile and funding position, any guarantors or security provision, material changes anticipated, etc. This helps the Fund establish a picture of the financial standing of the employer, i.e. its ability to meet its long term Fund commitments.

For instance, where an employer is considered relatively low risk then the Fund will permit greater smoothing (such as stabilisation or a longer deficit recovery period

relative to other employers) which will temporarily produce lower contribution levels than would otherwise have applied. This is permitted in the expectation that the employer will still be able to meet its obligations for many years to come.

On the other hand, an employer whose risk assessment indicates a less strong covenant will generally be required to pay higher contributions (for instance, with a more prudent funding basis or a shorter deficit recovery period relative to other employers). This is because of the higher probability that at some point it will fail or be unable to meet its pension contributions, with its deficit in the Fund then falling to other Fund employers.

The Fund actively seeks employer input, including to its funding arrangements, through various means: see Appendix A.

#### 3 Calculating contributions for individual Employers

#### 3.1 General comments

A key challenge for the Administering Authority is to balance the need for stable, affordable employer contributions with the requirement to take a prudent, longer-term view of funding and ensure the solvency of the Fund. With this in mind, there are a number of methods which the Administering Authority may permit, in order to improve the stability of employer contributions. These include, where circumstances permit:-

- capping of employer contribution rate changes within a pre-determined range ("stabilisation")
- · the use of extended deficit recovery periods
- the phasing in of contribution rises or reductions
- the pooling of contributions amongst employers with similar characteristics
- the use of some form of security or guarantee to justify a lower contribution rate than would otherwise be the case.

These and associated issues are covered in this Section.

The Administering Authority recognises that there may occasionally be particular circumstances affecting individual employers that are not easily managed within the rules and policies set out in the Funding Strategy Statement. Therefore the Administering Authority may, at its sole discretion, direct the actuary to adopt alternative funding approaches on a case by case basis for specific employers.

# 3.2 The effect of paying contributions below the theoretical level

Employers which are permitted to use one or more of the above methods will often be paying, for a time, contributions less than the theoretical contribution rate. Such employers should appreciate that:

- their true long term liability (i.e. the actual eventual cost of benefits payable to their employees and ex-employees) is not affected by the choice of method,
- lower contributions in the short term will be assumed to incur a greater loss of investment returns on the deficit. Thus, deferring a certain amount of contribution will lead to higher contributions in the long-term, and
- it will take longer to reach full funding, all other things being equal.

Overleaf (3.3) is a summary of how the main funding policies differ for different types of employer, followed by more detailed notes where necessary.

Section 3.4 onwards deals with various other funding issues which apply to all employers.

# 3.3 The different approaches used for different employers

Type of employer		Scheduled Bodies	Se	Community Adn	Community Admission Bodies and Designating Employers	Transferee Admission Bodies
Sub-type	Local Authorities, Police, Fire	Colleges	Academies	Open to new entrants	Closed to new entrants	(all)
Basis used	Ongoing, ass	Ongoing, assumes long-term Fund participation (see <u>Appendix E</u> )	und participation	Ongoing, but may see	Ongoing, but may move to "gilts basis" - see Note (a)	Ongoing, assumes fixed contract term in the Fund (see Appendix E)
Future service rate	Project	ted Unit Credit appi	Projected Unit Credit approach (see Appendix D - D.2)	x D – D.2)	Attained Age	Projected Unit Credit approach (see
					Appendix D – D.2)	
Stabilised rate?	Yes - see Note (b)	No	Yes – see Note b	No	No	No
Maximum deficit recovery period – Note (c)	20 years	15 years	15 years	15 years	Remaining working lifetime – subject to risk assessment by Administering Authority	Outstanding contract term – subject to risk assessment by Administering Authority
Deficit recovery payments – Note (d)	cash	cash	% of pay (may be revised at next valuation)	cash	cash	cash
Treatment of surplus	Covered by stabilisation arrangement		TBC	Preferred approach future service rate, may be permitted b	Preferred approach: contributions kept at future service rate. However, reductions may be permitted by the Admin. Authority	Reduce contributions by spreading the surplus over the remaining contract term if appropriate
Phasing of contribution changes	Covered by stabilisation arrangement		Covered by stabilisation	3 years - <u>Note (e)</u>	3 years - <u>Note (e)</u>	TBC
Review of rates – Note (f)	Administerinį	g Authority reserve: level of security pri	s the right to review ovided, at regular in	Administering Authority reserves the right to review contribution rates and amounts, and the level of security provided, at regular intervals between valuations	nd amounts, and the lations	Particularly reviewed in last 3 years of contract
New employer	n/a	n/a	Note (g)	NC	Note (h)	Notes (h) & (i)
Cessation of participation: cessation debt payable	Cessation is a as Schedu participate cessation oc changes for ex applie	Cessation is assumed not to be generally possible, as Scheduled Bodies are legally obliged to participate in the LGPS. In the rare event of cessation occurring (machinery of Government changes for example), the cessation debt principles applied would be as per Note (i).	lenerally possible, ally obliged to e rare event of Government on debt principles Note (j).	Can be ceased admission agreen will be calculated to the circumstanc Nc	Can be ceased subject to terms of admission agreement. Cessation debt will be calculated on a basis appropriate to the circumstances of cessation – see Note (i).	Participation is assumed to expire at the end of the contract. Cessation debt (if any) calculated on ongoing basis.  Awarding Authority will be liable for future deficits and contributions arising.

#### Note (a) (Basis for CABs and Designating Employers closed to new entrants)

In the circumstances where:

- the employer is a Designating Employer, or an Admission Body but not a Transferee Admission Body, and
- · the employer has no guarantor, and
- the admission agreement is likely to terminate, or the employer is likely to lose its last active member, within a timeframe considered appropriate by the Administering Authority to prompt a change in funding,

the Administering Authority may vary the discount rate used to set employer contribution rate. In particular contributions may be set for an employer to achieve full funding on a more prudent basis (e.g. using a discount rate set equal to gilt yields) by the time the agreement terminates or the last active member leaves, in order to protect other employers in the Fund. This policy will increase regular contributions and reduce, but not entirely eliminate, the possibility of a final deficit payment being required from the employer when a cessation valuation is carried out.

The Administering Authority also reserves the right to adopt the above approach in respect of those Designating Employers and Admission Bodies with no guarantor, where the strength of covenant is considered to be weak but there is no immediate expectation that the admission agreement will cease or the Designating Employer alters its designation.

#### Note (b) (Stabilisation)

Stabilisation is a mechanism where employer contribution rate variations from year to year are kept within a pre-determined range, thus allowing those employers' rates to be relatively stable. In the interests of stability and affordability of employer contributions, the Administering Authority, on the advice of the Fund Actuary, believes that stabilising contributions can still be viewed as a prudent longer-term approach. However, employers whose contribution rates have

been "stabilised" (and may therefore be paying less than their theoretical contribution rate) should be aware of the risks of this approach and should consider making additional payments to the Fund if possible.

This stabilisation mechanism allows short term investment market volatility to be managed so as not to cause volatility in employer contribution rates, on the basis that a long term view can be taken on net cash inflow, investment returns and strength of employer covenant.

The current stabilisation mechanism applies if:

- the employer satisfies the eligibility criteria set by the Administering Authority (see below) and;
- there are no material events which cause the employer to become ineligible, e.g. significant reductions in active membership (due to outsourcing or redundancies), or changes in the nature of the employer (perhaps due to Government restructuring).

On the basis of modelling carried out for the 2013

Type of employer	"Standard"	"Mature"	Academy
	Council	Council	School
Max cont increase	0.5% of pay	0.5%	+0.5%
Max cont decrease	0.5% of pay	0.5%	-0.5%

valuation exercise (see Section 4), the stabilised details are as follows:

The stabilisation criteria and limits will be reviewed at the 31 March 2016 valuation, to take effect from 1 April 2017. This will take into account the employer's membership profiles, the issues surrounding employer security, and other relevant factors. At this point; the parameters for standard and mature Councils may diverge.

#### Note (c) (Deficit Recovery Periods)

The deficit recovery period starts at the commencement of the revised contribution rate (1 April 2014 for the 2013 valuation). The Administering Authority would normally expect the same period to be used at successive triennial valuations, but would reserve the right to propose alternative spreading periods, for example where there were no new entrants.

Where stabilisation applies, the resulting employer contribution rate would be amended to comply with the stabilisation mechanism.

For employers with no (or very few) active members at this valuation, the deficit should be recovered by a fixed monetary amount over a period to be agreed with the body or its successor, not to exceed 15 years.

#### **Note (d) (Deficit Recovery Payments)**

For employers where stabilisation is not being applied, the deficit recovery payments for each employer covering the three year period until the next valuation will be set as monetary amounts:

#### Note (e) (Phasing in of contribution changes)

All phasing is subject to the Administering Authority being satisfied as to the strength of the employer's covenant.

Employers which have no active members at this valuation will not be phased.

#### Note (f) (Regular Reviews)

Such reviews may be triggered by significant events including but not limited to: significant reductions in payroll, altered employer circumstances, Government restructuring affecting the employer's business, or failure to pay contributions or arrange appropriate security as required by the Administering Authority.

The result of a review may be to require increased contributions (by strengthening the actuarial assumptions adopted and/or moving to monetary levels of deficit recovery contributions), and/or an increased level of security or guarantee.

#### Note (g)

At the time of writing, the Fund's policies on academies' funding issues are as follows:

- a) The new academy will be regarded as a separate employer in its own right and will not be pooled with other employers in the Fund. The only exception is where the academy is part of a Multi Academy Trust (MAT) in which case the academy's figures will be calculated as below but can be combined with those of the other academies in the MAT;
- b) The new academy's past service liabilities on conversion will be calculated based on its active Fund members on the day before conversion. For the avoidance of doubt, these liabilities will include all past service of those members, but will exclude the liabilities relating to any ex-employees of the school who have deferred or pensioner status;
- c) The new academy will be allocated an initial asset share from the ceding council's assets in the Fund. This asset share will be calculated using the estimated funding position of the ceding council at the date of academy conversion. The share will be based on the active members' funding level, having first allocated assets in the council's share to fully fund deferred and pensioner members. The asset allocation will be based on market conditions and the academy's active Fund membership on the day prior to conversion;
- d) The academy will have the pay contributions initially in line with the ceding LEA instead and thereafter stabilisation overlay will be applied. At some point the Academy's rate may diverge from the LEAs

The Fund's policies on academies are subject to change in the light of any amendments to DCLG guidance. Any changes will be notified to academies, and will be reflected in a subsequent version of this FSS. Note that from 1 April 2014, the minimum rate payable by an Academy School is the calculated future service cost.

#### Note (h) (New Admission Bodies)

With effect from 1 October 2012, the LGPS 2012 Miscellaneous Regulations introduced mandatory new requirements for all Admission Bodies brought into the Fund from that date. Under these Regulations, all new Admission Bodies will be required to provide some form of security, such as a guarantee from the letting employer, an indemnity or a bond. The security is required to cover some or all of the following:

- the strain cost of any redundancy early retirements resulting from the premature termination of the contract;
- allowance for the risk of asset underperformance;
- allowance for the risk of a fall in gilt yields;
- allowance for the possible non-payment of employer and member contributions to the Fund:
- · the current deficit.

For all new Transferee Admission Bodies, the security must be to the satisfaction of the Administering Authority as well as the letting employer, and will be reassessed on an annual basis.

The Administering Authority will only consider requests from Community Admission Bodies (or other similar bodies, such as section 75 NHS partnerships) to join the Fund if they are sponsored by a Scheduled Body with tax raising powers, guaranteeing their liabilities and also providing a form of security as above.

The above approaches reduce the risk to other employers in the Fund, of potentially having to pick up any shortfall in respect of Admission Bodies ceasing with an unpaid deficit.

#### Note (i) (New Transferee Admission Bodies)

A new TAB usually joins the Fund as a result of the letting/outsourcing of some services from an existing employer (normally a Scheduled Body such as a council or academy) to another organisation (a "contractor").

This involves the TUPE transfer of some staff from the letting employer to the contractor. Consequently, for the duration of the contract, the contractor is a new participating employer in the Fund so that the transferring employees maintain their eligibility for LGPS membership. At the end of the contract the employees revert to the letting employer or to a replacement contractor.

Ordinarily, the TAB would be set up in the Fund as a new employer with responsibility for all the accrued benefits of the transferring employees; in this case, the contractor would usually be assigned an initial asset allocation equal to the past service liability value of the employees' Fund benefits. The quid pro quo is that the contractor is then expected to ensure that its share of the Fund is also fully funded at the end of the contract: see Note (j).

Employers which "outsource" have flexibility in the way that they can deal with the pension risk potentially taken on by the contractor. In particular there are three different routes that such employers may wish to adopt. Clearly as the risk ultimately resides with the employer letting the contract, it is for them to agree the appropriate route with the contractor:

#### i) Pooling

Under this option the contractor is pooled with the letting employer. In this case, the contractor pays the same rate as the letting employer, which is may be under the stabilisation approach.

#### ii) Letting employer retains pre-contract risks

Under this option the letting employer would retain responsibility for assets and liabilities in respect of service accrued prior to the contract commencement date. The contractor would be responsible for the future liabilities that accrue in respect of transferred staff. The contractor's contribution rate could vary from one valuation to the next. It would be liable for any deficit at the end of the contract term in respect of assets and liabilities attributable to service accrued during the contract term.

#### iii) Fixed contribution rate agreed

Under this option the contractor pays a fixed contribution rate and doesn't pay any cessation deficit.

The Administering Authority should be informed when any of the above options are exercised. Any risk sharing agreements should be detailed in a side letter to the admission agreement. It may be the case that this details what the contractor is and isn't responsible for. For example the contractor may typically be responsible for pension costs that arise from;

- above average pay increases, including the effect in respect of service prior to contract commencement even if the letting employer takes on responsibility for the latter under (ii) above;
- redundancy and early retirement decisions.

#### Note (j) (Admission Bodies Ceasing)

Notwithstanding the provisions of the Admission Agreement, the Administering Authority may consider any of the following as triggers for the cessation of an admission agreement with any type of body:

- Last active member ceasing participation in the Fund;
- The insolvency, winding up or liquidation of the Admission Body;
- Any breach by the Admission Body of any of its obligations under the Agreement that they have failed to remedy to the satisfaction of the Fund;
- A failure by the Admission Body to pay any sums due to the Fund within the period required by the Fund; or
- The failure by the Admission Body to renew or adjust the level of the bond or indemnity, or to confirm an appropriate alternative guarantor, as required by the Fund.

On cessation, the Administering Authority will instruct the Fund actuary to carry out a cessation valuation to determine whether there is any deficit or surplus. Where there is a deficit, payment of this amount in full would normally be sought from the Admission Body; where there is a surplus it should be noted that current legislation does not permit a refund payment to the Admission Body.

For non-Transferee Admission Bodies whose participation is voluntarily ended either by themselves or the Fund, or where a cessation event has been triggered, the Administering Authority must look to protect the interests of other ongoing employers. The actuary will therefore adopt an approach which, to the extent reasonably practicable, protects the other employers from the likelihood of any material loss emerging in future:

- a) Where there is a guarantor for future deficits and contributions, the cessation valuation will normally be calculated using the ongoing basis as described in Appendix E;
- b) Alternatively, it may be possible to simply transfer the former Admission Body's liabilities and assets to the guarantor, without needing to crystallise any deficit. This approach may be adopted where the employer cannot pay the contributions due, and this is within the terms of the guarantee. This can only be done with the agreement of the guarantor and may impact on the guarantor's contribution rate.
- c) Where a guarantor does not exist then, in order to protect other employers in the Fund, the cessation liabilities and final deficit will normally be calculated using a "gilts cessation basis", which is more prudent than the ongoing basis. This has no allowance for potential future investment outperformance above gilt yields, and has added allowance for future improvements in life expectancy. This could give rise to significant cessation debts being required.

Under (a) and (c), any shortfall would usually be levied on the departing Admission Body as a single lump sum payment. If this is not possible then the Fund would look to any bond, indemnity or guarantee in place for the employer.

In the event that the Fund is not able to recover the required payment in full, then the unpaid amounts fall to be shared amongst all of the other employers in the Fund. This may require an immediate revision to the Rates and Adjustments Certificate affecting other employers in the Fund, or instead be reflected in the contribution rates set at the next formal valuation following the cessation date

As an alternative, and subject to appropriate legal advice, where the ceasing Admission Body is continuing in business, the Fund at its absolute discretion reserves the right to enter into an agreement with the ceasing Admission Body. Under this agreement the Fund would accept an appropriate alternative security to be held against any deficit, and would carry out the cessation valuation on an ongoing basis: deficit recovery payments would be derived from this cessation debt. This approach would be monitored as part of each triennial valuation: the Fund reserves the right to revert to a "gilts cessation basis" and seek immediate payment of any funding shortfall identified.

#### 3.4 Pooled contributions

From time to time the Administering Authority may set up pools for employers with similar characteristics. This will always be in line with its broader funding strategy.

With the advice of the Actuary the Administering Authority allows smaller employers of similar types to pool their contributions as a way of sharing experience and smoothing out the effects of costly but relatively rare events such as ill-health retirements or deaths in service.

Community Admission Bodies that are deemed by the Administering Authority to have closed to new entrants are not usually permitted to participate in a pool. Transferee Admission Bodies are usually also ineligible for pooling.

Smaller admitted bodies may be pooled with the letting employer, provided all parties (particularly the letting employer) agree.

Employers who are permitted to enter (or remain in) a pool at the 2013 valuation will not normally be advised of their individual contribution rate unless agreed by the Administering Authority.

Schools generally are also pooled with their funding Council. However there may be exceptions for specialist or independent schools.

Those employers which have been pooled are identified in the Rates and Adjustments Certificate.

# 3.5 Additional flexibility in return for added security

The Administering Authority may permit greater flexibility to the employer's contributions if the employer provides added security to the satisfaction of the Administering Authority.

Such flexibility includes a reduced rate of contribution, an extended deficit recovery period, or permission to join a pool with another body (e.g. the Local Authority).

Such security may include, but is not limited to, a suitable bond, a legally-binding guarantee from an appropriate third party, or security over an employer asset of sufficient value.

The degree of flexibility given may take into account factors such as:

- · the extent of the employer's deficit;
- the amount and quality of the security offered;
- the employer's financial security and business plan;
- whether the admission agreement is likely to be open or closed to new entrants.

#### 3.6 Non ill health early retirement costs

It is assumed that members' benefits are payable from the earliest age that the employee could retire without incurring a reduction to their benefit (and without requiring their employer's consent to retire). (NB the relevant age may be different for different periods of service, following the benefit changes from April 2008 and April 2014). Employers are required to pay additional contributions ('strain') wherever an employee retires before attaining this age. The actuary's funding basis makes no allowance for premature retirement except on grounds of ill-health.

#### 3.7 III health early retirement costs

Admitted Bodies will usually have an 'ill health allowance'; Scheduled Bodies may have this also, depending on their agreement terms with the Administering Authority. The Fund monitors each employer's ill health experience on an ongoing basis. If the cumulative cost of ill health retirement in any financial year exceeds the allowance at the previous valuation, the employer may be charged additional contributions on the same basis as apply for non ill-health cases.

#### 3.8 III health insurance

If an employer provides satisfactory evidence to the Administering Authority of a current insurance policy covering ill health early retirement strains, then:

- the employer's contribution to the Fund each year is reduced by the amount of that year's insurance premium, so that the total contribution is unchanged, and
- there is no need for monitoring of allowances.

The employer must keep the Administering Authority notified of any changes in the insurance policy's coverage or premium terms, or if the policy is ceased.

# 3.9 Employers with no remaining active members

In general an employer ceasing in the Fund, due to the departure of the last active member, will pay a cessation debt on an appropriate basis (see 3.3, Note (j)) and consequently have no further obligation to the Fund. Thereafter it is expected that one of two situations will eventually arise:

a) The employer's asset share runs out before all

its ex-employees' benefits have been paid. In this situation the other Fund employers will be required to contribute to pay all remaining benefits: this will be done by the Fund actuary apportioning the remaining liabilities on a pro-rata basis at successive formal valuations;

- b) The last ex-employee or dependant dies before the employer's asset share has been fully utilised. In this situation the remaining assets would be apportioned pro-rata by the Fund's actuary to the other Fund
- c) In exceptional circumstances the Fund may permit an employer with no remaining active members to continue contributing to the Fund. This would require the provision of a suitable security or guarantee, as well as a written ongoing commitment to fund the remainder of the employer's obligations over an appropriate period. The Fund would reserve the right to invoke the cessation requirements in the future, however. The Administering Authority may need to seek legal advice in such cases, as the employer would have no contributing members.

#### 3.10 Policies on bulk transfers

Each case will be treated on its own merits, but in general:

- The Fund will not pay bulk transfers greater than the lesser of (a) the asset share of the transferring employer in the Fund, and (b) the value of the past service liabilities of the transferring members;
- The Fund will not grant added benefits to members bringing in entitlements from another Fund unless the asset transfer is sufficient to meet the added liabilities;
- The Fund may permit shortfalls to arise on bulk transfers if the Fund employer has suitable strength of covenant and commits to meeting that shortfall in an appropriate period. This may require the employer's Fund contributions to increase between valuations.

# 4 Funding strategy and links to investment strategy

#### 4.1 What is the Fund's investment strategy?

The Fund has built up assets over the years, and continues to receive contribution and other income. All of this must be invested in a suitable manner, which is the investment strategy.

Investment strategy is set by the administering authority, after consultation with the employers and after taking investment advice. The precise mix, manager make up and target returns are set out in the Statement of Investment Principles (SIP), which is available to members and employers.

The investment strategy is set for the long-term, but is reviewed from time to time. Normally a full review is carried out after each actuarial valuation, and is kept under review annually between actuarial valuations to ensure that it remains appropriate to the Fund's liability profile.

The same investment strategy is currently followed for all employers.

# 4.2 What is the link between funding strategy and investment strategy?

The Fund must be able to meet all benefit payments as and when they fall due. These payments will be met by contributions (resulting from the funding strategy) or asset returns and income (resulting from the investment strategy). To the extent that investment returns or income fall short, then higher cash contributions are required from employers, and vice versa

Therefore, the funding and investment strategies are inextricably linked.

# 4.3 How does the funding strategy reflect the Fund's investment strategy?

In the opinion of the Fund actuary, the current funding policy is consistent with the current investment strategy

of the Fund. The asset outperformance assumption contained in the discount rate (see E3) is within a range that would be considered acceptable for funding purposes; it is also considered to be consistent with the requirement to take a "prudent longer-term view" of the funding of liabilities as required by the UK Government (see A1).

