

2023/2024

Annual Report & Accounts



contents

Section	Page
Foreword	3
The Local Government Pension Scheme	4
Scheme Management and Advisers	8
Risk Management	11
Financial Performance	16
Administrative Management Performance	21
Investment Policy and Performance	23
Scheme Administration Report	28
Pension Administration Strategy	34
Report of the Actuary	43
Actuarial Valuation	45
Governance	46
Statement of Responsibilities	54
Accounts	55
Funding Strategy Statement	76
Investment Strategy Statement	111
Communications Policy	121
Local Pension Board	126
Auditor Report	130
Contacts	131

contents

foreword

The Fund was created on the reorganisation of local government in 1974 and East Riding of Yorkshire Council became the Administering Authority on 1 April 1996.

At 31 March 2024 the Fund was valued at £6819.0m, having paid out £224.4m during the year for the benefit of Scheme members. This is an increase in the Fund value of £574.4m from 31 March 2023. Investment performance over the year was well above the long-term target, although this followed a more challenging 2022/23. Cumulative performance over the two years since valuation date of 31 March 2022 was above the target return, which will have had a positive effect on the overall funding level.

Although interest rates remained high throughout the year, inflation fell in line with expectations, supportive to the investment market environment. Equities performed particularly well, with technology companies, particularly those at the forefront of artificial intelligence, leading the way. The outlook for interest rates was that they would stay higher for longer, and this had a negative effect on bond valuations. Alternatives performed steadily, fulfilling one of their roles of reducing the overall volatility of investment returns over short periods.

Throughout 2023-24 the number of Scheme Employers in the Fund with active members was 328 (31 March 2023: 324). There were 11 new Scheme Employers joining the Fund during 2023-24 with 7 existing Scheme Employers ceasing their membership of the Fund. All employees, other than teachers, of the Administering Authority and the majority of the Scheme Employers are entitled to participate in the Scheme. Employees of Scheme Employers classed as designating bodies, such as town and parish councils, and employees of the 49 Admission Bodies may be nominated for membership by their employer. Teachers, police officers and firefighters have separate pension arrangements.

Although membership is not compulsory, it is automatic for all employees who have a contract of employment that is for at least 3 months and who are under the age of 75. Employees have freedom of choice to leave the Scheme and make alternative pension arrangements.

At 31 March 2024 the total membership records administered by the East Riding Pension Fund was 129,145, an increase of 2.39% in the year (2023: 126,131). For active members, each separate employment contract is classed as a record where an individual has multiple employments, and the number of active member records has reduced by 2.63% to 43,172 (2023: 44,336). For pensioner members each pension entitlement is classed as a record where an individual is in receipt of more than one pension and the number of pensioner member records, including the pensions paid to spouses and dependants of the former scheme members, has increased by 4.24% to 39,314 (2023: 37,715). All the membership figures are based on the up to date position recorded on the pension administration system, with all previous years restated on a consistent basis. The average pension payment is £5.522 per annum, equivalent to a weekly payment of £105.90.

The Fund generated a return of 8.6% for the year to 31 March 2024 compared to the strategic benchmark return of 10.0%. Over the three years to 31 March 2024 the Fund returned 6.0% per annum, compared to the long-term investment objective of 5.1% per annum.

The Fund continues to be managed in a cost-effective manner with total pension administration, investment management, and oversight and governance costs equating to just 0.13% (2023: 0.15%) of funds under management.

The key challenge for the Fund in the year ahead is to maintain investment performance in an environment of rising interest rates and inflation at levels not seen for over 30 years.

Julian Neilson
Director of Finance
East Riding of Yorkshire Council
31 August 2024

foreword 3

the local government pension scheme

Legal Framework

The Local Government Pension Scheme (LGPS) has been in existence since 1922 and has developed into a comprehensive scheme providing pensions for all members and their spouses, civil partners or eligible cohabiting partners and eligible children.

The current scheme, LGPS 2014, is a Career Average Revalued Earnings (CARE) scheme. The scheme rules for LGPS 2014 are contained within the LGPS Regulations 2013 (Statutory Instrument Number 2013 No. 2356) and subsequent amendments and the Local Government Pension Scheme (Transitional Provisions, Savings and Amendment) Regulations 2014 (Statutory Instrument Number 2014 No. 525). Amendments to LGPS 2014 are made under the Public Service Pensions Act 2013. Details of the main provisions of LGPS 2014 can be found at http://lgpsregs.org/schemeregs/lgpsregs2013.php

The Regulations specify the type and amounts of pension and other benefits payable in respect of scheme members who leave, retire or die, and also fix the member contributions rates payable on an ongoing basis. Employees have the freedom to opt-out and make their own pension provision.