However, in the short term – such as the three yearly assessments at formal valuations – there is the scope for considerable volatility and there is a material chance that in the short-term and even medium term, asset returns will fall short of this target. The stability measures described in Section 3 will damp down, but not remove, the effect on employers' contributions.

The Fund does not hold a contingency reserve to protect it against the volatility of equity investments.

# 4.4 How does this differ for a large stable employer?

The Actuary has developed four key measures which capture the essence of the Fund's strategies, both funding and investment:

- Prudence the Fund should have a reasonable expectation of being fully funded in the long term;
- Affordability how much can employers afford;
- Stewardship the assumptions used should be sustainable in the long term, without having to resort to overly optimistic assumptions about the future to maintain an apparently healthy funding position;
- Stability employers should not see significant moves in their contribution rates from one year to the next, and this will help to provide a more stable budgeting environment.

The key problem is that the key objectives often conflict. For example, minimising the long term cost of the scheme (i.e. keeping employer rates affordable) is best achieved by investing in higher returning assets e.g. equities. However, equities are also very volatile (i.e. go up and down fairly frequently in fairly large moves), which conflicts with the objective to have stable contribution rates.

Therefore a balance needs to be maintained between risk and reward, which has been considered by the use of Asset Liability Modelling: this is a set of calculation techniques applied by the Fund's actuary, to model the range of potential future solvency levels and contribution rates.

The Actuary was able to model the impact of these four key areas, for the purpose of setting a stabilisation approach (see 3.3 Note (b)). The modelling demonstrated that retaining the present investment strategy, coupled with constraining employer contribution rate changes as described in 3.3 Note (b), struck an appropriate balance between the above objectives. In particular the stabilisation approach currently adopted meets the need for stability of contributions without jeopardising the Administering Authority's aims of prudent stewardship of the Fund.

Whilst the current stabilisation mechanism is to remain in place until 2017, it should be noted that this will need to be reviewed following the 2016 valuation.

# 4.5 Does the Fund monitor its overall funding position?

The Administering Authority monitors the relative funding position, i.e. changes in the relationship between asset values and the liabilities value, quarterly. It reports this to regular Pensions Committee meetings.

#### Appendix A – Regulatory framework

#### A1 Why does the Fund need an FSS?

The Department for Communities and Local Government (DCLG) has stated that the purpose of the FSS is:

- "to establish a clear and transparent fundspecific strategy which will identify how employers' pension liabilities are best met going forward;
- to support the regulatory framework to maintain as nearly constant employer contribution rates as possible; and
- to take a prudent longer-term view of funding those liabilities."

These objectives are desirable individually, but may be mutually conflicting.

The requirement to maintain and publish a FSS is contained in LGPS Regulations which are updated from time to time. In publishing the FSS the Administering Authority has to have regard to any guidance published by Chartered Institute of Public Finance and Accountancy (CIPFA) (most recently in 2012) and to its Statement of Investment Principles.

This is the framework within which the Fund's actuary carries out triennial valuations to set employers' contributions and provides recommendations to the Administering Authority when other funding decisions are required, such as when employers join or leave the Fund. The FSS applies to all employers participating in the Fund.

# A2 Does the Administering Authority consult anyone on the FSS?

Yes. This is required by LGPS Regulations. It is covered in more detail by the most recent CIPFA guidance, which states that the FSS must first be subject to "consultation with such persons as the authority considers appropriate", and should include "a meaningful dialogue at officer and elected member level with council tax raising authorities and with corresponding representatives of other participating employers".

In practice, for the Fund, the consultation process for this FSS was as follows:

- a) A draft version of the FSS was issued to all participating employers in 20 December 2013 for comment;
- b) Comments were requested within 30 days;
- c) Following the end of the consultation period the FSS was updated where required and then published, in March 2014.

#### A3 How is the FSS published?

The FSS is made available through the following routes:

- Published on the website, at [CLIENT URL];
- · A summary issued to all Fund members;
- A full copy [included in/linked from] the annual report and accounts of the Fund;
- · Copies made available on request.

#### A4 How often is the FSS reviewed?

The FSS is reviewed in detail at least every three years as part of the triennial valuation. This version is expected to remain unaltered until it is consulted upon as part of the formal process for the next valuation in 2016.

It is possible that (usually slight) amendments may be needed within the three year period. These would be needed to reflect any regulatory changes, or alterations to the way the Fund operates (e.g. to accommodate a new class of employer). Any such amendments would be consulted upon as appropriate:

- trivial amendments would be simply notified at the next round of employer communications,
- amendments affecting only one class of employer would be consulted with those employers,
- other more significant amendments would be subject to full consultation.

In any event, changes to the FSS would need agreement by the Pensions Committee and would be included in the relevant Committee Meeting minutes.

# A5 How does the FSS fit into other Fund documents?

The FSS is a summary of the Fund's approach to funding liabilities. It is not an exhaustive statement of policy on all issues, for example there are a number of separate statements published by the Fund including the Statement of Investment Principles, Governance Strategy and Communications Strategy. In addition, the Fund publishes an Annual Report and Accounts with up

to date information on the Fund.

These documents can be found on the web at http://www.bedspensionfund.org/fund\_information/reports\_and\_accounts.aspx.

#### Appendix B – Responsibilities of key parties

The efficient and effective operation of the Fund needs various parties to each play their part.

#### **B1** The Administering Authority should:-

- operate the Fund as per the LGPS Regulations;
- effectively manage any potential conflicts of interest arising from its dual role as Administering Authority and a Fund employer;
- collect employer and employee contributions, and investment income and other amounts due to the Fund:
- ensure that cash is available to meet benefit payments as and when they fall due;
- pay from the Fund the relevant benefits and entitlements that are due;
- invest surplus monies (i.e. contributions and other income which are not immediately needed to pay benefits) in accordance with the Fund's Statement of Investment Principles (SIP) and LGPS Regulations;
- communicate appropriately with employers so that they fully understand their obligations to the Fund;
- take appropriate measures to safeguard the Fund against the consequences of employer default;
- manage the valuation process in consultation with the Fund's actuary;
- prepare and maintain a FSS and a SIP, after consultation;
- notify the Fund's actuary of material changes which could affect funding (this is covered in a separate agreement with the actuary); and
- monitor all aspects of the fund's performance and funding and amend the FSS/SIP as necessary and appropriate.

# B2 The Individual Employer should:-

- deduct contributions from employees' pay correctly;
- pay all contributions, including their own as determined by the actuary, promptly by the due date:
- have a policy and exercise discretions within the regulatory framework;
- make additional contributions in accordance with agreed arrangements in respect of, for example, augmentation of scheme benefits, early retirement strain; and
- notify the Administering Authority promptly of all changes to its circumstances, prospects or membership, which could affect future funding.

# B3 The Fund Actuary should:-

- prepare valuations, including the setting of employers' contribution rates. This will involve agreeing assumptions with the Administering Authority, having regard to the FSS and LGPS Regulations, and targeting each employer's solvency appropriately;
- provide advice relating to new employers in the Fund, including the level and type of bonds or other forms of security (and the monitoring of these);
- prepare advice and calculations in connection with bulk transfers and individual benefitrelated matters;
- assist the Administering Authority in considering possible changes to employer contributions between formal valuations, where circumstances suggest this may be necessary;
- advise on the termination of Admission Bodies' participation in the Fund; and
- fully reflect actuarial professional guidance and requirements in the advice given to the Administering Authority.

# **B4** Other parties:-

- Investment advisers (either internal or external) should ensure the Fund's SIP remains appropriate, and consistent with this FSS:
- investment managers, custodians and bankers should all play their part in the effective investment (and dis-investment) of Fund assets, in line with the SIP;
- auditors should comply with their auditing standards, ensure Fund compliance with all requirements, monitor and advise on fraud detection, and sign off annual reports and financial statements as required;
- governance advisers may be appointed to advise the Administering Authority on efficient processes and working methods in managing the Fund;
- legal advisers (either internal or external) should ensure the Fund's operation and management remains fully compliant with all regulations and broader local government requirements, including the Administering Authority's own procedures.

# Appendix C - Key risks and controls

# C1 Types of risk

The Administering Authority has an active risk management programme in place. The measures that it has in place to control key risks are summarised below under the following headings:

- financial;
- · demographic;
- · regulatory; and
- governance.

# C2 Financial risks

# **Risk Summary of Control Mechanisms**

Fund assets fail to deliver returns in line with the anticipated returns underpinning valuation of liabilities over the long-term. Only anticipate long-term return on a relatively prudent basis to reduce risk of underperforming.

Risk	Summary of Control Mechanisms		
Fund assets fail to deliver returns in line with the anticipated returns underpinning valuation of liabilities over the long-term.	Only anticipate long-term return on a relatively prudent basis to reduce risk of under-performing.		
	Assets invested on the basis of specialist advice, in a suitably diversified manner across asset classes, geographies, managers, etc.		
	Analyse progress at three yearly valuations for all employers.		
	Inter-valuation roll-forward of liabilities between valuations at whole Fund level.		
Inappropriate long-term investment strategy.	Overall investment strategy options considered as an integral part of the funding strategy. Used asset liability modelling to measure 4 key outcomes.		
	Chosen option considered to provide the best balance.		
Fall in risk-free returns on Government bonds, leading to rise in value placed on liabilities.	Stabilisation modelling at whole Fund level allows for the probability of this within a longer term context.		
	Inter-valuation monitoring, as above.		
Some investment in bonds helps to mitigate this risk.			
Active investment manager under-performance relative to benchmark.	Quarterly investment monitoring analyses market performance and active managers relative to their index benchmark.		
Pay and price inflation significantly more than anticipated.	The focus of the actuarial valuation process is on real returns on assets, net of price and pay increases.		
	Inter-valuation monitoring, as above, gives early warning.		
	Some investment in bonds also helps to mitigate this risk.		
	Employers pay for their own salary awards and should be mindful of the geared effect on pension liabilities of any bias in pensionable pay rises towards longer-serving employees.		
Effect of possible increase in employer's contribution rate on service delivery and admission/scheduled bodies	An explicit stabilisation mechanism has been agreed as part of the funding strategy. Other measures are also in place to limit sudden increases in contributions.		
Orphaned employers give rise to added costs for the Fund	The Fund seeks a cessation debt (or security/guarantor) to minimise the risk of this happening in the future.		
	If it occurs, the Actuary calculates the added cost spread pro-rata among all employers — (see 3.9).		

# C3 Demographic risks

Risk	Summary of Control Mechanisms		
Pensioners living longer, thus increasing cost to Fund.	Set mortality assumptions with some allowance for future increases in life expectancy.		
	The Fund Actuary has direct access to the experience of over 50 LGPS funds which allows early identification of changes in life expectancy that might in turn affect the assumptions underpinning the valuation.		
Maturing Fund — i.e. proportion of actively contributing employees declines relative to retired employees.	Continue to monitor at each valuation, consider seeking monetary amounts rather than % of pay and consider alternative investment strategies.		
Deteriorating patterns of early retirements	Employers are charged the extra cost of non ill-health retirements following each individual decision.		
	Employer ill health retirement experience is monitored, and insurance is an option.		
Reductions in payroll causing insufficient deficit recovery payments	In many cases this may not be sufficient cause for concern, and will in effect be caught at the next formal valuation. However, there are protections where there is concern, as follows:		
	Employers in the stabilisation mechanism may be brought out of that mechanism to permit appropriate contribution increases (see Note (b) to 3.3).		
	For other employers, review of contributions is permitted in general between valuations (see Note (f) to 3.3) and may require a move in deficit contributions from a percentage of payroll to fixed monetary amounts.		

# C4 Regulatory risks

Risk	Summary of Control Mechanisms
Changes to national pension requirements and/or HMRC rules e.g. changes arising from public sector pensions reform.	The Administering Authority considers all consultation papers issued by the Government and comments where appropriate.
	The results of the most recent reforms have been built into the 2013 valuation. Any changes to member contribution rates or benefit levels will be carefully communicated with members to minimise possible opt-outs or adverse actions.

# C5 Governance risks

Risk	Summary of Control Mechanisms		
Administering Authority unaware of structural changes in an employer's membership (e.g. large fall in employee members, large number of retirements) or not advised of an employer closing to new entrants.	The Administering Authority has a close relationship with employing bodies and communicates required standards e.g. for submission of data.		
	The Actuary may revise the rates and Adjustments certificate to increase an employer's contributions (under Regulation 38) between triennial valuations		
	Deficit contributions may be expressed as monetary amounts.		
Actuarial or investment advice is not sought, or is not heeded, or proves to be insufficient in some way	The Administering Authority maintains close contact with its specialist advisers.		
	Advice is delivered via formal meetings involving Elected Members, and recorded appropriately.		
	Actuarial advice is subject to professional requirements such as peer review.		
Administering Authority failing to commission the Fund Actuary to carry out a termination valuation for a departing Admission Body.	The Administering Authority requires employers with Best Value contractors to inform it of forthcoming changes.		
	Community Admission Bodies' memberships are monitored and, if active membership decreases, steps will be taken.		
An employer ceasing to exist with insufficient funding or adequacy of a bond.	The Administering Authority believes that it would normally be too late to address the position if it was left to the time of departure.		
	The risk is mitigated by:		
	Seeking a funding guarantee from another scheme employer, or external body, where-ever possible (see Notes (h) and (j) to 3.3).		
	Alerting the prospective employer to its obligations and encouraging it to take independent actuarial advice.		
	Vetting prospective employers before admission.		
	Where permitted under the regulations requiring a bond to protect the Fund from various risks.		
	Requiring new Community Admission Bodies to have a guarantor.		
	Reviewing bond or guarantor arrangements at regular intervals (see Note (f) to 3.3).		
	Reviewing contributions well ahead of cessation if thought appropriate (see Note (a) to 3.3).		

# Appendix D — The calculation of Employer contributions

In Section 2 there was a broad description of the way in which contribution rates are calculated. This Appendix considers these calculations in much more detail.

The calculations involve actuarial assumptions about future experience, and these are described in detail in Appendix E.

# D1 What is the difference between calculations across the whole Fund and calculations for an individual employer?

Employer contributions are normally made up of two elements:

- a) the estimated cost of future benefits being accrued, referred to as the "future service rate"; plus
- b) an adjustment for the funding position of accrued benefits relative to the Fund's solvency target, "past service adjustment". If there is a surplus there may be a reduction in the employer's contribution rate. If there is a deficit there will be an increase in the employer's contribution rate, with the surplus or deficit spread over an appropriate period. The aim is to return the employer to full funding over that period. See Section 3 for deficit recovery periods.

The Fund's actuary is required by the regulations to report the Common Contribution Rate, for all employers collectively at each triennial valuation. It combines items (a) and (b) and is expressed as a percentage of pay; it is in effect an average rate across all employers in the Fund.

The Fund's actuary is also required to adjust the Common Contribution Rate for circumstances which are deemed "peculiar" to an individual employer. It is the adjusted contribution rate which employers are actually required to pay. The sorts of "peculiar" factors which are considered are discussed below.

In effect, the Common Contribution Rate is a notional quantity. Separate future service rates are calculated for each employer together with individual past service

adjustments according to employer-specific past service deficit spreading and increased employer contribution phasing periods.

# D2 How is the Future Service Rate calculated?

The future service element of the employer contribution rate is calculated with the aim that these contributions will meet benefit payments in respect of members' future service in the Fund. This is based upon the cost (in excess of members' contributions) of the benefits which employee members earn from their service each year.

The future service rate is calculated separately for all the employers, although employers within a pool will pay the contribution rate applicable to the pool as a whole. The calculation is on the "ongoing" valuation basis (see Appendix E), but where it is considered appropriate to do so the Administering Authority reserves the right to set a future service rate by reference to liabilities valued on a more prudent basis (see Section 3).

The approach used to calculate each employer's future service contribution rate depends on whether or not new entrants are being admitted. Employers should note that it is only Admission Bodies and Designating Employers that may have the power not to automatically admit all eligible new staff to the Fund, depending on the terms of their Admission Agreements and employment contracts.

#### a) Employers which admit new entrants

These rates will be derived using the "Projected Unit Method" of valuation with a one year period, i.e. only considering the cost of the next year's benefit accrual and contribution income. If future experience is in line with assumptions, and the employer's membership profile remains stable, this rate should be broadly stable over time. If the membership of employees matures (e.g. because of lower recruitment) the rate would rise over time.

## b) Employers which do not admit new entrants

To give more long term stability to such employers' contributions, the "Attained Age" funding method is normally adopted. This measures benefit accrual and contribution income over the whole future anticipated working lifetimes of current active employee members.

Both approaches include expenses of administration to the extent that they are borne by the Fund, and include allowances for benefits payable on death in service and ill health retirement.

# D3 How is the Solvency / Funding Level calculated?

The Fund's actuary is required to report on the "solvency" of the whole Fund in a valuation which should be carried out at least once every three years. As part of this valuation, the actuary will calculate the solvency position of each employer.

'Solvency" is defined to be the ratio of the market value of the employer's asset share to the value placed on accrued benefits on the Fund actuary's chosen assumptions. This quantity is known as a funding level.

For the value of the employer's asset share, see D5 below.

For the value of benefits, the Fund actuary agrees the assumptions to be used with the Administering Authority – see Appendix E. These assumptions are used to calculate the present value of all benefit payments expected in the future, relating to that employer's current and former employees, based on pensionable service to the valuation date only (i.e. ignoring further benefits to be built up in the future).

The Fund operates the same target funding level for all employers of 100% of its accrued liabilities valued on the ongoing basis, unless otherwise determined (see Section 3).

# D4 What affects a given employer's valuation results?

The results of these calculations for a given individual employer will be affected by:

- past contributions relative to the cost of accruals of benefits;
- different liability profiles of employers (e.g. mix of members by age, gender, service vs. salary);
- the effect of any differences in the valuation basis on the value placed on the employer's liabilities;
- any different deficit/surplus spreading periods or phasing of contribution changes;
- the difference between actual and assumed rises in pensionable pay;
- the difference between actual and assumed increases to pensions in payment and deferred pensions;
- the difference between actual and assumed retirements on grounds of ill-health from active status:
- the difference between actual and assumed amounts of pension ceasing on death;
- the additional costs of any non ill-health retirements relative to any extra payments made;
- over the period between each triennial valuation.

Actual investment returns achieved on the Fund between each valuation are applied proportionately across all employers, to the extent that employers in effect share the same investment strategy. Transfers of liabilities between employers within the Fund occur automatically within this process, with a sum broadly equivalent to the reserve required on the ongoing basis being exchanged between the two employers.

# D5 How is each employer's asset share calculated?

The Administering Authority does not account for each employer's assets separately. Instead, the Fund's

actuary is required to apportion the assets of the whole Fund between the employers, at each triennial valuation.

This apportionment uses the income and expenditure figures provided for certain cash flows for each employer. This process adjusts for transfers of liabilities between employers participating in the Fund, but does make a number of simplifying assumptions. The split is calculated using an actuarial technique known as "analysis of surplus".

The Fund actuary does not allow for certain relatively minor events, including but not limited to:

- the actual timing of employer contributions within any financial year;
- the effect of the premature payment of any deferred pensions on grounds of incapacity.

These effects are swept up within a miscellaneous item in the analysis of surplus, which is split between employers in proportion to their liabilities.

The methodology adopted means that there will inevitably be some difference between the asset shares calculated for individual employers and those that would have resulted had they participated in their own ringfenced section of the Fund.

The asset apportionment is capable of verification but not to audit standard. The Administering Authority recognises the limitations in the process, but it considers that the Fund actuary's approach addresses the risks of employer cross-subsidisation to an acceptable degree.

## Appendix E – Actuarial assumptions

## E1 What are the actuarial assumptions?

These are expectations of future experience used to place a value on future benefit payments ("the liabilities"). Assumptions are made about the amount of benefit payable to members (the financial assumptions) and the likelihood or timing of payments (the demographic assumptions). For example, financial assumptions include investment returns, salary growth

and pension increases; demographic assumptions include life expectancy, probabilities of ill-health early retirement, and proportions of member deaths giving rise to dependants' benefits.

Changes in assumptions will affect the measured value of future service accrual and past service liabilities, and hence the measured value of the past service deficit. However, different assumptions will not of course affect the actual benefits payable by the Fund in future.

The combination of all assumptions is described as the "basis". A more optimistic basis might involve higher assumed investment returns (discount rate), or lower assumed salary growth, pension increases or life expectancy; a more optimistic basis will give lower liability values and lower employer costs. A more prudent basis will give higher liability values and higher employer costs.

# E2 What basis is used by the Fund?

The Fund's standard funding basis is described as the "ongoing basis", which applies to most employers in most circumstances. This is described in more detail below. It anticipates employers remaining in the Fund in the long term.

However, in certain circumstances, typically where the employer is not expected to remain in the Fund long term, a more prudent basis applies: see Note (a) to 3.3.

# E3 What assumptions are made in the ongoing basis?

#### a) Investment return / discount rate

The key financial assumption is the anticipated return on the Fund's investments. This "discount rate" assumption makes allowance for an anticipated out-performance of Fund returns relative to long term yields on UK Government bonds ("gilts"). There is, however, no guarantee that Fund returns will out-perform gilts. The risk is greater when measured over short periods such as the three years between formal actuarial valuations, when the actual returns and assumed returns can

deviate sharply.

Given the very long-term nature of the liabilities, a long term view of prospective asset returns is taken. The long term in this context would be 20 to 30 years or more.

For the purpose of the triennial funding valuation at 31 March 2013 and setting contribution rates effective from 1 April 2014, the Fund actuary has assumed that future investment returns earned by the Fund over the long term will be 1.9% per annum greater than gilt yields at the time of the valuation (this is the same as that used at the 2010 valuation). In the opinion of the Fund actuary, based on the current investment strategy of the Fund, this asset out-performance assumption is within a range that would be considered acceptable for the purposes of the funding valuation.

#### b) Salary growth

Pay for public sector employees is currently subject to restriction by the UK Government until 2016. Although this "pay freeze" does not officially apply to local government and associated employers, it has been suggested that they are likely to show similar restraint in respect of pay awards. Based on long term historical analysis of the membership in LGPS funds, the salary increase assumption at the 2013 valuation has been set equal to the retail prices index (RPI) per annum. This is a change from the previous valuation, which assumed a three year restriction at 1% per annum followed by longer term growth at RPI plus 1.5% per annum.

#### c) Pension increases

Since 2011 the consumer prices index (CPI), rather than RPI, has been the basis for increases to public sector pensions in deferment and in payment. This change was allowed for in the valuation calculations as at 31 March 2010. Note that the basis of such increases is set by the Government, and is not under the control of the Fund or any employers.

As at the previous valuation, we derive our assumption for RPI from market data as the difference between the yield on long-dated fixed interest and index-linked government bonds. This is then reduced to arrive at the CPI assumption, to allow for the "formula effect" of the difference between RPI and CPI. At this valuation,

we propose a reduction of 0.8% per annum. This is a larger reduction than at 2010, which will serve to reduce the value placed on the Fund's liabilities (all other things being equal).

#### d) Life expectancy

The demographic assumptions are intended to be best estimates of future experience in the Fund based on past experience of LGPS funds which participate in Club Vita, the longevity analytics service used by the Fund, and endorsed by the actuary.

The longevity assumptions that have been adopted at this valuation are a bespoke set of "VitaCurves", produced by the Club Vita's detailed analysis, which are specifically tailored to fit the membership profile of the Fund. These curves are based on the data provided by the Fund for the purposes of this valuation.

It is acknowledged that future life expectancy and, in particular, the allowance for future improvements in life expectancy, is uncertain. There is a consensus amongst actuaries, demographers and medical experts that life expectancy is likely to improve in the future. Allowance has been made in the ongoing valuation basis for future improvements in line with "medium cohort" and a 1.25% per annum minimum underpin to future reductions in mortality rates. This is a higher allowance for future improvements than was made in 2010.

The combined effect of the above changes from the 2010 valuation approach, is to increase life expectancy. The approach taken is considered reasonable in light of the long term nature of the Fund and the assumed level of security underpinning members' benefits.

## e) General

The same financial assumptions are adopted for all employers, in deriving the past service deficit and the future service rate: as described in (3.3), these calculated figures are translated in different ways into employer contributions, depending on the employer's circumstances.

The demographic assumptions, in particular the life expectancy assumption, in effect vary by type of member and so reflect the different membership profiles of employers.

# **Government Compliance Statement**

The fund is required to publish a statement disclosing the degree to which it complies with best practice in its governance procedures. This statement is reproduced in full below:

# **Governance Best Practice: Compliance Statement**

Approved by the Bedfordshire Pension Fund Panel 22 February 2010

(Based on draft guidance issued 08 October 2007)

#### **Structure**

- a. The management of the administration of benefits and strategic management of fund assets clearly rests with the main committee established by the appointing council. Fully Compliant Pension Committee
- b. That representatives of participating LGPS employers, admitted bodies and scheme members (including pensioner and deferred members) are members of either the main or secondary committee established to underpin the work of the main committee. Fully Compliant All Unitary councils are represented on the Committee.
- c. That where a secondary committee or panel has been established, the structure ensures effective communication across both levels. Fully Compliant: membership is the same.
- d. That where a secondary committee or panel has been established, at least one seat on the main committee is allocated for a member from the secondary committee or panel. Fully Compliant: membership is the same.

	Not Compliant* Fully Compliant				
a)					✓
b)					✓
c)					✓
d)					✓

* Please use this space to explain the reason for non-compliance (regulation 73A(1)(c)/1997 Regulations)					

Please use this space if you wish to add anything to explain or expand on the ratings given above :-

b) Due to the preferred size of the Panel more observers not invited. The current Panel structure covers 70% of the active membership (based on 31 March 2008 membership)

# Representation

- a) That all key stakeholders are afforded the opportunity to be represented within the main or secondary committee structure. These include:
  - i) employing authorities (including non-scheme employers, e.g., admitted bodies);
  - ii) scheme members (including deferred and pensioner scheme members),

\* Please use this space to explain the reason for non-compliance (regulation 73A(1)(c)/1997 Regulations)

- iii) independent professional observers, and
- iv) expert advisors (on an ad-hoc basis).

Partially compliant as not all scheme employers or admitted bodies have the opportunity to be represented. There is also an independent advisor who attends the meetings.

b) That where lay members sit on a main or secondary committee, they are treated equally in terms of access to papers and meetings, training and are given full opportunity to contribute to the decision making process, with or without voting rights.

#### Full compliance

	Not Compliant*		Fully Compliant
a)			1
b)			1

Please use this space if you wish to add anything to explain or expand on the ratings given above :-	
a) The current Panel structure covers 70% of the active membership (based on 31 March 2008 membership).	

# Selection and role of lay members

a) That committee or panel members are made fully aware of the status, role and function they are required to perform on either a main or secondary committee.

	Not Compliant*			Fully Compliant
a)				✓
 Please use thi	s space to explain the reason for non-complia	nce (regulation 73Δ(1)(c)	/1997 Regulations)	
10430 430 1111	3 Space to explain the reason for non-compile	nice (regulation ron(1)(c).	71337 Nogulations)	
Please use thi	s space if you wish to add anything to explain	or expand on the ratings	given above :-	
oting				
	iov of individual administering authori	tion on voting rights i	o clear and transp	arent including the
) The poli	icy of individual administering authori		•	•
) The poli	icy of individual administering authori tion for not extending voting rights to		•	•
) The poli justificat	tion for not extending voting rights to		•	•
) The poli justificat	-		•	•
) The poli justificat	bliance – See governance statement		•	ain LGPS committees.
) The poli justificat	tion for not extending voting rights to		•	•
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) The poli justificat artial comp	bliance – See governance statement	each body or group	represented on ma	Fully Compliant
) The poli justificat artial comp	bliance – See governance statement  Not Compliant*	each body or group	represented on ma	Fully Compliant

Please use this space if you wish to add anything to explain or expand on the ratings given above :-

# **Training/Facility time/Expenses**

a) That in relation to the way in which statutory and related decisions are taken by the administering authority, there is a clear policy on training, facility time and reimbursement of expenses in respect of members involved in the decision-making process.

## **Full compliance**

b) That where such a policy exists, it applies equally to all members of committees, sub-committees, advisory panels or any other form of secondary forum.

#### Full compliance

c) That the administering authority considers the adoption of annual training plans for committee members and maintains a log of all such training undertaken.

There was and will be a log kept of all training undertaken by the committee members. A training plan will be compiled although one particular course is targeted for newcomers to the Pension Fund.

	Not Compliant*		Fully Compliant
a)			1
b)			1
c)			1

* Please use this space to explain the reason for non-compliance (regulation 73A(1)(c)/1997 Regulations)
All new committee participants are expected to complete the Local Government Employers' Trustee Training Fundamentals course.
Please use this space if you wish to add anything to explain or expand on the ratings given above :-

# **Meetings (frequency/quorum)**

- a) That an administering authority's main committee or committees meet at least quarterly. Fully Compliant: Meets four times a year
- b) That an administering authority's secondary committee or panel meet at least twice a year and is synchronised with the dates when the main committee sits. Fully Compliant Panel meets at least 4 times a year just before a Committee meeting.
- c) That administering authorities who do not include lay members in their formal governance arrangements, provide a forum outside of those arrangements by which the interests of key stakeholders can be represented. Fully compliant: via annual general meeting

	Not Compliant*				Fully Compliant
a)					1
b)					1
c)					✓

* Please use this space to explain the reason for non-compliance (regulation 73A(1)(c)/1997 Regulations)
The Pension Fund Panel operates in an advisory capacity to the Committee and shares Chairman and membership. It meets and discusses the agenda without public and press being present as it is a Panel. The Panel minutes are accepted by the Committee which also receives a six monthly report that is then reported onto full Council

Please use this space if you wish to add anything to explain or expand on the ratings given above :-					

-				
Λ	0		0	0

a)	That subject to any rules in the Council's constitution, all members of main and secondary committees or panels
	have equal access to committee papers, documents and advice that falls to be considered at meetings of the
	main committee. Full compliance

	Not Compliant*			Fully Compliant
a)				✓

* Please use this space to explain the reason for non-compliance (regulation 73A(1)(c)/1997 Regulations)
, , , , , , , , , , , , , , , , , , ,
Please use this space if you wish to add anything to explain or expand on the ratings given above :-

# Scope

a) That administering authorities have taken steps to bring wider scheme issues, such as administration issues, within the scope of their governance arrangements

# Full compliance - See governance statement

	Not Compliant* Fully Compliant				
a)					1

* Please use this space to explain the reason for non-compliance (regulation 73A(1)(c)/1997 Regulations)						

Please use this space if you wish to add anything to explain or expand on the ratings given above :-				

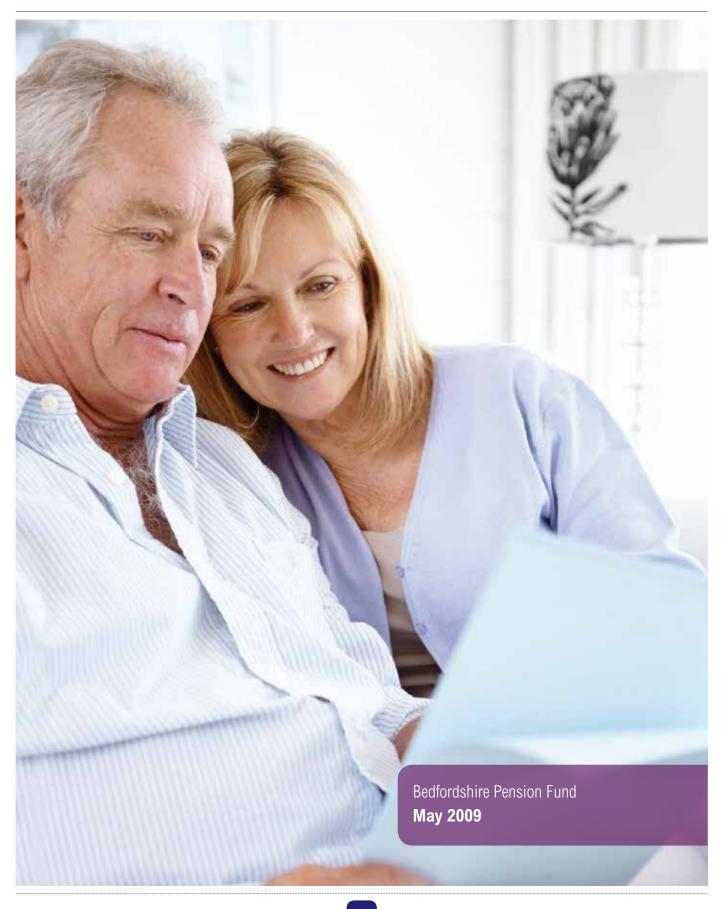
# **Publicity**

a) That administering authorities have published details of their governance arrangements in such a way that stakeholders with an interest in the way in which the scheme is governed, can express an interest in wanting to be part of those arrangements.

# **Full Compliance**

	Not Compliant*		
	Fully Compliant		
a)			✓

# **Communications Policy Statement**



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# Introduction

This is the Communications Policy Statement of Bedfordshire Pension Fund, administered by Bedford Borough Council (the Administering Authority).

The Fund liaises with over 40 employers and approximately 32,500 scheme members in relation to the Local Government Pension Scheme. The delivery of the benefits involves communication with a number of other interested parties. This statement provides an overview of how we communicate and how we intend to measure whether our communications are successful.

It is effective from 1 April 2009.

Any enquiries in relation to this Communication Policy Statement should be sent to:



# Mrs Claire Bennett

Pensions Administration Manager **Bedford Borough Council** Cauldwell Street Bedford **MK42 9AP** 





# **Regulatory Framework**

This policy statement is required by the provisions of Regulation 106B of the Local Government Pension Scheme Regulations 1997. The provision requires us to:

- "....prepare, maintain and publish a written statement setting out their policy concerning communications with:
- (a) members.
- (b) representatives of members.
- (c) prospective members.
- (d) employing authorities."

In addition it specifies that the statement must include information relating to:

- "(a) the provision of information and publicity about the Scheme to members, representatives of members and employing authorities;
- (b) the format, frequency and method of distributing such information or publicity; and
- (c) the promotion of the Scheme to prospective members and their employing authorities."

As a provider of an occupational pension scheme, we are already obliged to satisfy the requirements

of the Occupational Pension Schemes (Disclosure of information) Regulations and other legislation, for example the Pensions Act 2004. Previously the disclosure requirements have been prescriptive, concentrating on timescales rather than quality. From 6 April 2006 more generalised disclosure requirements are to be introduced, supported by a Code of Practice. The type of information that pension schemes are required to disclose will remain very much the same as before, although the prescriptive timescales are being replaced with a more generic requirement to provide information within a "reasonable period". The draft Code of Practice1 issued by the Pensions Regulator in September 2005 sets out suggested timescales in which the information should be provided. While the Code itself is not a statement of the law, and no penalties can be levied for failure to comply with it, the Courts or a tribunal must take account of it when determining if any legal requirements have not been met. A summary of our expected timescales for meeting the various disclosure of information requirements are set out in the Performance Management section of this document. alongside those proposed by the Pension Regulator in the draft Code of Practice.

**1 Code of Practice** — Reasonable periods for the purposes of the Occupational Pension Schemes (Disclosure of Information) Regulations 2006 issued September 2005

# **Responsibilities and Resources**

Within the Pensions Section the responsibility for communication material is performed by our Pension Administration Manager with the assistance of a pensions administrator. The administrator post is a new one to help meet the communication policy.

The Finance Department write and design all communications including any web based or electronic material. They are also responsible for arranging all forums, workshops and meetings covered within this statement.

Printing is carried out by an external supplier, which is usually decided based on the most economic of three quotations from local suppliers. In exceptional circumstances (either due to lack of skills or inability to meet delivery timescales), we may use external consultants to assist with the preparation or design of communications. Any such circumstances are agreed in advance with the Fund Administrator.

# Communication with key audience groups Our audience

We communicate with a number of stakeholders. For the purposes of this communication policy statement, we are considering our communications with the following audience groups:

- · active members;
- · deferred members:
- pensioner members;
- prospective members;
- employing authorities (scheme employers and admission bodies);
- · union representatives;
- · elected members/the Pension Panel;
- Pension Section staff;
- tax payers;
- · the specialist media.

with whom we communicate on a regular basis, such as Her Majesty's Revenue and Customs, the Communities and Local Government Department, solicitors, the Pensions Advisory Service, and other pension providers. We also consider as part of this policy how we communicate with these interested parties.

# How we communicate General communication

We will use paper based communication as our main means of communicating. For security reasons, we will only use e-mail for communicating non-sensitive issues. So as to minimise costs, we will tend to develop alternative means of communication only where necessary.

Our pension section staff are responsible for specific tasks and a specific proportion of our scheme members. Any phone calls or visitors are then passed to the relevant person within the section. Direct line phone numbers are advertised to allow easier access to the correct person.

#### **Branding**

As the Pension Fund is administered by Bedford Borough Council, all literature and communications will conform to the branding of the Council.

## **Accessibility**

We recognise that individuals may have specific needs in relation to the format of our information or the language in which it is provided. Demand for alternative formats/languages is not high enough to allow us to prepare alternative format/language material automatically. However, on all communication from the Pension Fund office we will include a statement offering the communication in large print, Braille, on cassette or in another language on request.

In addition there are a number of other stakeholders

# Policy on Communication with Active, Deferred and Pensioner Members

Our objectives with regard to communication with members are:

- for better education on the benefits of the LGPS.
- to provide more opportunities for face to face communication.
- as a result of improved communication, for queries and complaints to be reduced.
- · to reassure stakeholders.

Our objectives will be met by providing the following communications, which are over and above individual communications with members (for example, the notifications of scheme benefits or responses to individual queries).

The communications are explained in more detail beneath the table:

Method of Communication	Media	Frequency of issue	Method of Distribution	Audience Group (Active, Deferred, Pensioner or All)
Scheme booklet	Paper based and on website	At joining and major scheme changes	Post to home address/via employers	All
Newsletters (under development)	Paper based and on website	Annually and after any scheme changes	Via employers	Separately for active, deferred and pensioners
Pension Fund Report and Accounts	Paper based and on website	Annually	On request	All
Pension Fund Accounts – Summary	Paper based	Annually	Post to home address/via employers for actives. Post to home address for pensioner and deferred members	All
Estimated Benefit Statements	Paper based	Annually	Post to home address/via employers for active members. To home address for deferred members.	Active and Deferred
Factsheets	Paper based and on website	On request	On request	Active and deferred
Website	Electronic	Continually available	Advertised on all communications	All
Roadshows	Face to face	Annually	Advertised in newsletters and via posters.	All
Face to face education sessions	Face to face	On request	On request	All
Joiner packs	Paper based	On joining	Post to home addresses/via employer	Active members

# **Explanation of communications**

**Scheme booklet** - A booklet providing a relatively detailed overview of the LGPS, including who can join, how much it costs, the retirement and death benefits and how to increase the value of benefits.

**Newsletters** - An annual/biannual newsletter which provides updates in relation to changes to the LGPS as well as other related news, such as national changes to pensions, forthcoming roadshows, a summary of the accounts for the year, contact details, etc.

Pension Fund Report and Accounts - Details of the value of the Pension Fund during the financial year, income and expenditure as well as other related details, for example, the current employing authorities and scheme membership numbers. This is a somewhat detailed and lengthy document and, therefore, it will not be routinely distributed except on request. A summary document, as detailed below, will be distributed.

Pension Fund Report and Accounts Summary - provides a handy summary of the position of the Pension Fund during the financial year, income and expenditure as well as other related details.

**Estimated Benefit Statements** - For active members these include the current value of benefits as well as the projected benefits at age 65. In relation to deferred members, the benefit statement includes the current value of the deferred benefits and the earliest payment date of the benefits as well.

**Factsheets** - These are leaflets that provide some detail in relation to specific topics, such as topping up pension rights, transfer values in and out of the scheme, death benefits and, for pensioners, annual pensions increases.

**Website** - The website will provide scheme specific information, forms that can be printed or downloaded, access to documents (such as newsletters and report and accounts), frequently asked questions and answers, links to related sites and contact information.

**Roadshows** - Every year a number of staff will tour the geographical area of the fund. The roadshows provide the opportunity to have a face to face conversation about your pension rights

Face to face education sessions - These are education sessions that are available on request for small groups of members. For example, where an employer is going through a restructuring, it may be beneficial for the employees to understand the impact any pay reduction may have on their pension rights.

**Joiner packs** - These complement the joiner booklet and enclose information on AVCs and the paperwork needed to join the scheme.

# Policy on provision of information about the scheme to Prospective Members and their Employing Authorities

Our objectives with regard to communication with prospective members are:

- · to inform about LGPS.
- for public relations purposes.

As we in the Pension Fund office do not have direct access to prospective members, we will work in partnership with the employing authorities in the Fund to meet these objectives. We will do this by providing the following communications:

# **Explanation of communications**

Overview of the LGPS leaflet - A short leaflet that summarises the costs of joining the LGPS and the benefits of doing so.

Method of Communication	Media	Frequency of issue	Method of Distribution	Audience Group
Overview of the LGPS leaflet	Paper based	On issuing contract	Via employers	New employees

# Policy on communication with Employing Authorities

Our objectives with regard to communication with employers are:

- · to improve relationships.
- to assist them in understanding costs/funding issues.
- to work together to maintain accurate data.
- · to ensure smooth transfers of staff.
- to ensure they understand the benefits of being an LGPS

employer.

 to assist them in making the most of the discretionary areas within the LGPS.

Our objectives will be met by providing the following communications:

Method of Communication	Media	Frequency of issue	Method of Distribution	Audience Group
Employers' Guide (Under development)	Paper based and on employer website	At joining and updated as necessary	Post or via email	Main contact for all employers
Newsletters (Under development)	Electronic (e-mail) and Pension Fund website	Quarterly or more frequent if necessary	Post	All contacts for all employers
Annual employers meeting	Face to face	Annually	Invitations by post	All contacts for all employers
Employers focus groups	Face to face	Quarterly	Invitations by e-mail	Either main contacts or specific groups (e.g. HR or payroll) depending on topics
Pension Fund Report and Accounts	Paper based and employer website	Annually	Post	Main contact for all employers
Meeting with adviser	Face to face	On request	Invite sent by post or email	Senior management involved in funding and HR issues.

# **Explanation of communications**

**Employers' Guide** - A detailed guide that provides guidance on the employer responsibilities including the forms and other necessary communications with the Pension Section and scheme members.

**Newsletters** - A technical briefing newsletter that will include recent changes to the scheme, the way the Pension Section is run and other relevant information so as to keep employers fully up to date.

**Annual employers meeting** - A formal seminar style event with a number of speakers covering topical LGPS issues.

**Employers' focus groups** - Generally workgroup style sessions set up to debate current issues within the LGPS.

**Pension Fund Report and Accounts** - Details of the value of the Pension Fund during the financial year, income and expenditure as well as other related details, for example, the current employing authorities and scheme membership numbers.

**Adviser meeting** - Gives employers the opportunity to discuss their involvement in the scheme with advisers.

# Policy on communication with union representatives

Our objectives with regard to communication with union representatives are:

- to foster close working relationships in communicating the benefits of the scheme to their members
- to ensure they are aware of the Pension Fund's policy in relation to any decisions that need to be taken concerning the scheme
- · to engage in discussions over the future of the scheme
- to provide opportunities to education union representatives on the provisions of the scheme

Our objectives will be met by providing the following communications:

Method of Communication	Media	Frequency of issue	Method of Distribution	Audience Group
Briefing papers	Paper based and electronic	As and when required	Email or hard copy	All
Face to face education sessions	Face to face	On request	On request	All

## **Explanation of communications**

**Briefing papers** – a briefing that highlights key issues and developments relating to the LGPS and the Fund.

Face to face education sessions – these are education sessions that are available on request for union representatives and activists, for example to improve their understanding of the basic principles of the scheme, or to explain possible changes to policies.

# Policy on communication with elected members/the Pension Fund Panel

Our objectives with regard to communication with elected members/the Pension Fund Panel are:

- to ensure they are aware of their responsibilities in relation to the scheme
- to seek their approval to the development or amendment of discretionary policies, where required
- to seek their approval to formal responses to government consultation in relation to the scheme

# Our objectives will be met by providing the following communications:

# **Explanation of communications**

**Training Sessions** - providing a broad overview of the main provisions of the LGPS, and elected member's responsibilities within it.

**Briefing papers** - a briefing that highlights key issues and developments to the LGPS and the Fund.

**Pension Fund Panel meetings** - a formal meeting of elected members, attended by senior managers, at which local decisions in relation to the scheme (policies, etc) are taken.