Employer contribution rates are set by the Fund's Actuary every three years following the valuation of the Fund, in order to maintain the solvency of the Fund. Following the 2022 Actuarial Valuation, the Actuary issued the new rates payable by scheme employers for the period from 1 April 2023 to 31 March 2026. Details of the new rates can be found on the East Riding Pension Fund website at https://downloads.eastriding.org.uk/pensions-erpf/investments-and-funding/valuation-reports/ERPF_Valuation_Report_2022.pdf

Whilst the Regulations are fixed on a national basis, the LGPS is managed by a designated Administering Authority, and throughout England and Wales there are 85 such authorities. East Riding of Yorkshire Council is responsible for administering the 'East Riding Pension Fund' for the benefit of its own employees and the employees of the scheme employers and admission bodies. Full details of the scheme employers participating within the Fund are shown on pages 5 to 7. Teachers, Police Officers and Firefighters are excluded from the LGPS as they are members of separate statutory pension schemes.

HM Revenues and Customs has granted the LGPS 'exempt approval' for the purposes of the Income and Corporation Taxes Act 1988. Since April 2006, the LGPS has been classified as a registered public service pension scheme under Part 4 of Chapter 2 of the Finance Act 2004. It complies with the relevant provisions of the Pension Schemes Act 1993, the Pensions Act 1995, the Pensions Act 2004, the Pensions Act 2021 and meets the Government's standards under the automatic enrolment provisions of the Pensions Act 2008.

The East Riding Pension Fund Local Pension Board

As required under section 5 of the Public Service Pensions Act 2013 and regulation 106 of the LGPS Regulations 2013 (as amended), the East Riding Pension Fund Local Pension Board (ERPFLPB) was established on 25 February 2015 and is made up of three employer representatives and three member representatives. ERPFLPB is responsible for assisting East Riding of Yorkshire Council (as administering authority) in securing compliance with the LGPS regulations, overriding legislation and guidance from the Pensions Regulator.

Details of the activities of the ERPFLPB can be found can be found on the East Riding Pension Fund website at www.erpf.org.uk/local-pension-board

Fund Membership

The 328 employers, including East Riding of Yorkshire Council, with active members in the Pension Fund in 2023/24 are listed below:

ADMINISTERING AUTHORITY

East Riding of Yorkshire Council

SCHEDULE 2 EMPLOYERS

Adelaide Primary Academy Ainthorpe Primary Academy

Airmyn Park Primary School Alderman Cogan Primary Academy

All Saints Church of England Infant Academy All Saints Church of England Junior Academy

Anlaby Common Parish Council Appleton Primary Academy Archbishop Sentamu Academy

Aspire Academy

Barton upon Humber Town Council

Beacon Academy Bellfield Academy Beverley Grammar School

Beverley St Nicholas Primary Academy

Beverley Town Council
Biggin Hill Primary Academy
Bilton Community Primary Academy

Bishop Burton College
Bottesford Town Council
Bricknell Primary Academy
Bridgeview School
Bridlington Town Council
Brigg Town Council

Broadacre Primary Academy Broughton Primary Academy Broughton Town Council Buckingham Primary Academy Bude Park Primary Academy

Bursar Academy

Burton upon Stather Parish Council Cambridge Park Academy

Canon Peter Hall Academy
Cavendish Primary Academy
Cherry Burton Parish Council
Chiltern Primary School

Christopher Pickering Primary School

Cleethorpes Academy Cleeve Primary Academy Clifton Primary School Collingwood Academy Compass Academy

Consortium Academy Trust Central Team

Coomb Briggs Academy Coritani Academy

Cottingham Croxby Primary Academy

Cottingham High School Craven Primary Academy Crowle Academy

Dorchester Primary Academy

Driffield School
Driffield Town Council
Dunswell Primary Academy
Easington CE Primary Academy

East Ravendale Academy

Eastfield Primary Academy (Immingham)

Eastfield Academy (Hull)
Edward Heneage Academy
Elliston Primary Academy

Elloughton cum Brough Town Council

Emergency Services Fleet Management (Humberside) Limited

Endike Primary School

Endsleigh Holy Child VC Academy Enfield Academy of New Waltham Engineering UTC Northern Lincolnshire