Method of Communication	Media	Frequency of issue	Method of Distribution	Audience Group
Training sessions	Face to face	When new Pension Fund Panel and as and when required	Face to face or via the Employers Organisation for local government	All members of the Pension Fund Panel
Briefing papers	Paper based and electronic	As and when required	Email or hard copy	All members of the Pension Fund Panel
Pension Fund Panel Meetings	Meeting	Monthly/quarterly/half yearly	Members elected onto Pension Fund Panel	All members of the Pension Fund Panel

# Policy on communication with pension section staff

Our objectives with regard to communication with pension section staff are:

- ensure they are aware of changes and proposed changes to the scheme
- to provide on the job training to new staff

- to develop improvements to services, and changes to processes as required
- · to agree and monitor service standards

#### Our objectives will be met by providing the following communications:

Method of Communication	Media	Frequency of issue	Method of Distribution	Audience Group
Face to face training sessions	Face to face	As required	By arrangement	All
Staff meetings	Face to face	As required, but no less frequently than monthly	By arrangement	All
Attendance at seminars	Externally provided	As and when advertised	By email, paper based	All

# **Explanation of communications**

Face to face training sessions - which enable new staff to understand the basics of the scheme, or provide more in depth training to existing staff, either as part of their career development or to explain changes to the provisions of the scheme.

**Staff meetings** - to discuss any matters concerning the local administration of the scheme, including for example improvements to services or timescales.

**Attendance at seminars** - to provide more tailored training on specific issues.

# Policy on communication with tax payers

Our objectives with regard to communication with tax payers are:

- · to provide access to key information in relation to the management of the scheme
- to outline the management of the scheme

# Our objectives will be met by providing the following communications:

Method of Communication	Media	Frequency of issue	Method of Distribution	Audience Group
Pension Fund Report and Accounts	Paper based and on Pension Fund website	Annually	Post	All, on request
Pension Fund Committee Papers	Paper based and on Pension Fund website	As and when available	Website	All, on request
SIP	Paper based	As and when available	Website	All, on request
Governance Policy	Paper based	As and when available	Website	All, on request
Media	Newspapers, radio etc.	As and when	News releases	All, on request

# **Explanation of communications**

**Pension Fund Report and Accounts** - details of the value of the Pension Fund during the financial year, income and expenditure as well as other related details, for example, the current employing authorities and scheme membership numbers.

**Pension Fund Committee Papers** - a formal document setting out relevant issues in respect of the LGPS, in many cases seeking specific decisions or directions from elected members

**SIP – Statement of Investment Principles** - a formal document setting out relevant issues in respect of the Pension Fund investments

**Governance Policy** - a formal document setting out how the Pension Fund is administered by the Borough Council.

Media - use of the local and national press

# Policy on communication with the specialist press

Our objectives with regard to communication with the media are:

• to ensure the accurate reporting of Fund valuation results, the overall performance of the Fund and the Fund's policy decisions against discretionary elements of the scheme

## Our objectives will be met by providing the following communications:

Method of Communication	Media	Frequency of issue	Method of Distribution	Audience Group
News releases	Paper based or electronic	Every three years following the valuation of the Fund, annually on the publication of the Fund accounts and as and when required for other matters	Post or email	Specialist
Specific queries	Paper based, electronic or telephone	As and when	As requested	Specialist

# **Explanation of communications**

**News releases** – provide statements setting out the Fund's opinion of the matters concerned (i.e. Fund valuation results). These tend to be reactive to specific queries

**Specific queries** – respond to specific questions about the Fund e.g. current size and make up.

All enquiries from the media will be handled through the Bedford Borough Council communications team.

All news releases and statements will also be issued by the Bedford Borough Council communications team.

# Policy on communication with other stakeholders/interested parties

Our objectives with regard to communication with other stakeholder/interested parties are:

- to meet our obligations under various legislative requirements
- to ensure the proper administration of the scheme
- to deal with the resolution of pension disputes
- Our objectives will be met by providing the following communications

Method of Communication	Media	Frequency of issue	Method of Distribution	Audience Group
Pension Fund valuation reports	Electronic	Every three years	Via email and post	Office of the Deputy Prime Minister ODPM)/
R&A certificates				Her Majesty's Revenue and Customs HMRC)/all
• Revised R&A certificates				scheme employers
<ul> <li>Cessation valuations</li> </ul>				
Details of new employers entered into the Fund	Hard copy	As new employers are entered into the Fund	Post	ODPM/HMRC
Completion of questionnaires	Electronic or hard copy	As and when required	Via email or post	ODPM/HMRC/the Pensions Regulator

# **Explanation of communications**

**Pension Fund Valuation Reports** - a report issued every three years setting out the estimated assets and liabilities of the Fund as a whole, as well as setting out individual employer contribution rates for a three year period commencing one year from the valuation date

**Details of new employers** - a legal requirement to notify both organisations of the name and type of

employer entered into the Fund (i.e. following the admission of third party service providers into the scheme)

**Completion of questionnaires** - various questionnaires that my received, requesting specific information in relation to the structure of the LGPS or the make up of the Fund.

# **Performance Measurement**

So as to measure the success of our communications with active, deferred and pensioner members, we will use the following methods:

## We will measure against the following target delivery timescales:

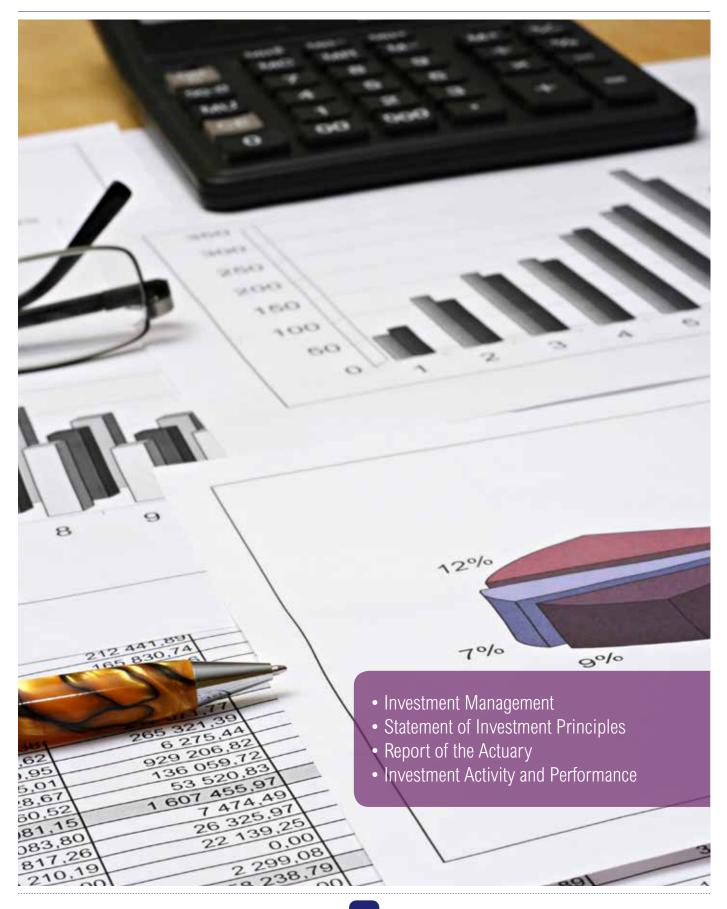
Communication	Audience	Statutory delivery period
Scheme booklet	New joiners to the LGPS	Within two months of joining
Estimated Benefit Statements as at 31 March	Active members	On request
Telephone calls	All	Not applicable
Issue of retirement benefits	Active and deferred members retiring	Within two months of retirement
Issue of deferred benefits	Leavers	Within two months of withdrawal
Transfers in	Joiners/active members	Within two months of request

# **Review Process**

We will review our communication policy to ensure it meets audience needs and regulatory requirements at least every three years. A current version of the policy statement will always be available on our website at www.bedspensionfund.org and paper copies will be available on request.

Bedfordshire	Pension Fund -	Report and Ac	counts 2013 / 2	2014

# **Investment Report**



# **Investment Management**

#### **Investment Powers**

The principal powers to invest are contained within the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009. These regulations permit a wide range of investments, subject to specific restrictions limiting the proportion of the fund that may be invested in any one holding. In undertaking investment, the regulations require that the administering authority shall obtain and take regard of proper advice. It must also consider the suitability of investments and the need for diversification. The Pension Fund Committee is satisfied that these requirements are fully met.

# Myners' Principles for Institutional Investment Decision Making

In 2002, the Chartered Institute of Public Finance and Accountancy (CIPFA) published a document called "CIPFA Pensions Panel Principles for Investment Decision Making in the Local Government Pension Scheme in the United Kingdom" containing ten principles of good governance and investment practice. These are known as the Myners' principles after their author. In 2009, following an extensive review of the principles conducted by the National Association of Pension Funds, the ten original principles were updated and consolidated into six new principles.

Legislation requires administering authorities to publish a written statement of investment principles, which is to include the extent to which the administering authority has complied with the Myners' principles. The Borough Council complies fully with all six of the principles as is reported in the Fund's statement of investment principles, reproduced in full on page 70.

## **Investment Management**

The Pension Fund Committee is responsible for the appointment of external investment managers, to whom is delegated the day-to-day management of the fund's investments within guidelines agreed with the Committee. Each manager has discretion in the selection of its range of investments, within the parameters of each portfolio, to achieve its performance target.

The present investment structure involves a passively managed portfolio, together with actively managed specialist portfolios for UK equities, overseas equities, bonds, property, commodities, absolute return multi asset and a global tactical asset allocation fund. The objective is for the specialist portfolios to add value by diversifying from the traditional asset classes. The investment managers and their appointed portfolios are shown below, the figures in brackets showing the percentage of the Fund's assets that each manager handles based on market values at 31 March 2014.

Manager	£ million	%
Blackrock Advisors — Passive Multi-Asset	272	18
Legal & General — Passive UK Equities	300	20
Legal & General – Global Equities	127	8
CBRE Global Investors – Indirect Property	134	9
Lazard Asset Management — Global Equities	155	10
Trilogy Global Advisors — Global Equities	68	4
Insight Investment – Absolute Return Bonds	134	9
Baring – Absolute Return Multi Asset	192	12
Pyrford - Absolute Return Multi Asset	92	6
Net current assets	70	4
Total	1,544	100

The benchmarks and target returns governing these portfolios are detailed in the Statement of Investment Principles, included in full within this report.

# **Custody Arrangements**

The Northern Trust Company is appointed global custodian with responsibility for custody of all of the fund's investment assets.

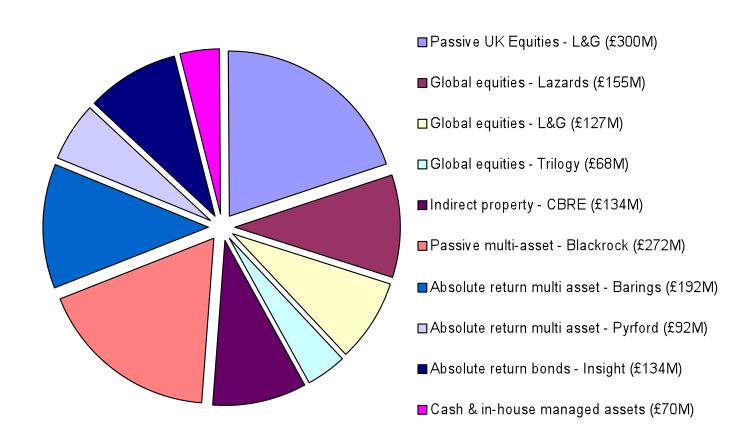
# **Stock lending**

There were no direct stock lending arrangements in place during 2013/2014.

# **Monitoring and Review**

The Pension Fund Committee holds quarterly meetings to monitor and review the investment performance of the investment managers. Regular business meetings are held to consider other relevant issues as and when they arise. An annual meeting of the Committee is held to specifically consider the investment performance of the managers over the previous calendar year and appropriate rolling periods. An annual general meeting of the Pension Fund is held at which the various employers participating in the scheme are invited to question the Committee and its advisers.

#### Composition of the fund by portfolio as at 31 March 2014



# Statement of investment principles

## 1. Introduction

#### 1.1 Fund Details

- 1.1.1 This document describes the investment principles pursued by Bedford Borough Council in its role of administering authority of the Bedfordshire Pension Fund (the Fund).
- 1.1.2 The Fund operates for the exclusive purpose of providing retirement benefits and death benefits to eligible participants and beneficiaries.
- 1.1.3 Administration of the Fund is the responsibility of the Borough Council, which also has overall responsibility for the investment of the Fund's assets. Day to day administration of the Fund is delegated to the Assistant Chief Executive & Chief Finance Officer (the Fund Administrator) supported by the Council's Pension Fund Panel (the Panel).

# 1.2 Requirement to Produce a Statement of Investment Principles (SIP)

1.2.1 The Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009 require that an administering authority must, after consultations with such persons as they consider appropriate, prepare, maintain and publish a written statement of the principles governing their decisions about investments.

The statement must cover their policy on:-

- (a) the types of investments to be held;
- (b) the balance between different types of investments;
- (c) risk;
- (d) the expected return on investments;
- (e) the realisation of investments;
- (f) the extent (if at all) to which social, environmental or ethical considerations are taken into account in the selection, retention and realisation of investments.

and

- (g) the exercise of the rights (including voting rights) attaching to investments if they have any such policy.
  Statements must also state the extent to which the administering authority is compliant with the six principles of investment practice and give reasons for not complying where they do not do so.
  The Fund's compliance is addressed in section 8 Myners Investment Principles for Pension funds.
- 1.2.2 The written statement must be revised by the administering authority in accordance with any material change in their policy on the matters referred to above and published.
- 1.2.3 This document is linked to the Fund's Funding Strategy Statement which sets out the Fund's strategy for meeting employers' pension liabilities. The aim of the funding strategy is to ensure the long-term solvency of the Fund while not unnecessarily restraining the investment strategy outlined below.
- 1.2.4 The two strategies set out the common objective of the Fund to maximise returns on investments to control the level of employers' contributions.
- 1.2.5 In drawing up this document, the Committee has sought advice from the Fund's Investment Consultant and Independent Investment Adviser. A copy of the document has been provided to each Investment Manager. The Committee will review this document at least once a year.

# 1.3 Financial Services and Market Act 2000

1.3.1 In compliance with the Financial Services and Markets Act 2000, the Panel will set general investment policy, but will delegate the responsibility for selection of specific investments to appointed Investment Managers in accordance with The Local Government Pension Scheme (Management and Investment of Funds)
Regulations 2009. The Investment Managers of portfolios of stock market securities will be authorised by the Financial Services Authority or equivalent and shall provide the skill and expertise necessary to manage the investment of the Fund competently.

# 2. Division Of Responsibilities

#### 2.1 Pension Fund Committee

- 2.1.1 The Bedford Borough Council delegates responsibility for the Administrating Authority role to the Pension Fund Committee. This includes investing the Fund's assets. This Committee comprises three members of Bedford Borough Council, two members of Central Bedfordshire Council, two members of Luton Borough Council supported by the Fund Administrator and an Independent Investment Adviser. A fund member (nominated by the trade unions) and the Chief Finance Officers of Luton Borough Council and Central Bedfordshire Council, all with observer status, are also invited to join the Committee. The Committee responsibility for investment matters includes:
  - (a) To determine the overall strategy relating to the investment of the Fund's assets and to meeting the Fund's liabilities;
  - (b) To keep under review the performance of the Fund and the Fund's managers;
  - (c) To approve the appointment of advisers and fund managers;
  - (d) To decide on requests for admission to the Bedfordshire Pension Scheme and to ensure a first rate service to its members;
  - (e) To publicise its stewardship role to all Scheduled and Admitted Bodies of the Bedfordshire Pension Fund and to all contributors and beneficiaries in accordance with the Fund's Communication Strategy.

#### 2.2 Fund Administrator

- 2.2.1 The Bedford Borough Council delegates day to day responsibility for the Fund's investment arrangements to the Fund Administrator.
- 2.2.2 The Fund Administrator delegates responsibility for the day to day management and monitoring of the investment management function to the Head of Pensions and his staff.
- 2.2.3 The Fund Administrator, through the Head of Pensions, will ensure that compliance with the Statement of Investment Principles is monitored and appropriate action taken in respect of any breach.

#### 2.3 Pension Fund Panel

- 2.3.1 The Panel has the same membership as the Committee but acts in an advisory capacity to the Pension Fund Committee. It is responsible for reviewing investment matters and, in particular, the following activities prior to approval by the Committee:
  - (a) To keep under review the overall strategy relating to the investment of the Fund's assets and to meeting the Fund's liabilities;
  - (b) To keep under review the performance of the Fund and the Fund's managers;
  - (c) To consider the appointment of advisers and fund managers;
  - (d) To review requests for admission to the Bedfordshire Pension Scheme and to ensure a first rate service to its members;

## 2.4 Investment Managers

- 2.4.1 Each Investment Manager will be responsible for:
  - (a) Discretionary management of their portfolio, in accordance with the terms of their management agreement, having regard to the need for diversification of investments so far as appropriate and the suitability of investments;

- (b) Providing the Panel with quarterly statements of the assets together with a quarterly report on their actions and future intentions, and any changes to the processes applied to their portfolio;
- (c) Providing the designated provider with the information necessary to calculate performance statistics;
- Instructing the Custodian in respect of any corporate actions, which the Investment Manager deems necessary in the interests of the portfolio.

#### 2.5 Custodian

- 2.5.1 The Custodian will be responsible for:
  - (a) Safekeeping of the assets within the Fund's investment portfolio;
  - (b) Providing the Fund Administrator with regular statements of the assets, cashflows and corporate actions;
  - (c) Undertaking all appropriate administration relating to the portfolio's assets;
  - (d) Processing all dividends and tax reclaims in a timely manner;
  - (e) Investing cash in a suitable low risk manner consistent with the Fund's guidelines;
  - (f) Dealing with corporate actions;
  - (g) Measuring and reporting the investment performance of both the Fund and the investment managers.

## 2.6 Investment Consultant

- 2.6.1 The Investment Consultant will be responsible for providing prompt, consistent and competent advice and support through one or two named representatives, in respect of investment matters when so requested by the Fund. Advice and support is likely to be sought in regard of:
  - (a) Annual reviews of the Statement of Investment Principles;
  - (b) Presentation and interpretation of

- investment performance measurement results;
- (c) The potential impact of:
  - any changes in the Investment Managers' organisations that could affect the interests of the Fund;
  - any changes in the investment environment that could present either opportunities or problems for the Fund;
- (d) Investment manager selection, retention and termination;
- (e) Benchmark adjustments;
- (f) The appropriate content of Investment Management and other related agreements;
- (g) Appropriate investment structures for the Fund in the light of the Fund's liability profile. This will involve working with the Fund's Actuary;
- (h) Ad-hoc project work as required including research reviews of Investment Managers.

## 2.7 Independent Investment Adviser

- 2.7.1 The Independent Investment Adviser will contribute independent advice to the Committee and/or Panel on the management, composition of portfolios and investment strategy of the Fund's Investment Managers.
- 2.7.2 The Independent Investment Adviser will also provide independent advice informally to the Fund Administrator between meetings and formally to the Committee or Panel on any appropriate investment related issues with which the Fund has to deal, including the performance of the Investment Managers.

#### 2.8 Actuary

- 2.8.1 The Actuary will be responsible in respect of investment matters, when so requested by the Fund, for:
  - (a) Advising the Fund on how any changes within the Fund's membership and funding position may affect the manner in which the assets should be invested. This would be undertaken in consultation with the Fund's Investment Consultant;
  - (b) Undertaking project work as required including reviews of asset allocation policy.

#### 2.9 Audit

- 2.9.1 The Fund is subject to review by both the Borough Council's external auditors (Audit Commission) and the Borough Council's Internal Audit Section.
  - (a) The external auditors are responsible for reporting on whether or not the Fund's Report and Accounts presents fairly the income and expenditure and the financial position of the Fund for each financial year. The auditor's report is contained within the Fund's Report and Accounts;
  - (b) The Internal Audit Section carries out a programme of work designed to assure the Assistant Chief Executive & Chief Finance Officer that pension fund investment systems and records are properly controlled to safeguard the Fund's assets and income.

#### 3. Long Term Policy

#### 3.1 Objectives

- 3.1.1 The major objectives of the Fund are as follows:
  - (a) to maintain a portfolio of secure and sufficiently liquid assets, which, together with new contributions from active members of the fund and employing bodies will generate sufficient income and capital growth to meet the cost of current and future benefits that the Fund provides;
  - (b) to minimise the long term costs of the Fund by maximising the return on the assets whilst having regard to the objectives shown under 3.1.1(a) above;
  - (c) to ensure that employer contributions rates are set at a level to attain and maintain solvency, as certified by the Fund's Actuary, whilst keeping the employer contribution rate as stable as possible.

#### 3.1.2 The Fund has set an overall strategic asset allocation for the Fund.

UK equities	19%	Range 40% - 60%
Global/Overseas equities	31%	
UK Gilts	8%	Range 13%-23%
Absolute Return Bonds	10%	
Absolute Return Multi Asset	20%	Range 15%-25%
Property	10%	Range 5%-15%
Cash/Opportunistic	2%	Opportunistic Range 0%-4%
		Cash Range 0%-10%

#### 3.1.3 For each asset class the Fund has set a benchmark against which performance will be measured.

UK equities	FTSE All Share Index
Overseas equities	45% - FTSE America
	35% - FTSE Developed Europe ex UK
	15% - FTSE Japan
	5% - FTSE Developed Pacific ex Japan
Global equities	RPI + 5%*
UK Gilts	42 % - FTSE A All Stocks Gilt Index
	58 % - FTSE A Index-Linked Index (all stocks)
Absolute Return Bonds	LIBID + 2%
Absolute Return Multi Asset	RPI +5% & LIBOR + 4%
Property	IPD Index

#### Key

IPD Investment Property Databank LtdFTSE Financial Times/ Stock Exchange

RPI Retail Price Index

LIBOR London Interbank Offer Rate LIBID 'London Interbank Bid Rate

<sup>\*</sup> In the short term the MSCI All world index is also referred to.

- 3.1.4 The Funds overall performance benchmark is the weighted average of the asset allocation and the asset allocation performance index. The Committee currently considers that these benchmarks in aggregate are consistent with achieving the objectives in 3.1.1 above.
- 3.1.5 The above performance benchmark was determined following a review of the strategic asset allocation. The review caused the Committee to increase its corporate bond allocation and reduce its UK equities holdings. The Committee has also increased its active currency mandate.
- 3.1.6 The cost of carrying out the investment management function, which includes both the fees paid to the Investment Managers and the internal costs of the Borough Council are benchmarked against annual data derived by the Department of the Communities and Local Government from the Pension Funds' Accounts return competed for all Local Government Pension Scheme Funds (Form SF3).

#### 3.2 Risks

- 3.2.1 The investment objectives are subject to the strategy being carried out within acceptable levels of risk. Risk associated with investments is controlled through the diversification between asset classes and Investment Managers. The risk within each portfolio is monitored with the Managers. Benchmark risk is controlled by indexing a proportion of the Fund's assets to passively track appropriate indices. Benchmark risk is the risk that investments in a particular asset class (i.e. UK equities, overseas equities) do not match the broad market return on that asset class as represented by an appropriate index for that asset class.
- 3.2.2 The Fund's cash balance is invested by the Custodian, who invests the small working cash balances held by each active Investment

- Manager to enable day to day operation of their respective portfolios. A small cash balance is also maintained by the Administering Authority to meet the liquidity requirements of the Fund. In both cases risk is controlled by using a wide range of counterparties of high credit rating.
- 3.2.3 To control risk a detailed set of performance targets and restrictions has been agreed with each manager, subject to advice and guidance from the investment consultant and specialist legal advice. (See sections 4.2 and 5).
- 3.2.4 The Fund also has a risk register that it reviews at least annually to ensure that it is kept current.

#### 3.3 Diversification

3.3.1 The choice of a well diversified strategic asset allocation benchmark, as referred to in sections 3.1.2 and 3.1.3 and the 12 month target for the maximum level of under-performance relative to each benchmark, as specified in section 4.2.1, are designed to ensure that the Fund's investments are adequately diversified. In addition, the investment restrictions covered in section 5 ensure that, at a stock selection level, the Fund avoids undue concentration.

#### 3.4 Suitability

3.4.1 The Fund has taken advice from the Investment Consultant, the Independent Investment Adviser and the Actuary to ensure that the benchmark is suitable for the Fund, given its liability profile and financial position.

#### 3.5 Review

3.5.1 The above objectives are subject to formal annual review by the Fund and triennial review following the completion of the actuarial valuation and review of the relative value of the assets and liabilities.

#### 4. Investment Management Arrangements

- 4.1 Investment Management Structure
- 4.1.1 The Fund commissioned an Asset Liability modelling in November 2013 reviewed both the Asset classes it should hold, and how and by whom these assets should be managed and this has informed the asset allocation as shown in paragraph 3.1.2.
- 4.1.2 The Committee has divided the Fund's assets between eight Investment Managers responsible for five asset classes (see below).

Manager	Asset Class
Baring Asset Management	Multi Asset Absolute return*
BlackRock Advisers UK Ltd	Passive Equities and Bonds *
CB Richard Ellis	Indirect UK and European Property
Insight	Bond Absolute Returns*
Lazard Asset Management	Active Global Equities
Legal and General Investment Management	Passive Equities *
Pyrford	Multi Asset Absolute return*
Trilogy Global Advisors	Active Global Equities *

<sup>\*</sup> Via Pooled Investments

- 4.1.4 The Committee will review the overall asset allocation of the Fund on a quarterly basis.
- 4.1.5 Each of the Investment Managers is required to maintain a well-diversified portfolio of suitable liquid stocks within the asset class they are responsible for. These portfolios may comprise of individual securities. However, with the agreement of the Committee, the Manager may make use of in-house pooled funds to ensure adequate diversification in some asset classes.
- 4.1.6 The Committee reviews quarterly the flexibilities available under the revised Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009 to temporarily increase some of the limits that the Fund is constrained by. At present the Fund has increased the limit for a single insurance contract to 35% to enable it to maintain its asset allocation.
- 4.1.7 The Committee's policy is that there should be sufficient investments in readily realisable assets to meet unexpected cash flow requirements in the majority of foreseeable circumstances, so that the realisation of assets will not disrupt the Fund's overall investment policy.
- 4.1.8 The Custodian for all the assets of the Fund is The Northern Trust Company.
- 4.1.9 The Fund has diversified its investments by investing in a portfolio of indirect property, a global tactical asset allocation fund and two multi asset absolute return funds.

#### 4.2 Performance Targets

4.2.1 The performance targets, which have been set for the Investment Managers, and these targets are gross of the appropriate manager's fees, are shown overleaf:

Manager	Asset Class	Performance Target
Barings	Active Absolute Return Multi Asset	LIBOR +4%
BlackRock Advisers UK Ltd	Passive Equities and Bonds	To track appropriate benchmark indices as follows within a benchmark tolerance of +/-0.5%.
		- UK Equities – FTSE Actuaries All Share Index
		- Overseas Equities – FTSE America
		FTSE Europe ex UK
		FTSE Japan
		FTSE Pacific ex Japan
		MSCI Emerging Markets Index
		- UK Gilts – FTSE A All stocks Gilt Index
		- UK Index-Linked— FTSE A Index Linked Index (all stocks)
CBRE Global Investors	Indirect UK Property	0.5% p.a. above the AREF/IPD UK QPFI All Balanced Property Fund Index1, net of fees and costs, on a rolling three year basis
Insight	Active Absolute return Bonds	LIBID + 2%
Lazard Asset Management	Active Global Equities	To achieve a return of at least the benchmark return (net of fees) over rolling five-year periods.
		Performance Benchmark – RPI + 5%
Legal and General Investment Management	Passive Equities	To track the appropriate benchmark indices within a tolerance of +/-0.5%.
Pyrford	Active Absolute Return Multi Asset	RPI+5%
Trilogy Global Advisors	Active Global Equities	To achieve a return of at least the benchmark return (net of fees) over rolling seven-year periods.
		Performance Benchmark – RPI + 5%

- 4.2.2 The Fund expects that each Investment Manager should achieve their out-performance target in the majority of three-year periods under consideration, although it is acknowledged that the Manager will not achieve this target in every three-year period. However, the Manager should demonstrate that the skill that they exercise on the portfolio is consistent with this target, given the levels of risk adopted.
- 4.2.3 Over the longer term, the Fund also expects that each Investment Manager should not breach the downside limit in more than 20% of the one-year periods considered. Again, it is expected that the Manager should demonstrate that the skills applied to the portfolio and the risk taken makes this a realistic target.

#### 4.3 Stocklending

4.3.1 The Pension Fund does not currently allow stocklending in its segregated accounts

#### 5. Investment Restrictions

#### 5.1 Overall Restriction

5.1.1 Each Investment Manager is obliged to use all reasonable endeavours to comply with the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009 subject (in relation to the limits on investments) to the Fund providing the Managers with all necessary information about the investment of the Fund's assets as a whole to enable each Manager to comply with this obligation.

#### 5.2 Specific Restrictions

5.2.1 In addition to the overall restriction above, specific restrictions apply to each portfolio as relevant, including specific restrictions as to the use of derivatives.

#### 5.3 Breaches of Limits

- 5.3.1 Each Investment Manager's portfolio will be monitored monthly, in conjunction with the Custodian, to ensure that the restrictions applying to that portfolio are not breached.
- 5.3.2 Any breach will be reported to the Investment Manager. Where a breach has arisen because of price movements of existing holdings, the Investment Manager will be required to rectify the breach immediately, but this will not be viewed as a serious breach. However, where a breach occurs through a new investment transaction, this will be treated as a more serious breach. The Manager will be required to rectify the breach immediately and appropriate representation made to the Investment Manager, depending on the circumstances, nature and seriousness of the breach.
- 5.3.3 Occasionally breaches may occur which indirectly result from actions of the Investment Manager and which would act to the detriment of the Fund if rectified immediately. These may be allowed, subject to the Fund's agreement being obtained, and this will depend on the nature of the circumstances and duration of the proposed breach.

## 6. Corporate Governance And Socially Responsible Investment

- 6.1.1 As a responsible long-term investor, Bedfordshire Pension Fund considers that it is important to place priority on enhancing shareholder value recognising that environmental, social and corporate governance issues (ESG) can affect the performance of its investment portfolio.
- 6.1.2 Consideration of such matters is inherent to the investment process; therefore the fund aims to integrate material ESG issues, into different parts of the management of the Fund.
- 6.1.3 In this context, responsible investment incorporates promoting best practice in governance standards, managing financially material corporate social responsibility risks such as those associated with climate change and employee relations, focused stakeholder engagement and improved company performance in relevant equity investment holdings.
- 6.1.4 The Fund considers that the pursuit of such standards aligns the interests of fund members and beneficiaries with those of society as a whole and has adopted the UK Shareholders Code for Institutional Investors.
- 6.1.5 The Fund will take into account any relevant ESG considerations when selecting, retaining, and realising any of its investments. An example of this is the consideration of climate change risks and opportunities in the investment process. Day-to-day responsibility for the integration of ESG issues into investment decisions is delegated to the Fund's asset managers.
- 6.1.6 In turn asset managers' commitment to assessing and integrating ESG issues into decision making is a factor that is taken into account in the award of investment management mandates.

- 6.1.7 The fund supports standards of best practice on disclosure and management of ESG issues by companies and constructive engagement with companies on these concerns is integral to carrying out its fiduciary responsibilities.
- 6.1.8 In line with these responsibilities, the Fund has drawn up its own policies which are set out in Appendix 1.
- 6.1.9 These policies are reviewed from time to time and where it is deemed necessary, investment managers are engaged in discussion on them and activities related to their implementation. The policies thus lay the foundation for the fund's activities relating to proxy voting, corporate engagements and marketwide governance initiatives.
- 6.2 The exercise of rights including voting rights
- 6.2.1 The Fund views stewardship as part of the responsibilities of share ownership, and, therefore, an integral part of the investment strategy. As an active shareholder, the Fund will seek to use its own efforts, its fund managers and alliances with other investors to promote the standards of best practice as set out in the fund's policies.
- 6.2.2 The UK Stewardship Code sets out best practice for investors that choose to engage with the companies in which they invest. The Fund has adopted the principles of the Code and encourages all its appointed fund managers to apply the Code.
- 6.2.3 Voting policies are aligned with its views on best practice as set out in fund's ESG policies. In practice, investment managers have delegated authority to exercise the Funds' voting rights in line with the fund's corporate governance policy.
- 6.2.4 The Fund exercises its voting rights attaching to its UK equity holdings and seeks to vote where practical in overseas markets.

- 6.2.5 The Fund managers/proxy agencies are responsible for reporting, on a quarterly basis, a statement of voting instruction submitted to Company meetings on behalf of the Fund and any significant company issues, if any, which arose during the quarter. Voting decisions are published on the Fund's website.
- 6.2.6 Engagement with investee companies is undertaken to encourage accountability between directors, shareholders, and other stakeholders; to strengthen the integrity of relationships between these bodies; and improve board transparency in the way companies are run. This includes engagement to ensure companies are minimising the risks and maximising the opportunities presented by climate change and climate policy.
- 6.2.7 The Fund seeks to work collaboratively with other institutional shareholders in order to maximise the influence that it can have on individual companies. The fund seeks to achieve this through membership of the Local Authority Pension Fund Forum, which engages with companies over environmental, social and governance issues on behalf of its members and membership of the Institutional Investors Group on Climate Change, which has an aim to encourage companies and markets in which its members invest to address any material risks and opportunities to their businesses associated with climate change. The Fund also monitors and receives reports back on engagement activity undertaken by its asset managers.

## 7. Monitoring And Implementation of Investment Policy

#### 7.1 Monitoring and Review

- 7.1.1 The Committee will meet on a quarterly basis with the Investment Managers to review and discuss the operation of each Investment Manager's portfolio, including past and future policy decisions. The performance of the Investment Managers will be monitored by the Committee on a quarterly basis at the Pension Committee meetings.
- 7.1.2 The Committee, in conjunction with the Investment Consultant, will normally review on an annual basis the allocation of assets between the passive and specialist portfolios, property and other asset classes.
- 7.1.3 The appointments of the Investment Managers will be subject to review at the meeting held annually to consider the Annual Performance Results from the designated provider. The review will be based on the monitoring of the Investment Managers' processes as well as their performance.
- 7.1.4 The Investment Managers' appointments, whilst subject to annual monitoring, would generally be reviewed over rolling 3 year periods, in line with their performance benchmarks.
- 7.1.5 If an Investment Manager's performance prompts concerns then the Committee may ask the manager to come to Borough Hall for a special review meeting.
- 7.1.6 If, after this, the Investment Manager's performance continues to cause concern, or if as a result of the review meeting the Fund is sufficiently worried about the performance, it may ask officers and the Independent Investment Adviser to visit the manager and undertake a due diligence review. The results of this would

be reported back to the Committee who will then decide on a course of action.

#### 7.2 Criteria for Selection

- 7.2.1 The Committee has identified the criteria by reference to which Managers should be selected. These include:
  - Past performance
  - · Quality of the investment process
  - Roles suitability
    - level of fees
    - reputation of the Manager
    - familiarity with such mandates
  - Service
    - reporting
    - administration
  - Team proposed
    - the quality of the individual fund managers working for the Fund.

#### 7.3 Criteria for Dismissal

- 7.3.1 Investment Managers may be replaced if:
  - (a) they fail to meet the performance targets set out in section 4.2.1, in line with reviews as set out in sections 7.1.3 and 7.1.4;
  - (b) the Committee believes that the Manager is not capable of achieving these performance objectives in the future; and/or;
  - the Manager's company status changes or there are significant staff changes to their investment team; and or;
  - (d) they fail to maintain satisfactory standards in respect of the other criteria listed in section 7.2.1.

#### 7.4 Custodian

7.4.1 The appointment of the Custodian will also be reviewed every three years to ensure that the responsibilities listed in section 2.5 are being fulfilled.

#### 7.5 Investment Consultant

7.5.1 The appointment of the Investment Consultant will be reviewed every 3 years to ensure that the responsibilities listed in section 2.6 are being fulfilled. The next review is 2015.

#### 7.6 Independent Investment Adviser

7.6.1 The appointment of the Independent Investment Adviser will be reviewed every three years to ensure that the responsibilities listed in section 2.7 are being fulfilled. The next review is 2016.

#### 7.7 Actuary

7.7.1 The appointment of the Actuary will also be reviewed every six years to ensure that the responsibilities listed in section 2.8 are being fulfilled. The next review will be 2017.

## 8. Myners Investment Principles for Pension Funds

- 8.1 Compliance with the Myners Investment Principles for Pension Funds
- 8.1.1 The table below shows the Fund's compliance with the Myners Investment Principles for Pension Funds.

Principle		Comments
Principle 1: Effective decision making	Administering authorities should ensure that;	Full compliance
	Decisions are taken by persons or organisations with the skills, knowledge, advice and resource necessary to make them effectively and monitor their implementation and	
	Those persons or organisations have sufficient expertise to be able to evaluate and challenge the advice they receive, and manage conflicts of interest	
Principle 2: Clear objectives	An overall investment objective(s) should be set out for the fund that takes account of the scheme's liabilities, the potential impact on local tax payers, the strength of the covenant for non-local authority and scheme employers, and these should be clearly communicated to advisors and investment managers	Full compliance
Principle 3: Risk and liabilities	In setting and reviewing their investment strategy, administering authorities should take account of the form and structure of liabilities.	Full compliance
	These include the implications for local tax payers, the strength of the covenant for participating employers, the risk of their default and longevity risk	

Principle 4: Performance assessment	Arrangements should be in place for the formal measurement of performance of the investments, investment managers and advisers.	Full compliance
	Administering authorities should also periodically make a formal assessment of their own effectiveness as a decision making body and report this to scheme members.	
Principle 5: Responsible ownership	Administering authorities should:	Full compliance
	Adopt, or ensure their investment managers adopt, the Institutional Shareholders' Committee Statement of Principles on the responsibilities of shareholders and agents	
	Include a statement of their policy on responsible ownership in the statement of investment principles	
	Report periodically to scheme members on the discharge of such responsibilities	
Principle 6: Transparency and reporting	Administering authorities should:	Full compliance
	Act in a transparent manner, communicating with stakeholders on issues relating to their management of investment, its governance and risks, including performance against stated objectives	
	Provide regular communication to scheme members in the form they consider most appropriate	

Further copies of this document may be obtained from:

#### **Head of Pensions**

Pension Section Borough Hall Bedford MK42 9AP

Or from the internet: www.bedspensionfund.org

### Appendix 1

### **Voting Policy**

#### **Directors' Contracts**

1.	Combination of Chairman and Chief Executive posts	Vote Against
2.	No requirement for subsequent re-election	Vote Against
3.	Rolling contracts up to 1 year	Vote For
4.	Rolling contracts longer than one year	Vote Against
5.	Fixed contracts up to 2 years	Vote For
6.	Fixed contracts over 2 years	Vote Against

#### **Share Options or Incentive Schemes**

7.	Where full disclosure of all emoluments received by Directors is not made	Vote Against reappointment of all Directors
8.	Where full and clear disclosure of the basis of performance related payments is not made	Vote against reappointment of Chairman of Remuneration Committee as a Director
9.	Share Options or Incentive schemes with no performance targets	Vote against
10.	Share Options with unclear or unambitious targets	Vote against

#### **Internal Committees**

11.	Where the Remuneration Committee is not composed solely of independent Non Executive Directors	Vote Against all Executive Directors on Remuneration Committee
12.	Where there is no Audit Committee	Vote Against acceptance of Accounts
13.	Where the Audit Committee does not have a majority of Non Executive Directors	Vote Against acceptance of Accounts

#### Other Issues

14.	Issue of shares not consistent with pre-emption guidelines	Vote Against
15.	Material inadequacies in the Annual Report and accounts	Vote Against acceptance of Accounts
16.	Resolution to make party political donations	Vote Against

#### Remuneration

The Pension Fund Committee/Panel recognises that remuneration has become an emotive subject which, because of excess media attention, can cloud the real issues. Nevertheless it feels that there should be an approved remuneration policy in place which:

- (a) regards performance related bonuses as an investment by the company to improve its performance. Therefore the Remuneration Committee should satisfy itself that, as with any other investment, the returns justify the expenditure;
- (b) should not be based upon performance reward criteria which disbenefit the long term interests of the company;
- (c) rewards recipients for exceptional and not for average performance;
- (d) awards bonuses in the form of shares (held in trust) thereby subjecting Directors to the same risks and interests as shareholders;
- (e) requires any contractual compensation for loss of office to be paid annually and be dependent upon the individual not acquiring another post.

## **Bedfordshire Pension Fund – Statement of Investment Principles**

Investment Managers to the Fund will be expected to monitor companies' compliance with these guidelines and, in the event of any material variation, will vote against the reappointment of Remuneration Committee members.

The Committee also recognise that there are certain areas of Corporate Governance where it is more difficult to be prescriptive. In these circumstances it has asked the Investment Managers to the Fund to judge each issue on a case by case basis and vote the shares in the best long term interests of the Fund. Issues which fall into this area are:-

- The Board shall consist of at least 3 Non Executive Directors;
- 2. Insufficient biographical information on any Director;
- 3. Bundled resolutions at AGM;
- 4. Resolutions not supported by the Board.

### **Actuarial Statement for 2013/14**

This statement has been prepared in accordance with Regulation 34(1)(d) of the Local Government Pension Scheme (Administration) Regulations 2008, and Chapter 6 of the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the UK 2013/14.

#### **Description of Funding Policy**

The funding policy is set out in the administering authority's Funding Strategy Statement (FSS), dated March 2014. In summary, the key funding principles are as follows:

- to ensure the long-term solvency of the Fund, using a prudent long term view. This will ensure that sufficient funds are available to meet all benefits as they fall due for payment;
- to ensure that employer contribution rates are reasonably stable where appropriate;
- to minimise the long-term cash contributions which employers need to pay to the Fund, by recognising the link between assets and liabilities and adopting an investment strategy which balances risk and return (NB this will also minimise the costs to be borne by Council Tax payers);
- to reflect the different characteristics of different employers in determining contribution rates. This involves the Fund having a clear and transparent funding strategy to demonstrate how each employer can best meet its own liabilities over future years;
   and
- to use reasonable measures to reduce the risk to other employers and ultimately to the Council Tax payer from an employer defaulting on its pension obligations.

The FSS sets out how the administering authority seeks to balance the conflicting aims of securing the solvency of the Fund and keeping employer contributions stable. For employers whose covenant was considered by the administering authority to be sufficiently strong, contributions have been stabilised below the theoretical rate required to return their portion of the Fund to full funding over 20 years if the valuation assumptions are borne out. Asset-liability modelling has been carried out which demonstrate that if these contribution rates are paid and future contribution changes are constrained as set out in the FSS, there is still a better than a 2/3rds chance that the Fund will return to full funding over 20 years.

## Funding Position as at the last formal funding valuation

The most recent actuarial valuation carried out under Regulation 36 of the Local Government Pension Scheme (Administration) Regulations 2008 was as at 31 March 2013. This valuation revealed that the Fund's assets, which at 31 March 2013 were valued at £1,467 million, were sufficient to meet 70% of the liabilities (i.e. the present value of promised retirement benefits) accrued up to that date. The resulting deficit at the 2013 valuation was £625 million.

Individual employers' contributions for the period 1 April 2014 to 31 March 2017 were set in accordance with the Fund's funding policy as set out in its FSS.

## Principal Actuarial Assumptions and Method used to value the liabilities

Full details of the methods and assumptions used are described in the valuation report dated 20 March 2014.

#### Method

The liabilities were assessed using an accrued benefits method which takes into account pensionable membership up to the valuation date, and makes an allowance for expected future salary growth to retirement or expected earlier date of leaving pensionable membership.

#### **Assumptions**

A market-related approach was taken to valuing the liabilities, for consistency with the valuation of the Fund assets at their market value.

The key financial assumptions adopted for the 2013 valuation were as follows:

Financial assumptions	31 March 2013	
	% p.a. Nominal	% p.a. Real
Discount rate	4.90%	2.40%
Pay increases	3.30%	0.80%
Price inflation/Pension increases	2.50%	-

The key demographic assumption was the allowance made for longevity. The life expectancy assumptions are based on the Fund's VitaCurves with improvements in line with the CMI\_2010 model, assuming the current rate of improvements has reached a peak and will converge to long term rate of 1.25% p.a. Based on these assumptions, the average future life expectancies at age 65 are as follows:

	Males	Females
Current Pensioners	22.4 years	24.3 years
Future Pensioners*	24.4 years	26.8 years

<sup>\*</sup>Currently aged 45

Copies of the 2013 valuation report and Funding Strategy Statement are available on request from Bedford Borough Council, the administering authority to the Fund.

#### **Experience over the period since April 2013**

Experience has been slightly better than expected since the last valuation (excluding the effect of any membership movements). Real bond yields have risen and asset returns have been better than anticipated meaning that funding levels are likely to have improved since the 2013 valuation.