Epworth Academy Epworth Town Council Estcourt Primary Academy

Euler Academy
Fairfield Academy

Francis Askew Primary School

Franklin College

Frederick Holmes Academy

Ganton School
Gilberdyke Academy
Gillshill Primary Academy
Goole High School
Goole Town Council

Great Coates Primary Academy
Griffin Primary Academy
Hall Road Academy

Harbour Learning Trust – Central Team

Havelock Academy Healing Primary School

Healing Science Academy Limited

Hedon Town Council
Hessle Community Academy
Hessle Town Council
Hibaldstow Academy
Hibaldstow Parish Council
Highlands Primary Academy

Holderness Academy and Sixth Form College

Hook C of E Primary School Hornsea Town Council Howden C of E Infant School

Howden School Howden Junior School

Hull Collaborative Academy Trust Central Team Hull Collaborative Academy Trust Catering Team

Hull College

Hull Culture and Leisure Limited Hull Trinity House Academy Humber Bridge Board Humberside Fire Authority Humberston Academy

Humberston C of E Primary School Humberston Cloverfields Academy Humberston Park Academy Hunsley Primary School Huntcliff Academy Immingham Town Council Ings Primary School John Leggott College JLSFC Services Ltd Kelvin Hall School

Keyingham Primary School
Kingston upon Hull City Council
Kingstown Works Limited
Kingswood Academy

Kingswood Parks Primary Academy Kirk Ella and West Ella Parish Council

Laceby Acres

Lisle Marsden Academy
Littlecoates Primary Academy
Longhill Primary Academy
Macaulay Academy
Malet Lambert Academy
Malton Primary Academy
Marfleet Primary Academy
Market Weighton Town Council
Maybury Primary Academy
Melbourne Community Academy
Melor Community College Academy

Mersey Academy
Middlethorpe Academy
Mountbatten Academy
Neasden Primary Academy
New Waltham Academy
Newbald Parish Council
Newington Academy
Newland School for Girls
Newland St John's CE Academy

North Cave Church of England Primary Academy

North Cave Parish Council North East Lincolnshire Council North Eastern Inshore Fisheries and

Conservation Authority
North Ferriby Parish Council
North Lincolnshire Council
Oasis Academy Henderson Avenue
Oasis Academy Immingham
Oasis Academy Nunsthorpe
Oasis Academy Parkwood
Oasis Academy Wintringham
Old Clee Primary Academy

Oldfleet Primary Foundation Trust School

Ormiston Maritime Academy
Ormiston South Parade Academy

Our Lady and St Peter Catholic Primary School

Ouse and Humber Drainage Board Outwood Academy Brumby Outwood Academy Foxhills Outwood Junior Academy Brumby Paisley Primary Academy Parkstone Primary Academy Patrington CE Primary Academy

Pearson Primary School Phoenix Park Academy Pilgrim Academy Pocklington Junior School Priory Primary Academy

Quay Academy

Reynolds Primary AcademyRise Academy

Riston Primary Academy Rokeby Park Academy Ron Dearing UTC Rowley Parish Council St Anthonys Primary Academy St Augustine Webster Academy

St Bede's Academy St Bernadette's Academy St Charles RC Primary Academy St George's Primary Academy St James' CE Academy

St John of Beverley Catholic Primary School
St Joseph's Catholic Primary Academy (Goole)
St Joseph's Catholic Primary Academy (Cleethorpes)
St Mary and St Joseph Catholic Primary School (Pocklington)

St Mary Queen of Martyrs VC Academy

St Mary's Academy (Brigg)
St Mary's Catholic Primary Voluntary Academy (Grimsby)

St Marys College

St Mary's Catholic Primary School (Market Weighton)

St Nicholas Primary Academy

St Norbert's Catholic Primary Academy

St Peter's CE Primary Academy St Richards RC Primary Academy St Thomas More Academy St Vincents VC Academy Scartho Junior Academy Scawby Academy Sevenhills Academy

Sidmouth Primary Academy
Sigglesthorne Primary Academy

Signhills Academy Signhills Infants Academy Sirius Academy North Sirius Academy West

South Axholme Academy
South Cave Parish Council

South Hunsley School and Sixth Form College

Southcoates Primary Academy Spring Cottage Academy Springfield Primary Academy Sproatley Endowed Primary Academy Stamford Bridge Primary School Stepney Primary Academy Stockwell Academy Stoneferry Primary School