The next actuarial valuation will be carried out as at 31 March 2016. The Funding Strategy Statement will also be reviewed at that time.

#### Gemma Sefton FFA

Fellow of the Institute and Faculty of Actuaries For and on behalf of Hymans Robertson LLP

30 May 2014

Hymans Robertson LLP 20 Waterloo Street Glasgow

### **Investment Activity and Performance**

#### **Investment Activity**

Under the current investment management arrangements, the asset class of each portfolio is defined, giving less volatility in the asset allocation of the fund and less risk of over-exposure to under-performing sectors, relative to the benchmark.

However the active managers have discretion to select investments within the parameters of each portfolio and changes in weightings between the various categories of investments occur.

On 5 March 2013, the Pension Fund Committee received a review of its Commodity Portfolio from the Fund's external investment consultant, Hymans Robertson. The review concluded that the diversification of the investments could be enhanced by ceasing the Commodity Portfolio and allocating the resulting additional weighting to one of its Absolute Return Managers who can choose when and how much to invest in that asset class.

The Pension Fund Committee, on 5 March 2013, agreed to this change of strategy and completed the move in April 2013. The necessary funding changes required the removal of a Fund Manager, which leaves a total of 8 Managers.

The Pension Fund sub group, that allows timely decisions to be made within the approved asset allocation ranges, agreed in May 2013 to a readjustment from equities which were a higher than the targeted benchmark weighting to an Absolute Return Managers. This adjustment was completed before a market correction occurred in the equity markets.

Following a review of the investment managers by the investment consultant, in early September the Pension Fund sub-group approved the disinvestment from the Global Tactical Asset Allocation Fund. The sub group was used in order to recover the investment a month sooner than a decision at the Committee would allow.

On 26 November 2013, the Pension Fund Committee received a review by the Fund's external investment consultant, Hymans Robertson, of its Investment Strategy by modelling possible future performance against the fund's liabilities. This review concluded that the current asset allocation was likely to achieve a 100% funding level within 20 years.

The Pension Fund Committee, on 11 March 2014, agreed to a small rebalancing of assets closer to the benchmark weightings of both Property and Multi Asset Absolute Return. The Property mandate rebalancing had not started by 31 March 2014.

#### **Economic background**

2013/2014 was a period where the central banks of the UK, Eurozone, US and Japan provided significant support for financial markets; and this was maintained throughout the year.

The Euro zone showed mixed fortunes; while Germany continued to enjoy growth rates, others saw their economies contract. The division between the varying economies of the Euro zone continues to give concerns about the future viability of the Euro, and the sovereign debt crisis in Greece may return in the future.

In the UK, interest rates were maintained at historically low levels. Growth figures improved during the year but there was no effect on government interest rates.

Against this background there was a variety of positive returns from asset classes ranging from very positive for developed country equities and property to much lower returns cash and negative for fixed interest and non-developed country equities. The Fund's own returns were very positive although poor performances from some of its managers served as a drag and overall it was behind its benchmark. The overall value of the fund increased by £80 million, indicating an investment return of about 5%.

#### **UK Equities**

Despite the difficult domestic factors, UK equities increased their value with the FTSE all share benchmark rising by about 8.8% in the 12 months to March 2014. As an asset class, UK equities was managed passively during 2013/2014 and slightly out-performed the benchmark by 0.1%.

#### **Overseas Equities**

For another year, US equity markets rallied in response to the US Treasury's support, and to improving economic indicators, and ended the year some 10% higher. Euro zone equities had a mixed year initially dominated by the continuing sovereign debt concerns but the central bank's increased liquidity and support led to a 18.3% increase in the 12 months to March 2014. Japan had its own particular problems and their central bank continued quantitative easing on a massive scale but worries about China's economic growth saw Japanese equities post 1.6% loss for the year. Asian equities (ex-Japan) showed a poor performance affected by Chinese economic growth of -6.6% along with emerging markets returning -9.2%.

The Fund's overseas equity portfolio showed a positive return of 6.6% for the year. Overseas equities are benchmarked against UK RPI over a rolling seven year period. Because of the long term nature of the benchmark, annual returns are compared to MSCI global developed equities index, which gave a return of 9.0% for 2013/2014.

#### **Fixed Interest**

As an asset class, UK government fixed income gave a benchmark return of -2.6% for the year, UK Government index linked -3.6%, Corporate Bond 2.5% and overseas bonds -6.5%. The Fund invests passively, which returned 0.6%, and via a Fixed Interest Absolute Return fund returned 3.4%. The Absolute Return fund beat its benchmark and is included to protect against raising interest rates.

#### **Property**

The capital values of the UK commercial property market continued to rise throughout 2013/2014. Poor returns from Continental Europe properties, relative to the UK, dragged performance as did a number of individual property fund issues that experienced redemption pressures that affected the investment value. The property manager is involved to put those funds and the portfolio overall on a better footing. Overall, the property portfolio returned 7.8%, compared to a benchmark of 11.9% in 2013/2014.

#### **GTAA**

This mandate was closed during the year after another negative period of performance.

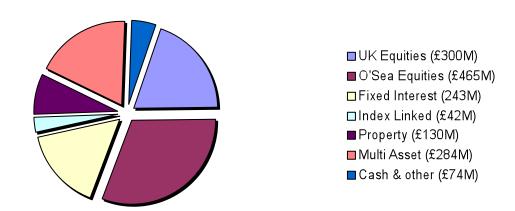
#### **Multi Asset Absolute Return**

As a strategic mix of other asset classes, the mandate is seeking to smooth the return profile and over the medium term provide equity like investment returns. The two managers averaged a return of 1.4% in 2013/2014 behind the combined benchmark return of 6.2%.

#### **Future Developments**

The Pension Fund continues to monitor the strategic asset allocation of the fund, seeking to improve performance within its accepted risk parameters and has implemented a revision of its passive bond holding to eliminate corporate bonds in the early part of 2014/2015 as a result of market movements. There are no further developments in progress at the time of writing.

#### Investments as at 31 March 2014 analysed by asset class

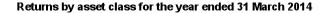


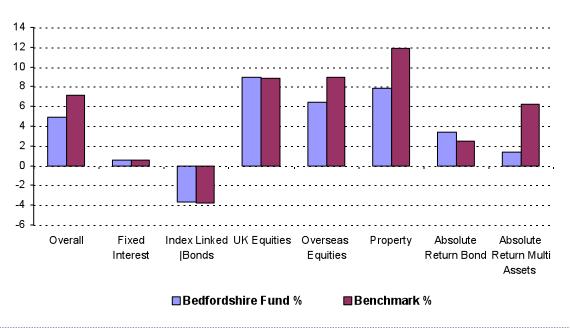
#### **Investment Performance**

The Fund measures performance using the service provided by its custodian, Northern Trust.

The investment target for each manager with an active portfolio is to out-perform an appropriate benchmark that reflects market performance in their respective asset class. The performance of the Fund as a whole is measured against a blended benchmark based on the individual portfolio benchmarks set out in the Statement of Investment Principles.

Hyman Robertson's analysis for the year to 31 March 2014 showed an overall return on the Fund's assets of 4.9%, behind its benchmark return of 7.1%. Returns achieved by the major asset classes are shown in the graph below. Over the three-year period to 31 March 2014, the Fund's assets in total gave a 6.1% return against a benchmark of 7.2% and the five year period showed a return of 10.6% compared to a benchmark of 10.9%.





#### **Voting and Engagement**

The Funds voting and engagement arrangements are contained in its Statement of Compliance with the U.K. Stewardship Code for Institutional Investors, the latest version of which is shown below.

# Updated Statement of Compliance with the U.K. Stewardship Code for Institutional Investors

Bedfordshire Pension Fund has a long-standing commitment to the values of stewardship, in relation to its conduct as an asset owner. It considers the responsibilities of stewardship to be part of its fiduciary duty to its stakeholders.

Principle 1 – Institutional investors should publicly disclose their policy on how they will discharge their stewardship responsibilities

Bedfordshire Pension Fund takes its responsibilities as a shareholder seriously. It seeks to adhere to the Stewardship Code and encourages its appointed asset managers to do so too.

In practice the Fund's policy is to apply the Code both through its arrangements with its asset managers and other agents and through membership of collaborative groups. The Fund makes this explicit in its Statement of Investment Principles (SIP) and will, in time, directly refer to the Stewardship Code in Section 6 of the SIP, 'Corporate Governance and Socially Responsible Investment'.

The Fund has previously required its asset managers to state their approach to the ISC (Institutional Shareholders Committee) Code on the Responsibilities of Institutional Investors on a comply or explain basis. The Fund's investment strategy seeks long-term returns from investing in equities and appoints asset managers who best reflect this long-termism in their investment philosophy and process.

The Fund does not delegate all responsibility for stewardship to its asset managers. It publishes within its SIP a Voting Policy that its asset managers are expected to follow.

Principle 2 – Institutional investors should have a robust policy on managing conflicts of interest in relation to stewardship and this policy should be publicly disclosed

The Fund encourages the asset managers it employs to have effective policies addressing potential conflicts of interest, when it comes to matters of stewardship.

The Fund requires all those who are directly involved in its management and governance to disclose any interest in any company, or other entity, in which the Fund has an ownership interest.

<u>Principle 3 – Institutional investors should monitor their investee companies</u>

Day-to-day responsibility for managing equity holdings is delegated to appointed asset managers. The Fund expects them to monitor companies, and intervene where necessary, and to report back regularly on activity undertaken. Quarterly review meetings with asset managers are used to raise particular issues of note or concern.

In addition, the Fund receives an 'Alerts' service from LAPFF, which highlights corporate governance issues of concern at investee companies.

Principle 4 – Institutional investors should establish clear guidelines on when and how they will escalate their activities as a method of protecting and enhancing shareholder value

As highlighted above, responsibility for day-to-day interaction with companies is delegated to the Fund's asset managers, including the escalation of engagement when necessary. Their guidelines for such activities are expected to be disclosed in their own statement of adherence to the Stewardship Code.

However, on occasion the Fund may itself choose to escalate activity, principally through engagement activity with LAPFF. When it believes it is warranted by the egregious conduct of a company board causing a loss of shareholder value, the Fund will seek redress by pursuing shareholder litigation, of whatever form and in whatever jurisdiction deemed suitable. The Fund considers this an appropriate tool for use by long-term shareholders to send a powerful message of reproach to a company's directors and to the wider industry.

<u>Principle 5 – Institutional investors should be willing to act collectively with other investors where appropriate</u>

The Fund seeks to work collaboratively with other institutional shareholders in order to maximise the influence that it can have on individual companies. The Fund seeks to achieve this through membership of the LAPFF, which engages with companies over environmental, social and governance issues on behalf of its members.

On environmental issues in particular, the Fund also pursues engagement with companies through membership of the Institutional Investors Group on Climate Change (IIGCC). One of the core objectives of the IIGCC is to engage in dialogues with companies to standardize and improve disclosure on climate change and improve performance.

Principle 6 – Institutional investors should have a clear policy on voting and disclosure of voting activity

The Fund has its voting policy detailed as part of its SIP. Where practical, the Fund seeks to exercise its voting rights attaching to its non- UK equity holdings.

The Fund discloses summary level information on voting activity on its website, on a semi-annual basis. The Fund discloses its voting activity by company on its website.

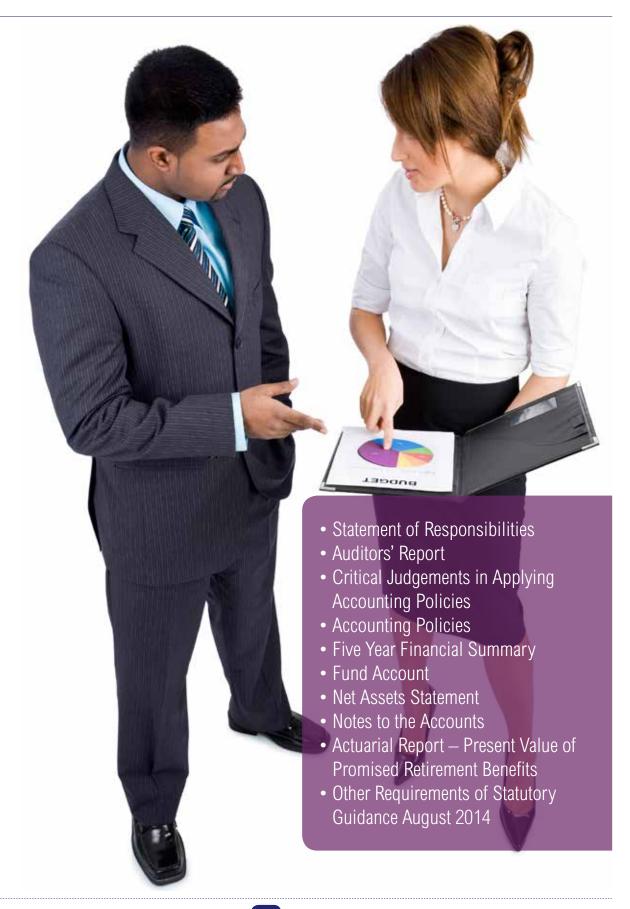
<u>Principle 7 – Institutional investors should report</u> <u>periodically on their stewardship and voting activities</u>

The Fund maintains a Responsible Investment section on its website. Annual reporting on stewardship activity has formed part of the report and accounts. In future the annual report will include information about the Fund's voting and engagement work.

Date Agreed: 17 June 2014

Bedfordshire Pension Fund - Report and Accounts 2013 / 2014	

## **Financial Statements**



### **Statement of Responsibilities**

The Bedford Borough Council is the administering authority of the Bedfordshire local government pension fund and is required to:

- make arrangements for the proper administration of the financial affairs of the Pension Fund and to secure that one of its officers
  has the responsibility for the administration of those affairs. The Borough Council has assigned this responsibility to the Director
  of Finance & Corporate Services
- manage the affairs of the fund to secure economic, efficient and effective use of the fund's resources and to safeguard its assets.

#### Responsibilities of the Assistant Chief Executive & Chief Finance Officer

The Assistant Chief Executive & Chief Finance Officer is responsible for the preparation of the Fund's statement of accounts in accordance with proper practices as set out in the Chartered Institute of Public Finance and Accountancy Code of Practice on Local Authority Accounting in Great Britain (the "Code of Practice").

In preparing this statement of accounts, the Assistant Chief Executive & Chief Finance Officer has:

- selected suitable accounting policies and then applied them consistently;
- · made judgments and estimates that were reasonable and prudent;
- complied with the Code of Practice.

The Assistant Chief Executive & Chief Finance Officer has also:

- · ensured proper accounting records were kept which were up to date and reliable;
- taken reasonable steps for the prevention and detection of fraud and other irregularities.

Assistant Chief Executive & Chief Finance Officer's Certificate

I hereby certify that the statement of accounts presents fairly the financial position of the fund at 31 March 2014, and its income and expenditure for the year ended 31 March 2014.

### Andy Walkins

Assistant Chief Executive & Chief Finance Officer

23 September 2014

### Independent Auditor's Report to the Members of Bedford Borough Council

We have examined the pension fund financial statements for the year ended 31 March 2014, which comprise the Fund Account, the Net Assets Statement, the Pension Fund Accounting Policies and the related notes 1 to 23.

This report is made solely to the members of Bedford Borough Council, as a body, in accordance with Part II of the Audit Commission Act 1998 and for no other purpose, as set out in paragraph 48 of the Statement of Responsibilities of Auditors and Audited Bodies published by the Audit Commission in March 2010. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the authority and the authority's members as a body, for our audit work, for this report, or for the opinions we have formed.

## Respective responsibilities of the Assistant Chief Executive and Chief Finance Officer and the auditor

As explained more fully in the Statement of the Assistant Chief Executive and Chief Finance Officer's Responsibilities set out on page 94 the Assistant Chief Executive and Chief Finance Officer is responsible for the preparation of the pension fund's financial statements in accordance with applicable United Kingdom law.

Our responsibility is to report to you our opinion on the consistency of the pension fund financial statements within the pension fund annual report with the pension fund financial statements in the statement of accounts of Bedford Borough Council, and its compliance with applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2013/14.

We also read the other information contained in the pension fund annual report and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the pension fund financial statements. The other information consists only of the Foreword, Management Report, Investment Report and Requirements of Statutory Guidance issued in August 2014 in the Bedfordshire Pension Fund Report & Accounts 2013/14.

We conducted our work in accordance with guidance issued by the Audit Commission. Our report on the administering authority's full annual statement of accounts describes the basis of our opinion on those financial statements.

#### **Opinion**

In our opinion, the pension fund financial statements are consistent with the full annual statement of accounts of Bedford Borough Council for the year ended 31 March 2014 and comply with applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2013/14.

#### Baldeep Singh

for and on behalf of Ernst & Young LLP, Appointed Auditor Reading

24 September 2014

### **Critical Judgements in Applying Accounting Policies**

#### **Pension Fund Liability**

The pension fund liability is calculated every three years by the Fund's actuary, with annual updates in the intervening years. The methodology used is in line with accepted guidelines and in accordance with IAS19. Assumptions underpinning the valuations are agreed with the Actuary and are summarised in the Actuarial Report on page 85. This estimate is subject to significant variances based on changes to the underlying assumptions.

#### **Unquoted Investments**

The fair value of unquoted securities is estimated by the Fund's investment managers and subject to the professional judgement and assumptions used by those managers. It is considered that changes in those assumptions would not produce significant variations in the value of those assets other than normal market fluctuations.

## Assumptions Made About the Future and Other Major Sources of Estimation Uncertainty

The Statement of Accounts contains estimated figures that are based on assumptions made about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.

There are no items in the net assets statement at 31 March 2014 for which it is considered that there is a significant risk of material adjustment in the forthcoming financial year.

#### **Events after the Balance Sheet Date**

There have been no events since 31 March 2014, and up to the date that these accounts were authorised, that require any adjustments to these accounts.

In 2014/2015 there is to be a national centralisation of Probation LGPS assets and liabilities.

### **Pension Fund Accounting Policies**

#### **Accounting Standards**

The accounts of the Pension Fund have been prepared to meet the requirements of the Local Government Pension Scheme (Administration) Regulations 2008 and in accordance with the Statement of Recommended Practice on Financial Reports of Pension Schemes (Revised May 2007). The accounts are also compliant with the CIPFA Code of Practice on Local Authority Accounting in the United Kingdom 2013/2014 (Code), which is based on International Financial Reporting Standards (IFRS) as amended for the UK public sector.

Under IFRS the Fund is required to disclose the actuarial present value of promised retirement benefits, either in the net assets statement, in the notes to the accounts or in an accompanying actuarial report. The financial statements include a separate actuarial report to meet this requirement.

The accounts summarise the transactions and net assets of the Fund and do not take account of liabilities to pay pensions and other benefits in the future. They should therefore be read in conjunction with the actuarial reports which take account of such liabilities.

#### **Basis of Preparation**

The accounts have been prepared on an accruals basis unless otherwise stated.

#### **Benefits**

All pensions and lump sums payments have been included on the accruals basis other than some death gratuities. The payment of some death gratuities is dependent upon the receipt of probate or letters of administration. Where death occurs before the end of the year but probate or letters of administration has not been received by the balance sheet date, then no accrual is made. The departure from the accruals basis for these death gratuities does not materially affect the reported figure.

Only benefits paid under local government pension scheme regulations are included in the fund account. For administrative ease, the Fund also pays out compensatory added years benefits on behalf of scheme employers; these are refunded in full by the employer. Both the benefit paid and the subsequent reimbursement are excluded from the fund account.

#### **Refunds of Contributions**

Refunds have been included on a cash basis. Accounting for refunds on an accruals basis would not materially alter the reported figure.

#### **Transfer Values**

Transfer values to and from other schemes have been included on a cash basis.

#### **Administrative Expenses**

The administration of the Fund is undertaken by the Borough Council in its role as administering authority. The Council's costs of administering the scheme, agreed by the relevant committees of both the Council and the Pension Fund, are charged to the Fund.

#### **Investment Management Expenses**

Fees of the external investment managers and custodian are agreed in the respective mandates governing their appointments. Broadly, these are based on the market value of the investments under their management and therefore increase or reduce as the value of these investments change. In addition the fund has negotiated with the following managers that an element of their fee be performance related.

- Insight Investment Absolute Return Bonds
- Trilogy Global Equities

Where an investment manager's fee note has not been received by 31 March 2014, an estimate based upon the market value of their mandate as at the end of the year is used for inclusion in the fund account.

The cost of obtaining investment advice from external consultants is included in investment management charges.

A proportion of the Borough Council's costs representing time spent by officers on investment management is also charged to the fund.

#### Investments

Investments are shown in the accounts at market value, determined as follows:

- Quoted securities are valued by reference to market bid price at the close of business on 31 March 2014.
- (ii) Traded futures are valued by reference to their exchange prices as at 31 March 2014.
- (iii) Other unquoted securities are valued having regard to latest dealings, professional valuations, asset values and other appropriate financial information.
- (iv) Unit trust and managed fund investments are valued by reference to the latest bid prices quoted by their respective managers prior to 31 March 2014. If bid prices are unavailable, mid prices or net asset value will be used.
- (v) Assets, including investments, denominated in foreign currencies are valued on the relevant basis and translated into sterling at the rate ruling on 31 March 2014. Exchange gains and losses arising from movements in current assets and liabilities are included in the fund account for the year.

Investment assets include cash balances held by the fund managers and debtor and creditor balances in respect of investment activities.

#### **Investment Income**

- (i) Interest Income is recognised in the fund account as it accrues, using the effective interest rate of the financial instrument as at the date of acquisition or origination. Income includes the amortisation of any discount or premium, transaction costs or other differences between the initial carrying amount of the instrument and its amount at maturity calculated on an effective interest rate basis.
- (ii) Dividend Income is recognised on the date the shares are quoted ex-dividend. Any amount not received by the end of the reporting period is disclosed in the net assets statement as a current financial asset.
- (iii) Distributions from pooled funds are recognised at the date of issue. Any amount not received by the end of the reporting period is disclosed in the net assets statement as a current financial asset.
- (iv) Changes in the net market value of investments are recognised as income and comprise all realised and unrealised profits/losses during the year.

#### **Acquisition Costs of Investments**

Where shown, the cost of investments includes direct costs of acquisition.

#### **AVC Investments**

The Council has arrangements with its AVC providers to enable employees to make additional voluntary contributions (AVCs) to supplement their pension benefits. AVCs are invested separately from the Fund's main assets and the assets purchased are specifically allocated to provide additional benefits for members making AVCs. The value of AVC assets is not included in the Fund's net asset statement.