Strand Academy Sullivan Centre

Sutton Park Primary Academy Swanland Parish Council

Swanland Primary School Academy Trust

TEC Partnership Thanet Primary Academy The Axholme Academy The Boulevard Academy The Boulevard Centre

The Chief Constable of Humberside Police

The Green Way Academy

The Hub

The Marvell College
The Parks Academy

The Police and Crime Commissioner for Humberside

The St. Lawrence Academy

The Snaith School
The Vale Academy

Thoresby Primary Academy
Thorpepark Academy

Thrunscoe Primary Academy Trent View College

Tweendykes Academy

Ulceby St Nicholas Primary School

University of Lincoln

Venn Academy Trust Central Team

Victoria Dock Academy Waltham Tollbar Academy Waltham Leas Primary Academy

Wansbeck Academy Weelsby Primary Academy Welholme Primary Academy Westcott Primary Academy Westwoodside Academy Wheeler Academy

Whitehouse Pupil Referral Unit

Whitgift Academy

Wilberforce College

Wilberfoss Primary Academy

Willerby Parish Council

William Barcroft Junior Academy
Willoughby Road Primary Academy

Willows Academy

Winifred Holtby Academy

Winterton Community Academy

Winterton Town Council

Withernsea Primary Academy

Withernsea Town Council

Wold Primary Academy

Woldgate School and Sixth Form College

Wolfreton School and Sixth Form College

Woodland Primary Academy

Woodlands Academy

Worlaby Academy

Wrawby St Mary's C of E Primary Academy

Wybers Wood Academy

Wyke College

Yarborough Primary Academy

ADMISSION BODIES (48)

Cater Link Ltd (Humberston Academy)

Churchill Contract Services Ltd (Outwood Brumby)

City Health Care Partnership

Compass Contract Services UK Ltd (Baysgarth School)

Compass Contract Services UK Ltd (Delta MAT)

Compass Contract Services UK Ltd (New Waltham Primary Academy)

Compass Contract Services UK Ltd (Old Clee)

Compass Contract Services UK Ltd (Sir John Nelthorpe School)

Compass Contract Services UK Ltd (Waltham Leas)

Compass Contract Services UK Ltd (Winterton Community Academy)

Compass Contract Services UK Ltd (Winterton Junior School)

Compass Contract Services UK Ltd (WLPartnership)

Dolce Ltd (DRET)

ENGIE Services Limited

Hull and Goole Port Health Authority

Hull Resettlement Project Ltd

Humber NHS Foundation Trust (ERYC)

Humber NHS Foundation Trust (Hull)

Humberside Independent Care Association

Hutchison Catering Ltd (Ebor Academy Trust)

Hutchison Catering Ltd (Academies Enterprise Trust)

Hutchison Catering Ltd (Hope Sentamu Learning Trust)

Independent Cleaning Services Ltd (Driffield)

Independent Cleaning Services Ltd (Hibaldstow)

Independent Cleaning Services Ltd (Scawby)

Independent Cleaning Services Ltd (Sir John Nelthorpe School)

Independent Cleaning Services Ltd (Axholme)

Independent Cleaning Services Ltd (Winterton Community Academy)

Independent Cleaning Services Ltd (Delta Academies Trust)

ISS Mediclean (Outwood Academy)

KGB Cleaning Services Ltd

LA's Community Care Limited

Lincolnshire Housing Partnership Ltd

Lincs Inspire Limited

Mellors Catering Services Ltd (Delta)

Mountain Healthcare Ltd

Ongo Homes Ltd

Pinnacle Housing Ltd

Robertson Facilities Management Ltd

Robertsons Facilities Management Ltd PFI

Sodexo Ltd (Beacon Academy)

Sodexo Ltd (Littlecoates Primary Academy)

Sodexo Ltd Nunsthorpe

Sodexo Ltd (Oasis Community Learning)

T(n)S Catering Management Ltd (Delta – Willoughby)

Taylor Shaw Ltd (Frederick Gough)

Taylor Shaw Ltd (The St Lawrence Academy)

The Deep (EMIH) Ltd

University of Lincoln Students' Union

scheme management and advisers

Fund Managers Executive Director of

Corporate Resources

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Banker NatWest Bank

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Fund Accountant/ Executive Director of

Corporate Resources

Director of Finance East Riding of Yorkshire Council

County Hall

Beverley HU17 9BA

www.schroders.com

www.bordertocoast.org.uk

www.statestreet.com

www.prudentialplc.com

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Beverley HU17 9BA

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East Riding of Yorkshire Council County Hall

County Hall Beverley HU17 9BA

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Tom Morrison Liz Vollans (to July 2023)

Head of Investments Suzanne Firth (from January 2024)

East Riding Pension Fund Pensions Manager

PO Box 164 East Riding Pension Fund

Church Street PO Box 118
Goole DN14 5YZ Church Street
Goole DN14 5YU

Management Arrangements of Fund

The arrangements for the management of the Fund are:

- The Pensions Committee meet at quarterly intervals to determine overall strategy, to review retrospectively detailed implementation of policy and to consider performance, with a further four meetings being held to consider other matters;
- The fixed income portfolio is managed by the Corporate Resources Directorate and Border to Coast Pensions Partnership;
- The UK equity portfolio is managed by Border to Coast Pensions Partnership;
- Overseas investments are managed by Schroder Investment Management and Border to Coast Pensions Partnership;
- · Alternative assets are managed by the Corporate Resources Directorate and Border to Coast Pensions Partnership;
- The Corporate Resources Directorate administers obligations to pensioners and Fund contributors.

Custodial Arrangements

Investments managed by the Director of Corporate Resources and Schroder Investment Management (UK) Limited are held by State Street Bank and Trust Company in the nominee name of The East Riding Pension Fund. State Street Bank and Trust Company are also empowered to carry out stock lending on behalf of the Fund (see note D to the accounts).



risk management

East Riding Pension Fund recognises the importance of effective risk management including the identification and management of its key risks. Risk is defined as a condition, act, situation or event with the ability or potential to impact on the Fund either by enhancing or inhibiting performance, attainment of objectives or meeting stakeholder expectations. Risk management is the process by which the Pension Fund systematically identifies, assesses and seeks to mitigate the risks associated with its activities, and is a key component of the overall governance process. Effective risk management is a clear indicator of good governance and a risk register is the primary control document for the identification, assessment and monitoring of key risks.

The Fund's key objectives are to:

- ensure the long term solvency of the fund and that sufficient funds are available to meet all benefits as they fall due for payment;
- · administer the fund effectively and efficiently in accordance with regulations; and
- · communicate effectively with all key stakeholders.

The Fund's risk management strategy includes a risk register which identifies its key risks, details the consequence of those risks, and highlights the controls which are currently in place to mitigate those risks. For each risk the register includes:

- · a brief description of each risk;
- · an estimate of the severity of the risk before any risk controls have been implemented;
- a description of the controls currently in place to mitigate the risk;
- the revised severity of the risk as a result of the controls already in place; and
- · additional control requirements that have been identified.

The Fund's risk register is reviewed on a semi-annual basis by the Pensions Committee and by the Local Pension Board each quarter. The latest risk register is included below. In the interests of brevity the risk scores, which are based on the likelihood of the risk occurring and the potential impact on the Fund, have been omitted from the table.

The Fund's risk register is included below.

Risk Ref.	Risk Name	Controls
F/SLR01	Asset values are insufficient to meet the cost of liabilities	 Investment strategy review every three years alongside each valuation Annual review of performance and asset allocation every year in November Quarterly review of performance and asset allocation Diversification of investments across managers and asset classes Independent assurance on risk controls for the Fund and its investment managers.
F/SLR02	Staffing and system resources are insufficient to adequately meet the needs of the Pensions service	 Officers have provided input to the pay and reward review Review by continuous assessment team resources, monitor workloads and performance and implement agile working practices which ensure we are flexible and responsive to the needs of staff and the section Implement the digitalisation and automation of administration processes, procedures, and platforms Consider the impact that future projects may have on internal resources, including McCloud remedy and Pensions Dashboards In house and external training is readily available to all staff and a dedicated officer is in place to support the training function. Telephone support provided by ERYC contact centre team to reduce impact of increased customer contact on administration teams. Regular contact with contact centre managers ensures partnership arrangements are monitored and improvements identified as required
F/SLR03	Failure to establish adequate cyber security controls and business continuity	 Disaster recovery and business continuity plans in place for each IT system. IT Protocols in place for both ERYC ICT and Civica IT systems operated in line with corporate policies and procedures The Fund is GDPR compliant and carries out Data Protection Impact Assessments before implementing any changes which may affect member data All PCs and laptops have been VPN enabled to ensure all pensions administration and investment staff can work from home securely. UPM has facility to restrict and control access to reduce risk of fraud and ensure audit trails are in place