#### **Taxation**

The Fund is exempt from tax on capital gains and from income tax on interest receipts. VAT is recoverable on all expenditure where appropriate, and all of the fund's income is outside the scope of VAT.

The Fund is liable to tax at a rate of 20% on small pensions that have been compounded into a lump sum.

The Fund is exempt from United States withholding tax.

Where the Fund is subject to other foreign tax, income is shown as the grossed up figure and the tax withheld as an item of expenditure.

#### **New Accounting Standards**

For any new accounting standard or policy introduced, the Pension Fund is required to provide information explaining how these changes have affected the accounts.

There were no new accounting standards introduced in 2013/2014 relating to the Pension Fund.

Accounting Standards that have been issued but have not yet been adopted

The Pension Fund is required to disclose information relating to the impact of the accounting change on the financial statements as a result of the adoption by the Code of a new standard that been issued, but is not yet required to be adopted by the Pension Fund.

The adoption of the following accounting policy changes are expected in future years:

• IFRS 13 Fair Value Measurement (May 2011).

### **Five Year Financial Summary of Net Asset Statement**

	000010010	004040044	004410040	004040040	004040044
	2009/ 2010	2010/ 2011	2011/ 2012	2012/ 2013	2013/ 2014
	£m	£m	£m	£m	£m
Net assets at 1 April	887	1,168	1,280	1,317	1,467
Contributions	88	92	86	86	92
Investment and other income	28	26	21	20	14
Total income	116	118	107	106	106
Benefits and other expenses	(77)	(83)	(82)	(82)	(89)
Change in market value of investments	242	76	12	126	59
Increase/(decrease) in value of fund	281	111	37	150	77
Net Assets at 31 March	1,168	1,280	1,317	1,467	1,544
Increase/(Decrease)		9.5%	2.9%	11.4%	5.2%

### Fund Account for the Year Ended 31 March 2014

	2012/2013	2013/2014	See
	£000	£000	Note
Contributions and Benefits			
Contributions	86,065	92,327	1
Transfers in from other pension funds	6,855	5,694	2
Other Income	165	153	
	93,085	98,174	
Benefits	( 73,485)	( 79,626)	3
Payments to and on account of leavers	( 3,231)	( 3,578)	4
Administrative expenses	( 1,083)	( 1,348)	5
Net additions/(withdrawals) from dealings			
with members	15,286	13,622	
Returns on Investments			
Investment income	13,168	8,945	6
Taxes on income	( 583)	( 521)	7
Profit and losses on disposal of investments and			
changes in value of investments	126,559	59,471	
Investment management expenses	( 4,073)	( 4,220)	8
Net return on investments	135,071	63,675	
Net increase/(decrease) in the fund during the			
year	150,357	77,297	
Net assets of the fund at 1 April	1,316,706	1,467,063	
Net assets of the fund at 31 March	1,467,063	1,544,360	

### **Net Assets Statement**

<b>£000</b>	000£	Note
144244		
111211		
144,544	147,486	9.1
1,274,093	1,315,180	9.2
19,380	51,924	9.3
1,437,817	1,514,590	
( 789)	( 11,308)	9.4
1,437,028	1,503,282	
3,816	3,330	10
29,430	40,677	11
( 3,211)	( 2,929)	12
1,467,063	1,544,360	
	1,274,093 19,380 1,437,817 ( 789) 1,437,028 3,816 29,430 ( 3,211)	1,274,093     1,315,180       19,380     51,924       1,437,817     1,514,590       (789)     (11,308)       1,437,028     1,503,282       3,816     3,330       29,430     40,677       (3,211)     (2,929)

The financial statements do not take account of liabilities to pay pensions and other benefits after the end of the financial year.

### **Notes To The Accounts**

Fur	nd account	2012/2013	2013/2014
		£000	£000
1	Contributions		
	Employees' normal contributions	19,535	20,210
	Employees' additional voluntary contributions	377	424
	Employers' normal contributions	40,611	43,137
	Employers' deficit funding	23,864	26,954
	Employers' augmentation contributions	1,678	1,602
		86,065	92,327
	Administering authority	15,538	15,991
	Scheduled bodies	60,353	66,494
	Admitted and other bodies	10,174	9,842
		86,065	92,327

Employers' augmentation contributions relate to payments for the cost of enhanced benefits and early retirements. Refunded payments from employers in respect of compensatory added years' benefits are excluded from the accounts.

2	Transfers in from other pension funds		
	Individual transfers from other pension funds	6,855	5,694
		6,855	5,694
3	Benefits		
	Pensions	57,515	61,017
	Commutations of pensions and lump sum retirement benefits	14,194	16,588
	Lump sum death benefits	1,776	2,021
		73,485	79,626

#### Benefits paid are further analysed as:

Administering authority	9,157	8,979
Scheduled bodies	58,018	62,298
Admitted and other bodies	6,310	8,349
	73,485	79,626

Payments to employees in respect of compensatory added years' benefits are excluded from the accounts.

4	Payments to and on account of leavers		
	Refunds of contributions	14	15
	Transfers to other schemes – individuals	3,217	3,563 <b>3,578</b>
		3,231	3,578

		2012/2013	2013/2014
		£000	£000
5	Administrative expenses		
	Administering Authority	854	847
	System costs & development	95	242
	Actuarial fees	46	148
	External Audit Fees (Net of Rebate)	21	24
	Other	67	87
		1,083	1,348
	System costs & development in 2013/2014 include early costs		
	associated with the upgrading of the administration system in 20	014/2015	
	External Audit Fees - Audit Fees are shown (net of rebate) for 2	012/2013	
	and for 2013/2014 no rebate was applied		
6	Investment income		
	Interest from fixed interest securities	195	-
	Dividends from equities	3,129	3,076
	Income from pooled investment vehicles	9,656	5,503
	Interest on cash deposits	188	366
		13,168	8,945
7	Irrecoverable with-holding tax	( 583)	( 521)
		12,585	8,424
0	Investment management symples		
8	Investment management expenses	119	110
	Administering Authority		119
	Investment Managers' fees	3,599	3,488
	Investment Managers' performance related fees	198	484
	Investment Advice & other costs	157	129
		4,073	4,220

In 2013/2014, £0.5 million of Investment managers' fees is based on an estimated basis. This compares with £0.7 million in 2012/2013.

		2012/2013	2013/2014
Inve	estments	£000	£000
9	Investments		
9.1	Equities		
	UK quoted equities	12,873	10,335
	Overseas quoted equities	131,471	137,151
		144,344	147,486
9.2	Managed and Unitised Funds		
J.Z	UK un-authorised unit trusts	3	3
	UK insurance managed funds	558,196	584,200
	UK property unit trusts	112,477	130,249
	Overseas unit trusts	603,417	600,728
	Overseas unit trusts	1,274,093	1,315,180
		.,,	.,,
9.3	Cash Deposits & Other Investment Assets		
0.0	Amount receivable for sales of investments	329	69
	Investment income outstanding	1,017	635
	Other Investment Assets	1,346	704
	Cash deposits	18,034	51,220
	o do, i doposito	19,380	51,924
9.4	Investment Liabilities		
3.4	Amount Payable for purchases of investments	(789)	( 11,308)
	Amount Payable for purchases of investments	(789)	(11,308)
			,
	Total	1,437,028	1,503,282
	Quoted/Un-quoted Investments		
	Quoted	556,611	658,284
	Un-quoted	880,417	844,998
		1,437,028	1,503,282

Investment liabilities at year end relate mainly to some Property trust purchases which happened very close to 31 March 2014. These are included in our Property portfolio but have not been settled. This is normal accounting practice and reflects the timing of the transactions that were settled in April 2014.

9.5	Value of Investments					
		Market Value at 31/03/13	Purchases at cost & derivative payments	Sale proceeds & derivative receipts	Change in Market Value	Market Value at 31/03/14
		£000	£000	£000	£000	£000
	Equities					
	UK	12,873	456	(2,744)	(250)	10,335
	Overseas	131,471	20,986	(17,648)	2,342	137,151
		144,344	21,442	(20,392)	2,092	147,486
	Managed Funds	558,199	0	(11,000)	37,004	584,203
	Unit Trusts					
	Property	112,477	22,390	(8,416)	3,798	130,249
	Other	603,417	76,816	(96,094)	16,589	600,728
		715,894	99,206	(104,510)	20,387	730,977
	Derivative contracts	0	0	0		0
	Other Assets	23	0	0	(11)	12
	Total	1,418,460	120,648	(135,902)	59,472	1,462,678
	Cash & other	18,568				40,604

The investments held at 31 March 2014 had a market value of £1,503 million compared to a cost of £1,204 million (at 31 March 2013 the market value of investments was £1,437 million with a cost of £1,184 million). The increase in the cost of investments of £20 million (2012/2013: £62 million) represents the net effect of purchases of £121 million (2012/2013: £424 million) and the cost price of sales of £123 million (2012/2013: £370 million) plus movements in cash of £22 million (2012/2013: £8 million).

The net gain on the sale of investments was £13 million (2012/2013: £49 million gain). This sum, together with an excess of income over expenditure of £11 million (2012/2013: £15 million), generated additional funds available for investment during the year of £24 million (2012/2013: £66 million).

Brokers' commissions and other costs of acquisition are included in the cost of investments purchased.

Managed and unitised investments, other than property unit trusts, are predominantly in Blackrock Advisers' Aquila & Ascent Life Funds, Legal & General's Pooled Pension Fund Policy and Insight Investment's Bonds Plus Fund. Baring Alpha Funds Dynamic and Pyrford Global Total Return (Sterling) Fund also each comprise over 5% of the total fund. The amount and the percentage of the net assets of the fund, as at 31 March 2014, that these represent are shown below:

Managed and Unitised investment	Amount	% of the net assets of the Fund
Legal & General Pooled Pension Fund Policy	£427 million	28%
Blackrock Advisers Aquila Life Fund*	£242 million	16%
Baring – Absolute Return Multi Asset	£192 million	13%
Insight Investment Management Bonds Plus Fund	£134 million	9%
Pyrford - Absolute Return Multi Asset	£92 million	6%

No other assets comprised more than 5% of the net assets of the fund as at 31 March 2014:

#### 10 Long Term Asset

In 2005, Magistrates Courts' staff transferred from the Local Government Pension Scheme to the Civil Service Scheme. Whilst transfers of value were effected then, agreement on funding the deficit position was not finalised until February 2011 when it was agreed that the Bedfordshire Pension Fund would receive ten annual payments of £0.608 million, commencing April 2011. The fair value of these payments has been recognized in the Fund's accounts for 2013/2014. Those instalments falling due more than one year from the balance sheet date are shown as a long term debtor, £3,330 million at 31 March 2014 (£3,816 million at 31 March 2013). The amount falling due in less than a year is shown as current assets.

#### 11 Current Assets

	2012/2013	2013/2014
	£000	£000
Debtors		
Contributions due from Administering Authority	1,429	1,505
Contributions due from other scheme employers	5,422	5,785
Civil Service Pension Scheme - see note 9 above	451	486
Other	185	215
	7,487	7,991
Cash	21,943	32,686
Current Assets	29,430	40,677

The cash balance of £32.7 million is held in the Fund's own bank accounts. Cash held by the fund's managers is included in cash deposits in Note 9.3 above.

See Note 9.3 above also for details of the other investment assets of £0.7 million

<sup>\*</sup>Blackrock also hold other funds which are below the 5% threshold reported in this note.

#### 12 Current Liabilities

	2012/2013	2013/2014 £000
	£000	
Creditors		
Administration costs etc due to Administering Authority	242	4
Investment managers' fees	739	848
Other professional fees	98	57
AVCs in transit	10	81
Death grants	519	308
Other	1,574	1,583
	3,182	2,881
Provision for Tax Reclaims over 1 Year (Note 13)	29	48
Current liabilities	3,211	2,929

See Note 9.4 for details of the other investment liabilities of £11.3 million

#### 13 Provision for Tax reclaims over 1 year

The fund's managers reclaim tax withheld from investment income where international treaties allow. Allowance is made for those claims that are over one year old and considered unlikely to be recovered and balance at 31 March 2014 was £0.05 million.

#### 14 Self-investment

The regulations governing investment of pension funds require the disclosure of any self-investment by the fund. As at 31 March 2014, there was no self investment by the fund.

#### 15 Related party transactions

Administration and investment management costs include charges by Bedford Borough Council for providing services in its role as administering authority. For 2013/14 these amounted to £1.0 million (2012/2013 - £1.0 million).

The Fund pays compensatory added years benefits on behalf of some of its employers. The costs of these are invoiced to the employer in a normal supplier/debtor relationship. In 2013/2014, £3.2 million (2012/2012 - £3.3 million) was paid and recovered from their employer

The senior officers involved in the financial management of Bedfordshire Pension Fund in 2013/2014 were the Director of Finance and Corporate Services (The Fund Administrator), Assistant Director (Finance) and the Head of Pensions and Treasury Management. Each of these officers charges a proportion of their time to Bedfordshire Pension Fund as part of Bedford Borough Council's charge as administering authority.

A specific declaration has been received from Pension Committee members and relevant senior officers regarding transactions and relationships between themselves, and their related parties, and the Pension Fund. A number of the members also act as councillors or board members of the Fund's scheduled or admitted bodies, who maintain a conventional employer relationship with the Fund. These are listed below but do not include representation of their respective bodies as Committee members:

- Councillor Doug McMurdo is a member of the Beds & River Ivel Drainage Board. A member of Councillor McMurdo's immediate family is an employee of the Sharnbrook Academy Federation.
- Councillor Shan Hunt is a board member of Beds & River Ivel Drainage Board and of BPHA, both scheme employers.
- Trevor Roff, the Fund Administrator, is an elected member of Bromham Parish Council. Two members of Trevor Roff's immediate family are employees of Bedford Borough Council, the Administering Authority.

There were no material transactions between members and officers and the Fund during 2013/2014.

The only material related party transactions during 2013/2014 were in respect of contributions paid by the employing bodies into the fund please see note 1.

#### 16 Contingent Liabilities and Contractual Commitments

There were no material contingent liabilities and/or contractual liabilities as at 31 March 2014.

#### 17 Stock Lending

The Fund did not undertake any stock lending in 2013/2014.

#### 18 Additional Voluntary Contributions (AVC)

Scheme members have the option to make additional voluntary contributions to enhance their pension benefits. These contributions are invested separately from the Fund's other assets with the Standard Life Assurance Company & Prudential.

AVCs	2012/2013	2013/2014
	000£	£000
Value at 1 April	3,558	3,800
Income		
Contributions received	507	760
Adjustment to opening value		12
Transfer values received	-	-
	507	772
Expenditure		
Retirements	( 522)	( 713)
Transfers values paid	-	(7)
	( 522)	( 720)
Change in market value	257	150
Value at 31 March	3,800	4,002

In accordance with Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009, additional voluntary contributions are excluded from the Fund Account and Net Assets Statement.

The Prudential AVC information included in the 2012/2013 Statement of Accounts was provisional. The adjustment to the opening value reflects the increase following confirmation of the 2012/2013 values. The balance of AVCs is held by Standard Life.

#### 19 Post Balance Sheet Events

There have been no events since 31 March 2014, and up to the date that these accounts were authorised, that require any adjustments to these accounts.

In 2014/2015 there is to be a national centralisation of Probation LGPS assets and liabilities.

#### 20 Actuarial Present Value of Promised Retirement Benefits

In accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2013/2014, based on International Financial Reporting Standards and issued by the Chartered Institute of Public Finance and Accountancy, the future liabilities of the Fund to pay pensions and other benefits are disclosed in a report by the Fund's actuary as set out on page 98.

# 21 Financial Instruments Classification of Financial Instruments

Accounting policies describe how different asset classes of financial instruments are measured, and how income and expenses, including fair value gains and losses, are recognised. The following table analyses the carrying amounts of financial assets and liabilities by category and net assets statement heading. No financial assets were re-classified during 2013/2014.

31	March 2013			31 March 2014		4
Designated as fair value through profit & loss		Financial liabilities at amortised cost		Designated as fair value through profit & loss	Loans & receivables	Financial liabilities at amortised cost
£000	£000	£000		£000	£000	£000
			Financial Assets			
144,344	-	-	Equities	147,487	-	
1,274,093	-		Managed & unitised fund	1,315,180	-	-
-	-	-	Derivative contracts	-	-	-
-	39,977	-	Cash		72,667	-
329	1,017	-	Other investment assets	69	635	
-	5,263	-	Debtors		5,557	-
1,418,766	46,257	-		1,462,736	78,859	
			Financial liabilities			
-	-	( 789)	Other investment liabilitie	-	-	( 11,308)
( 29)	-	( 2,637)	Creditors	( 47)	-	( 2,573)
( 29)	-	( 3,426)		( 47)	-	( 13,881)
1,418,737	46,257	( 3,426)		1,462,689	78,859	( 13,881)

Some of the values in Net Asset Statement are not financial instruments (for example contributions payable), therefore the totals above will not be found elsewhere in the notes to the accounts.

The Pension Fund has not entered into any financial guarantees that are required to be accounted for as financial instruments.

#### **Net Gains & Losses on Financial Instruments**

All gains and losses arising in respect of financial instruments are attributable to those classified as "designated as fair value through profit & loss".

#### **Fair Value of Financial Instruments**

All financial instruments are carried in the balance sheet at their fair value.

#### 22 Valuation of financial instruments carried at fair value

The valuation of financial instruments has been classified by the Code into three levels, according to the quality and reliability of information used to determine fair values.

#### Level 1

Financial instruments at Level 1 are those where the fair values are derived from unadjusted quoted prices in active markets for identical assets or liabilities. Products classified as level 1 comprise quoted equities, quoted fixed securities, quoted index linked securities and unit trusts. Listed investments are shown at bid prices. This bid value of the investment is based on the bid market quotation of the relevant stock exchange.

#### Level 2

Financial instruments at Level 2 are those where quoted market prices are not available; for example, where an instrument is traded in a market that is not considered to be active, or where valuation techniques are used to determine fair value and where these techniques use inputs that are based significantly on observable market data.

#### Level 3

Financial instruments at Level 3 are those where at least one input that could have a significant effect on the instrument's valuation is not based on observable market data. Such instruments would include unquoted equity instruments and some of the indirect property investments, which are valued using various valuation techniques that require significant judgment in determining appropriate assumptions. These valuations are prepared in accordance with the International Private Equity and Venture Capital Valuation Guidelines, which follow the valuation principles of IFRS and US GAAP. Valuations are usually undertaken at the end of December. Cash flow adjustments are used to roll forward the valuations to 31 March as appropriate.

The following table provides the analysis of the financial assets and liabilities of the pension fund grouped into Levels 1 to 3, based on the level at which the fair value is observable.

		31 March 201	4	
	Quoted Market Price	Using Observable Inputs	With significant unobservable inputs	
	Level 1	Level 2	Level 3	Total
	£000	£000	£000	£000
Financial Assets Financial Assets at Fair Value				
through profit and loss	658,046	736,510	68,180	1,462,736
Loans and Receivables	78,859			78,859
Total Financial Assets	736,905	736,510	68,180	1,541,595
Financial Liabilities				
Financial liabilities at fair value through profit and loss	- 11,308		-	11,308
Financial liabilities at amortised cost	- 2,620		-	2,620
Total financial liabilities	- 13,928	-		13,928
Net financial assets	722,977	736,510	68,180	1,527,667
	,	31 March 201	3	
	Quoted Market Price	Using Observable Inputs	With significant unobservable inputs	
	Level 1	Level 2	Level 3	Total
	£000	£000	£000	£000
Financial Assets Financial Assets at Fair Value through profit and loss	556,611	795,116	67,010	1,418,737
Loans and Receivables	46,257			46,257
Total Financial Assets	602,868	795,116	67,010	1,464,994
Financial Liabilities				
Financial liabilities at fair value through profit and loss	- 789			- 789
Financial liabilities at amortised cost	- 2,637		-	2,637
Total financial liabilities	- 3,426	-		3,426

#### 23 Nature and Extent of Risks Arising from Financial Instruments

The Pension Fund's assets are fully comprised of financial instruments which are managed by the Council, predominantly by the appointment of external investment managers as determined by the Pension Fund Committee. Each investment manager is required to invest the assets in accordance with the terms of a written mandate or fund prospectus. The Pension Fund Committee has determined that the appointment of these managers is appropriate for the Fund and is in accordance with the Funds' investment strategy. The Pension Fund Committee receives regular reports from each of the managers on the nature of the investments made on the Fund's behalf and the associated risks.

The allocation of assets between various types of financial instrument is determined by the Pension Fund Committee, in line with the Statement of Investment Principles. Divergence from benchmark asset allocations and the composition of each portfolio is monitored by the Pension Fund Committee.

The Fund's investment activities expose it to the following risks from the use of financial instruments:

- Market risk
- Credit risk
- Liquidity risk

The nature and extent of the financial instruments employed by the Fund and the associated risks are discussed below. This note presents information on the Fund's exposure to each of the above risks and the Fund's policies and processes for managing those risks.

The Fund's Statement of Investment Principles is formulated to identify the risks managed by its investment managers, to set appropriate risk limits and to monitor adherence to those limits. The Statement of Investment Principles is reviewed regularly to reflect changes in market conditions and the Fund's activities.

#### **Market Risk**

Market risk is the risk that changes in market prices, such as interest rates, foreign exchange rates and equity prices will affect the Fund's income or the value of its assets. The object of market risk management is to control market risk exposures within acceptable parameters while optimising returns.

#### **Interest Rate Risk**

Interest rate risk is the risk that interest rate fluctuations will cause the value of fixed interest securities to deviate from expectations. The Fund manages interest rate risk by:

- The use of specialist external investment managers to manage the Fund's cash and fixed interest assets.
- Ensuring asset allocations include a diversity of fixed interest investments with appropriate durations.

The Fund's direct exposure to interest rate risk, as at the period end, is shown in the table following. The table also shows the effect in the year on the net assets available to pay benefits of a +/- 100 basis points (bps) change in interest rates. Comparatives for the previous year are shown in the table below.

Asset type	Carrying value at 31/03/2014	Change in year in ne assets available to pay benefits	
		+100 bps	-100 bps
	£000	£000	£000
Fixed interest securities	311,317	3,113	-3,113
Cash & cash equivalents	106,742	1,067	-1,067
Total	418,059	4,180	-4,180

NB. The Fund's direct exposure includes managed fund assets.

Asset type	Carrying value at 31/03/2013	Change in year in net assets available to pay benefits	
		+100 bps	-100 bps
	£000	£000	£000
Fixed interest securities	295,248	2,952	-2,952
Cash & cash equivalents	59,406	594	-594
Total	354,654	3,546	-3,546

### **Currency Risk**

Currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Fund manages currency risk by:

• Investment managers operating in foreign currencies are able to use hedging techniques.