Risk Ref.	Risk Name	Controls
F/SLRO4	Regulatory changes are not implemented correctly	 Membership of North East Pension Officers Forum and National Technical Group, and attendance at external webinars and conferences. Review by continuous assessment section resources and specialist knowledge and skills required. A dedicated training officer is in place to provide training to administration staff and ensure effective training is identified and available to all staff. UPM facility is utilised to test calculations and processes to ensure benefits are calculated in accordance with current regulations and legislation changes are implemented correctly. Department for Levelling Up, Housing and Communities (DLUHC) Consultation papers and bulletins issued for LGPS, LGA and SAB are considered and reviewed at monthly office management team meetings. Business plan is in place which confirms key objectives including ensuring that regulations and statutory guidance are implemented effectively. Horizon scanning takes place.
F/SLRO5	Failure to ensure adequate data presence and quality	 Internal controls, including processes and systems support record keeping and the quality of common and conditional data is measured and reported annually to the Pensions Regulator Scheme employers are informed of statutory responsibilities and employer training is provided as required or identified including an online learning platform Monthly data team validates monthly data received and liaises directly with employers where any issues are identified Valuation data is measured annually to identify data issues and staff have knowledge and skills in place to identify and correct data issues at a Fund and employer level Pensions Administration Strategy is in place and reviewed annually. Data Improvement Strategy sets out clear objectives to achieve ongoing data improvements and is reviewed annually Contract in place with third party provider to trace missing members and carry out mortality screening for pensioner and beneficiary
F/SLR06	ERPF scheme employers are not conversant or compliant with statutory requirements or ERPF policies and procedures, or become financially unviable and unable to pay contributions required	 Data Improvement Strategy sets out clear objectives to identify employers who have high number of data issues and team in place to manage employer performance in accordance with strategy Additional policies implemented from 1 April 2023 support Funding Strategy Statement to manage employer admissions, exits and ongoing risk Funding Strategy Statement sets out funding approach for active and ceased employers and is reviewed tri-annually as part of valuation or as required Bi-monthly meetings with Funds actuary reviews individual employer funding matters Pensions Administration Strategy and Communications policy in place and reviewed annually. Employers consultated

Risk Ref.	Risk Name	Controls
F/SLR07	Failure to ensure effective procurement and implementation of pensions administration software	 Initial meetings have taken place with ERYC procurement team and business analyst to discuss options and potential timeline for procurement. Request for exclusion to procurement to be submitted to Cabinet in Autumn 2023 to offer new one year plus year contract to Civica to allow time for full procurement and possible migration which is estimated to take up to 2 years in total. Pre-market engagement to commence to inform the future specification and gauge the level of interest in the market.
F/SLR08	Significant financial losses are suffered in relation to Border to Coast	 Regular contact with Border to Coast on investment management arrangements, including quarterly meetings, bi-monthly officer operations group meetings. Monitoring and oversight of governance and performance through the S151 Officer, Pensions Committee and the Joint Committee. Involvement in asset transfers from the initial planning stage through to post implementation review, with Border to Coast, the external transition manager and the external transition adviser.

In addition, an investment management risk schedule is reviewed by the Pensions Committee on a quarterly basis which considers issues such as Fund performance, regulation and compliance, and personnel and structure.

Other risks pertaining to the Fund are disclosed in the Funding Strategy Statement (pages 75 to 109) and Note S Disclosure Relating to Financial Instruments (page 66).

Internal Controls and Assurance

The Investment Strategy Statement requires an annual written statement from the Investment Managers that they have adhered to the principles set out in the Statement. Statements are received from the Executive Director of Corporate Resources, Schroder Investment Management and Border to Coast Pensions Partnership.

In addition, assurance to assess the internal controls and procedures at Schroder Investment Management, Border to Coast Pensions Partnership and State Street Global Services, the Fund's custodian, is also sought

- Schroder Investment Management prepares an Internal Controls report which covers the control objectives
 and procedures relating to its investment activities. The report is audited by Ernst & Young in accordance with
 International Standard on Assurance Engagement (ISAE) 3402, issued by the International Accounting and
 Assurance Standards Board, and the Institute of Chartered Accountants in England and Wales Technical Release
 AAF 01/06.
- Border to Coast Pensions Partnership prepares an Internal Controls report which covers the control objectives and procedures relating to its investment activities. The report is audited by KPMG in accordance with the International Standard on Assurance Engagements (Revised) 3000 and the Institute of Chartered Accountants in England and Wales Technical Release AAF 01/06.
- State Street Global Services prepares Service Organisation Control reports on its General Fund Accounting and Custody controls and its Information Technology controls. These reports are audited by Ernst & Young in accordance with attestation standards established by the American Institute of Certified Public Accountants (AICPA) and the ISAE 3402.

All of these assurance reports included unqualified opinions and no material issues were identified.

Audit

During the financial year SWAP Internal Audit Partnership reviewed the operations of the Investments and Pensions Administration sections to ensure that there were adequate controls and procedures in place. The results of these audits are shown in the table below:

	Assurance Opinion	Risks Reviewed
Investments	Substantial	Medium
Pensions Administration	Substantial	Medium



financial performance

Analytical Review

The following tables show the major movements in the Fund Account and the Net Assets Statement for the financial year. More detail is provided in the Investment Policy and Performance report on pages 23 to 27.

Fund Account	2022/23	2023/24
	£000	£000
Net Contributions/ - Benefits	-47,241	43,674
Return on Investments	29,294	530,784
Net increase / decrease in the Fund	-17,997	574,458

Net Asset Statement	2022/23	2023/24
	£000	£000
Bonds	163,230	164,678
Equities	1,181	1,181
Pooled Funds	5,954,859	6,453,642
Cash	107,068	49,769
Other	18,307	149,833
Net Assets of the Scheme Available to Fund Benefits	6,244,645	6,819,103

Analysis of pension contributions

The following table provides an analysis of contributions:

	2022/23				2023/24					
	Total	Total On Time Late		Total	On T	ime	La	te		
	£000	£000	%	£000	%	£000	£000	%	£000	%
Employer – Primary	93,971	91,016	96.9	2,955	3.1	201,582	199,191	98.8	2,391	1.2
Employee – Primary	44,929	43,941	97.8	988	2.2	49,190	48,398	98.4	792	1.6
	138,900	134,957	97.2	3,943	2.8	250,772	247,589	98.7	3,183	1.3

In total, 99 monthly contribution payments were received late, of which 36 were received within 1 month of the due date, 20 were received within 1 and 3 months, and 43 were received after more than 3 months.

Outturn

The following tables show the outturn for the Fund Account and the Net Asset Statement for the two years to 31 March 2024.

	202	2/23	2023/24		
Fund Account	Forecast	Actual	Forecast	Actual	
	£000	£000	£000	£000	
Contributions	161,000	159,991	270,000	279,807	
Payments	(188,500)	(207,232)	(206,500)	(236,133)	
Management expenses	(7,990)	(9,111)	(8,173)	(8,990)	
Net investment income	165,000	163,012	163,000	186,190	
Change in market value	385,000	(124,657)	(85,000)	353,584	
Net increase in the Fund	514,510	(17,997)	133,327	574,458	

	202	2/23	2023/24		
Net Asset Statement	Forecast	Actual	Forecast	Actual	
	£000	£000	£000	£000	
Bonds	504,000	163,230	504,000	164,678	
Equities	617,500	1,181	617,500	1,181	
Derivatives	0	0	0	0	
Pooled Investment Vehicles	4,892,000	5,954,859	4,892,000	6,453,642	
Cash	114,000	107,068	114,000	49,769	
Other	250	18,307	250	149,833	
Total Investment Assets	6,127,750	6,244,645	6,127,750	6,819,103	

Operational Expenses

	2022/23	2023/24	2024/25
	Budget	Budget	Budget
	£000	£000	£000
Pensions Administration			
Employees	1,927	2,131	2,488
Supplies and Services	1,115	312	333
Professional Fees	196	566	733
Central costs	199	199	199
	3,437	3,208	3,753
Investment Management			
Employees	370	440	440
Supplies and Services	470	420	460
External Fund Managers	3,666	3,150	3,935
Custodian	100	100	15
Central costs	70	70	70
LGPS Pooling Costs	501	785	355
	5,177	4,965	5,275
Total	8,614	8,713	9,028

The CIPFA guidance 'Accounting for LGPS Management Costs' recommends disclosure of management fees for pooled investments that are not included in the investment management costs with a corresponding adjustment to the Fund Account and Net Asset Statement. These management costs have been obtained using financial information available for each of the Fund's unquoted pooled investments and in 2023/24 amounted to £23.585m, split between management fees of £17.765m and performance fees of £5.820m (2022/23 £20.012m, split between management fees of £17.477m and performance fees of £2.535m).