The following table summarises the Fund's currency exposure as at 31 March 2014 and also shows the increase/decrease in the value of net assets available to pay benefits arising from an 5.66% fluctuation in currency prices against sterling. Comparatives for the previous year, using the same criteria but adjusted for the different weightings then applying, are shown in the table below.

After consultation with The WM Company, the Fund considers 5.66% to be the likely volatility associated with foreign exchange rate movements (5.8% in 2012/2013).

Asset type	Carrying value at 31/03/2014	Value of no available benefi increase/d	e to pay tson
		+5.66%	-5.66%
	£000	£000	£000
Overseas equities	510,339	539,204	481,474
Overseas bonds	233,001	246,180	219,823
Overseas Property	443	468	418
Alternatives	54,944	58,052	51,836
Total	798,728	843,904	753,551

Asset type	Carrying value at 31/03/2013	Value of ne available benefit increase/d	to pay ts on
		+5.8%	-5.8%
	£000	£000	£000
Overseas equities	465,833	492,857	438,809
Overseas bonds	209,232	221,370	197,094
Overseas Property	2,586	2,736	2,436
Alternatives	126,589	133,933	119,245
Total	804,240	850,896	757,584

#### **Market Price Risk**

Market price risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices, whether from factors specific to individual assets or those applying to the market as a whole.

As the Fund's assets are valued at market value, with changes to that value reflected in the Fund account, all changes in market conditions will directly affect the Fund's income.

The Fund manages market risk by the application of the following principles:

- Ensuring a diversity of exposures to different financial markets and market sectors
- By ensuring that investments have the sufficient liquidity to enable the appropriate response to changing market conditions

#### Sensitivity analysis

Following analysis of historical data and expected investment return movement during the financial year, in consultation with the Fund's advisers (The WM Company), the Fund has determined that the following movements in market price risk are reasonably possible for the 2013/2014 reporting period.

Asset type	Potential market movement
UK Equities	11.94%
Overseas Equities	10.87%
Total Bonds	5.37%
Index Linked Gilts	7.52%
Cash	0.02%
Alternatives	10.27%
Property	2.29%

Had the market price of the Fund's investments increased/decreased in line with the above, the change in the net assets available to pay benefits would have been as shown in the following table. Comparatives for the previous year are shown in the table below.

Asset type	Value at 31 March 2014	% change	Value on increase	Value on decrease
	£000			
UK Equities	388,402	11.94%	434,777	342,027
Overseas Equities	510,339	10.87%	565,813	454,865
Total Bonds	311,317	5.37%	328,034	294,599
Index Linked Gilts	42,367	7.52%	45,553	39,181
Cash	106,742	0.02%	106,763	106,720
Alternatives	54,944	10.27%	60,587	49,301
Property	130,249	2.29%	133,231	127,266
Total	1,544,360		1,674,759	1,413,960

Asset type	Value at 31 March 2013	% change	Value on increase	Value on decrease
	£000			
UK Equities	358,012	12.86%	404,052	311,972
Overseas Equities	465,833	11.90%	521,267	410,399
Total Bonds	295,248	4.62%	308,888	281,608
Index Linked Gilts	44,000	7.21%	47,172	40,828
Cash	64,904	0.00%	64,917	64,891
Alternatives	112,477	9.07%	122,679	102,275
Property	126,589	2.23%	129,412	123,766
Total	1,467,063		1,598,388	1,335,738

#### **Credit Risk**

Credit risk is the risk that a counterparty to a transaction involving a financial instrument will fail to discharge an obligation or commitment it has entered into with the Fund.

The net market value of the Fund's assets, as shown in the Net Assets Statement, represents the Fund's maximum exposure to credit risk in relation to those assets. The Fund does not have any significant exposure to any individual counter-party or industry. Credit risk is monitored through ongoing reviews of the investment managers' activity. Apart from a small number of outstanding tax reclaims, represented by the provision for tax reclaims over 1 year in the Net Assets Statement, the Fund has no assets that are past due or impaired.

#### **Liquidity Risk**

Liquidity risk is the risk that the Fund will not be able to meet its financial obligations when they fall due. The Fund's liquidity is monitored on a daily basis, and the Fund seeks to ensure that it will always have sufficient liquid funds to pay benefits to members and liabilities when due, without incurring unacceptable losses or risking damage to the Fund's reputation.

#### The Fund manages liquidity risk by:

- giving careful consideration to the anticipated income and expenditure required for the administration of the Fund and the payment of benefits and by maintaining in-house managed cash balances sufficient to meet day-to-day cash flows.
- a large proportion of the Fund being held in highly liquid investments such as actively traded equities and unit trusts.

# **Present value of Promised Retirement Benefits**

#### Introduction

CIPFA's Code of Practice on Local Authority Accounting 2013/14 requires administering authorities of LGPS funds that prepare pension fund accounts to disclose what IAS26 refers to as the actuarial present value of promised retirement benefits.

The actuarial present value of promised retirement benefits is to be calculated similarly to the defined benefit obligation under IAS19. There are three options for its disclosure in pension fund accounts:

- showing the figure in the Net Assets Statement, in which case it requires the statement to disclose the resulting surplus or deficit;
- as a note to the accounts; or
- · by reference to this information in an accompanying actuarial report.

If an actuarial valuation has not been prepared at the date of the financial statements, IAS26 requires the most recent valuation to be used as a base and the date of the valuation disclosed. The valuation should be carried out using assumptions in line with IAS19 and not the Pension Fund's funding assumptions.

I have been instructed by the Administering Authority to provide the necessary information for the Bedfordshire Pension Fund, which is in the remainder of this note.

#### **Balance sheet**

Year ended	31 Mar 2014 £m	31 Mar 2013 £m
Present value of Promised Retirement Benefits	2,592	2,578

Liabilities have been projected using a roll forward approximation from the latest formal funding valuation as at 31 March 2013. I estimate this liability at 31 March 2014 comprises £1,070m in respect of employee members, £555m in respect of deferred pensioners and £967m in respect of pensioners. The approximation involved in the roll forward model means that the split of scheme liabilities between the three classes of member may not be reliable. However, I am satisfied the aggregate liability is a reasonable estimate of the actuarial present value of benefit promises. I have not made any allowance for unfunded benefits.

The above figures include both vested and non-vested benefits, although the latter is assumed to have a negligible value.

It should be noted the above figures are appropriate for the Administering Authority only for preparation of the accounts of the Pension Fund. They should not be used for any other purpose (i.e. comparing against liability measures on a funding basis or a cessation basis).

#### **Assumptions**

The assumptions used are those adopted for the Administering Authority's IAS19 report as required by the Code of Practice. These are given below. I estimate that the impact of the change of assumptions to 31 March 2014 is to decrease the actuarial present value by £24m.

### **Financial assumptions**

My recommended financial assumptions are summarised below:

Year ended	31 Mar 2014 % p.a.	31 Mar 2013 % p.a
Inflation/Pensions Increase Rate	2.80%	2.80%
3.60%	3.60%	5.10%*
Discount Rate	4.30%	4.50%

<sup>\*</sup>Salary increases are assumed to be 1% p.a. until 31 March 2015 reverting to the long term assumption shown thereafter.

#### Longevity assumption

As discussed in the accompanying report, the life expectancy assumption is based on the Fund's VitaCurves with improvements in line with the CMI\_2010 model, assuming the current rate of improvements has reached a peak and will converge to long term rate of 1.25% p.a.. Based on these assumptions, the average future life expectancies at age 65 are summarised below:

	Males	Females
Current Pensioners	22.4 years	24.3 years
Future Pensioners*	24.4 years	26.8 years

<sup>\*</sup>Future pensioners are assumed to be currently aged 45

Please note that the assumptions have changed since the previous IAS26 disclosure for the Fund.

#### **Commutation assumption**

An allowance is included for future retirements to elect to take 50% of the maximum additional tax-free cash up to HMRC limits for pre-April 2008 service and 75% of the maximum tax-free cash for post-April 2008 service.

#### **Professional notes**

This paper accompanies my covering report titled 'Actuarial Valuation as at 31 March 2014 for IAS19 purposes' dated 23 April 2014. The covering report identifies the appropriate reliances and limitations for the use of the figures in this paper, together with further details regarding the professional requirements and assumptions.

Prepared by:-

#### Genna Sefton FFA

29 May 2014

For and on behalf of Hymans Robertson LLP

# Requirements of Statutory Guidance issued in August 2014, not in the existing Report

## An estimated analysis of fund assets as at the reporting date

	UK	Non-UK	Global	Total
	£m	£m	£m	£m
Equities	389	510		899
Bonds	78	233		311
Property (Direct Holdings)				
Alternatives	172		55	227
Cash and Cash Equivalents	107			107
Other				
Total	746	743	55	1,544

## An analysis of investment income accrued during the reporting period, analysed as follows:

	UK	Non-UK	Global	Total
	£000s	£000s	£000s	£000s
Equities	81	358		439
Bonds				0
Property (Direct Holdings)				0
Alternatives	187		8	195
Cash and Cash Equivalents	1			1
Other				0
Total	269	358	8	635

# **Contact Points**

Further information regarding the Pension Fund or the report and accounts may be obtained from the following contacts:

#### **Accounts and Investments:**

Geoff Reader Head of Pensions

Telephone: 01234 228562

### **Benefits and Contributions:**

Claire Bennett

Pensions Administration Manager

Telephone: 01234 228873

## **Advisory and Regulatory Bodies:**

The Pensions Regulator Napier House

Trafalgar Place

Brighton

East Sussex, BN1 4DW Telephone: 0845 6000707

#### **The Pensions Advisory Service**

11 Belgrave Road London SW1V 1RB

Telephone: 0845 6012923

#### **Pensions Ombudsman**

11 Belgrave Road London SW1V 1RB

Telephone: 020 7630 2200

# **Glossary**

#### **Absolute Return**

This is an approach to active investment management that focuses on an absolute return rather than a traditional index based benchmark. Freed from following an index, absolute return managers have the flexibility to pursue a range of strategies and are not pushed into holding certain assets just because they are in the benchmark.

#### **Actuarial valuation**

Every three years the Fund undergoes an actuarial valuation. An actuary assesses whether the Fund has enough money to pay everyone, and how much will need to be paid into the Fund in future to make sure all the benefits can be paid.

#### **Actuary**

An actuary is a business professional who analyses the financial consequences of risk. Actuaries use mathematics, statistics and financial theory to study uncertain future events, especially those relating to pensions and insurance.

#### **Annual allowance**

If the value of your pension benefits increases by more than the annual allowance in one year, you'll have to pay income tax at 40% on the excess. Most members of the scheme won't be affected by this - the annual allowance is set by the treasury at £50,000 for 2013/14.

If you fill in a self-assessment tax return, ask the pension office about the increase in the value of your benefits, and don't forget that any other pensions you may have will count as well. An accountant will be able to help you with your tax return.

#### **Assets**

The Fund's investments.

#### **Bonds**

Governments issue bonds in order to borrow money. The purchaser gets a fixed annual interest payment as well as eventual repayment of the purchase price.

The Fund has some bonds from many of the largest governments, as well as "company bonds", which are similar but are issued by companies not governments.

#### **Civil partnership**

A civil partnership is a legally registered relationship between two people of the same sex.

#### **Consumer Prices Index (CPI)**

This shows the changes in the cost of living. It reflects changes in prices of a cross-section of goods and services over time.

The amount pensions are raised annually is based on the Consumer Prices Index from the previous period September - September. This has been used from April 11th 2011 and was previously based on the Retail Prices Index.

#### **Contracted-out**

The Local Government Pension Scheme (LGPS) is contracted-out of the State Second Pension Scheme (S2P).

This means you won't get a State Second Pension when you retire - the LGPS is guaranteed to pay at least as much as S2P. It also means that you'll probably pay less National Insurance.

#### **Currency investors**

Currency investment involves buying currency when it is cheap and selling for a profit when it becomes stronger.

#### **Deficit**

If assets are less than liabilities, the Fund is said to be in deficit - there isn't enough money in the Fund to pay all future pension payments, so contributions may need to go up. This won't affect your pension because it's guaranteed by law.

#### **Discretion**

This is the power given by the LGPS to enable your employer or your administering authority to choose how they will apply the scheme in respect of certain provisions. Under the LGPS, your employer or your administering authority are obliged to consider how to exercise their discretion and, in respect of some (but not all) of these discretionary provisions, to have a written policy on how they will apply their discretion. They have a responsibility to act with "prudence and propriety" in formulating their policies and must keep them under review. You may ask your employer or your administering authority what their policy is in relation to a discretion.

#### **Enhanced protection**

See protection - primary lifetime allowance protection.

#### **Equities**

Equities are shares in companies. The owner shares the profits (or losses) and growth (or fall) in the value of the company. The Fund owns shares in all the major markets in the world as well as some smaller, emerging markets.

#### Final pay

This figure is used to calculate most of your pension benefits and it's normally pensionable pay received over the last 365 days before retiring. If your pay went down in your last year, it could be the pay from one of the two previous years.

If you work part time, your final pay is normally scaled up to the full-time equivalent.

If your pay is reduced because of sickness, your final pay is taken to be the pensionable pay you would have received had you not been off sick.

If you're off on maternity, paternity, or adoption leave and are paying (or are considered to be paying) pension contributions, final pay is taken to be your pensionable pay if you were working normally.

#### **Funding level**

The percentage of the Fund's liabilities which can be paid out of the Fund. If the funding level falls below 100%, more will need to be paid into the Fund. This doesn't affect your pension because it's guaranteed by law.

#### Global equity

Investors in global equity can invest in equities from anywhere in the world, although they are limited by other aspects of their mandate. They are expected to give better returns than standard indices like the FTSE 100 or the local equivalent.

Guaranteed minimum pension (GMP)

The LGPS guarantees to pay you a pension that is at least as high as you would have earned had you not been contracted out of the State Earnings Related Pension Scheme at any time between 6 April 1978 and 5 April 1997. This is called the Guaranteed Minimum Pension.

#### Index-linked bonds

A type of bond where the annual interest payment varies with inflation.

#### Liabilities

The total expected value of future pension payments from the Fund to its members.

#### Lifetime allowance

The lifetime allowance is the maximum amount of pension and/or lump sum that you can get from your pension schemes that benefit from tax relief. The current lifetime allowance is £1.5 million.

#### Lower earnings limit

This is the amount you have to earn before you pay any National Insurance. For 2013/14 it is £5,668. per year. It usually increases every year.

#### **Managed Funds**

Managed Funds are defined as Insurance Managed Funds.

#### Multi-asset passive investment

Multi-asset passive investors can invest in global markets and need only match the returns given by indices like the FTSE 100 (or the local equivalent)

#### **Overseas Unit Trusts**

Overseas Unit Trusts are categorised as all unitised funds that are not included within the Managed Fund category.

#### Pensionable pay

This is your salary or wages plus shift allowance, bonuses, contractual overtime, and any other taxable benefit specified in your contract as pensionable.

Pay doesn't include non-contractual overtime, expenses, payment in lieu of notice, pay in lieu of lost holidays, any payment as inducement not to leave ("golden handcuffs") or company cars or payment in lieu of a company car.

#### **Policy statement**

Your employer must produce a policy statement. It sets out how they will treat discretionary items within the pension scheme.

If any changes are made to the policy statement, you should be told within one month. You can ask your employer or the Pension Fund for the latest copies of their policy statements.

#### **Property**

In investment, property can refer to offices, shops, shopping centres, retail parks and warehouses. Returns from property can include rental income and growth in value (capital growth).

# Protection - primary lifetime allowance protection and enhanced protection

When the lifetime allowance was introduced on 6 April 2006, it was decided that benefits accrued up to this point could be protected. If the pension you'd built up by 5 April 2006 exceeded the lifetime allowance, you could apply for primary protection up to 5 April 2009 so you had a new, personal, lifetime allowance.

If you reached the lifetime allowance by 5 April 2006 or thought you might in the future, you could also apply for enhanced protection. Provided your benefits at 5 April 2005 had not increased beyond certain limits (more than 5% per year, the retail price index, or increases in pensionable pay, whichever is greater) you would not then pay tax on benefits greater than the lifetime allowance.

If you pay into another pension scheme or transfer your Local Government Pension Scheme pension, you will lose your enhanced protection. If you don't inform Her Majesty's Revenues and Customs within 90 days of this, you could be fined up to £30,000.

#### Protected members and the 85 year rule

If you joined the Local Government Pension Scheme after 30 November 2006 and decide to retire earlier than 65 years of age, your pension and lump sum will be reduced by a percentage relating to the number of years early you retire.

If you were a member of the scheme on or before 30 November 2006, some or all of your benefits paid early could be protected from the reduction under what is called the 85 year rule.

The 85 year rule is satisfied if your age at the date you draw your benefits and your scheme membership (each in whole years) add up to 85 or more.

The rules on deciding whether you have protection under the 85 year rule, and the level of that protection, are quite complex. If you are thinking of voluntarily retiring or asking for flexible retirement before age 65 you should contact the Pensions Section for a quotation of benefits payable.

#### Retail Prices Index (RPI)

This shows the changes in the cost of living. It reflects changes in prices of a cross-section of goods and services over time.

The amount pensions are raised annually used to be based on the Retail Prices Index from the previous period September - September. From April 11th 2011 it is based on Consumer Prices Index.

#### **Specialist mandate**

An investor with a specialist mandate will invest only in a particular geographical area, industry sector, or other limited field.

# **State Earnings Related Pension Scheme** (SERPS)

This is the extra earnings related part of the state pension that employed people could earn up to 5 April 2002. LGPS members were automatically contracted out of SERPS, and most paid lower national insurance contributions as a result. SERPS was replaced with the Second State Pension (S2P) from 6 April 2002.

#### **State Pension Age**

This is the earliest age you can receive the state basic pension. State Pension Age (SPA) is currently age 65 for men. SPA for women is currently being increased to be equalised with that for men. The Government has announced that it will speed up the pace of SPA equalisation for women, so that women's SPA will reach 65 by November 2018.

#### State Pension Age Equalisation Timetable for Women

Date of birth	New State Pension Age
Before 6 April 1950	60
6 April 1950 - 5 April 1951	Between 60 & 61
6 April 1951 - 5 April 1952	Between 61 & 62
6 April 1952 - 5 April 1953	Between 62 & 63
6 April 1953 - 5 August 1953	Between 63 & 64
6 August 1953 - 5 December 1953	Between 64 & 65
After 5 December 1953	65

### Increase in State Pension age from 66 to 67 under the Pensions Act 2014

The Pensions Act 2014 brought the increase in the State Pension age from 66 to 67 forward by eight years. The State Pension age for men and women will now increase to 67 between 2026 and 2028. The Government also changed the way in which the increase in State Pension age is phased so that rather than reaching State Pension age on a specific date, people born between 6 April 1960 and 5 March 1961 will reach their State Pension age at 66 years and the specified number of months.

#### Increase in State Pension age from 66 to 67, men and women

Date of birth	Date State Pension age reached
6 April 1960 – 5 May 1960	66 years and 1 month
6 May 1960 – 5 June 1960	66 years and 2 months
6 June 1960 – 5 July 1960	66 years and 3 months
6 July 1960 – 5 August 1960	66 years and 4 months (1)
6 August 1960 – 5 September 1960	66 years and 5 months
6 September 1960 – 5 October 1960	66 years and 6 months
6 October 1960 – 5 November 1960	66 years and 7 months
6 November 1960 – 5 December 1960	66 years and 8 months
6 December 1960 – 5 January 1961	66 years and 9 months (2)
6 January 1961 – 5 February 1961	66 years and 10 months (3)
6 February 1961 – 5 March 1961	66 years and 11 months
6 March 1961 – 5 April 1977*	67

<sup>\*</sup>For people born after 5 April 1969 but before 6 April 1977, under the Pensions Act 2007, State Pension age was already 67.

#### Notes

For the purposes of calculating an individual's State Pension age the following applies:

A person born on 31st July 1960 is considered to reach the age of 66 years and 4 months on 30th November 2026.

A person born on 31st December 1960 is considered to reach the age of 66 years and 9 months on 30th September 2027.

A person born on 31st January 1961 is considered to reach the age of 66 years and 10 months on 30th November 2027.

#### **Surplus**

If assets are greater than liabilities, the Fund is said to have a surplus - there's enough to pay all future pensions to fund members, with some to spare. This is the ideal situation to be in.

#### **Total membership**

This is the amount of membership that counts for working out different benefits you may be due.

#### Working out if you're entitled to a benefit

There are two different ways your service counts within the Local Government Pension Scheme:

- Your service counts in the calculation of your benefits in the scheme.
- 2. Your service in the scheme counts towards entitling you to a benefit in the scheme.

Although these statements may seem similar, both periods of service can be different. For example if a member works part-time, lets say 17.5 hours instead of 35 hours, the service for calculating benefits would be half it's actual length, i.e. 3 years service would only count as 1.5 years.

Having less than 2 years service the member would not normally be entitled to a retirement benefit, however, although the reduced service of 1.5 years is used to calculate the member's benefits, the full length service of 3 years is used in deciding the member's entitlement to benefit.

# For working out the amount of pension you'll get, your total membership includes:

- The number of years and days you are a member if you're part time, this is scaled down to the full time equivalent. For example, if you work exactly half time, every year worked counts for 6 months' membership.
- The number of years and days bought by transferring in a previous employer's pension plan, a personal pension plan, or a stakeholder pension scheme.
- Any additional years you've opted to buy or which have been granted to you by your employer.
- Any additional years from converting additional voluntary contributions to membership, available only to members who took out AVC contracts prior to 30/06/2005.
- Any membership given because of ill health enhancement.
- Any membership you're already receiving a pension from, or in an earlier deferred pension, will not be counted.
- If you were over 45 when you joined (or the last time you joined if you have any deferred membership), and you bought extra membership before 1 December 2006, that extra membership won't count towards lump sum calculations. It will instead be used in your annual payment calculation, but rather than dividing this membership by 80, it will be divided by 60.

#### **Upper earnings limit**

On anything you earn over the upper earnings limit, you only pay 1% National Insurance contributions. The upper earnings limit is usually increased annually by Parliament.

For 2013/14 it is £41,450 pa.

# **Finding out more**

If you would like further copies, a large-print copy or information about us and our services, please telephone or write to us at our address below.

Për Informacion

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Informacja

برای اطلاع

Za Informacije

Per Informazione

তথ্যের জন্য



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## **Bedfordshire Pension Fund**

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