However, it should be noted that the accounting periods of these investments may differ from the Fund's accounting period and , therefore, the costs incurred may not be directly comparable. As a result it has been deemed prudent to show these costs as a note rather than adjust the Fund Account and Net Assets Statement as per the recommended guidance.

Analysis of Pension Overpayments

	2019/20	2020-21	2021/22	2022-23	2023-24	Total
	£	£	£	£	£	£
Overpayments recovered	52,343	46,868	45,853	41,166	39,777	226,007
Overpayments written off						
Deaths	4,829	7,701	6,176	6,878	5,512	31,095
GMP	-	-	-	-	-	-
Total	4,829	7,701	6,176	6,878	5,512	31,095
Annual Payroll (net)	129,837,923	133,948,529	137,155,569	143,388,571	156,487,050	700,817,642
Write offs as % of Payroll	<0.1%	<0.1%	<0.1%	<0.1%	<0.1%	<0.1%
Number of cases - Written off	158	231	209	364	286	1,248
Number of cases - Recovered	202	240	232	128	134	936
Number of cases - in process of recovery	12	10	13	12	11	58

Pooled Investments

	Pooled	Under Pool Management	Not Pooled	Total
Equities(including convertible shares)	3,382,911		1,181	3,384,092
Bonds	573,505		164,678	738,183
Property	1,112		543,368	544,480
Hedge Funds				-
Diversified Growth Funds (including multi-asset funds)			92,588	92,588
Private Equity	81,156		325,122	406,278
Private Debt			243,684	243,684
Infrastructure	83,077		388,928	472,005
Derivatives				-
Cash and net current assets			199,602	199,602
Other	469,373		268,818	738,191
Total	4,591,134		2,227,969	6,819,103

Pooling Cost and Savings

The table below shows pooling costs and savings as reported by Border to Coast Pensions Partnership based on industry average standards, which therefore might not reflect actual savings.

	2016/17 Actual £m	2017/18 Actual £m	2018/19 Actual £m	Cumulative 2018/19 Actual £m	2019/20 Actual £m	2020/21 Actual £m	2021/22 Actual £m	2022/23 Actual £m	2023/24 Actual £m
Border to Coast Implementation Costs - pre-incorporation	0.03	0.15	0	0.19					
Border to Coast Implementation Costs - post-incorporation			0.24	0.24					
Border to Coast Share Purchase / Subscription Costs			0.83	0.83		0.35			
Border to Coast Share Purchase / Subscription Costs (adj)			-0.83	-0.83		-0.35			
Border to Coast Governance Costs			0.17	0.17	0.19	0.23	0.3	0.3	0.34
Border to Coast Development Costs			0.44	0.44	0.26	0.1	0.06	0.14	0.03
Border to Coast Project Costs					0.09	0.14	0.18	0.2	
Total Set up and Operating Costs	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03
Transition Costs			2.13	2.13	0.02		0.28		
Fee savings due to pooling	0.14	0.14	0.14	0.42	0.14	0.45	0.77	0.7	0.17
Border to Coast fee savings - Private markets					-0.11	0	0.34	1.38	1.55
Border to Coast fee savings - Public markets			2.29	2.29	3.23	2.7	3.64	4.66	5.33
Border to Coast fee savings - Public markets (additional costs)					-0.1	-0.15	-0.27	-0.43	-0.64
Border to Coast fee savings - Real Estate - UK									
Border to Coast fee savings - Real Estate - Global									
One offs (Crossing deals)						0.14			
			0.32	0.32	0.45	0.47	0.48	0.5	0.52
Other savings									
Total Fee Savings	0.14	0.14	0.14	0.14	0.14	0.14	0.14	0.14	6.93
Net Position	0.11	-0.01	-0.23	-0.13	3.13	3.13	4.15	6.16	6.57
Cumulative Position	W. 192			-0.13	3	6.13	10.28	16.44	23.01

administrative management performance

East Riding of Yorkshire Council (ERYC) has been a member of the CIPFA Pensions Administration benchmarking club since 2005. On an annual basis the Pensions Section completes a comprehensive questionnaire containing a breakdown of budget costs between pensions administration and other functions within the section including communications, IT, accountancy and the commissioning of actuarial work. Data is also provided on LGPS members, Fund employers, workloads, staffing, IT arrangements, industry standard performance indicators and current best practice.

The 2023 CIPFA Pensions Administration benchmarking club report, issued in November 20232, compared the performance of ERYC in 2022/23 with other participating local authorities who administer the Local Government Pension Scheme (LGPS). The key findings for 2022/23 were:

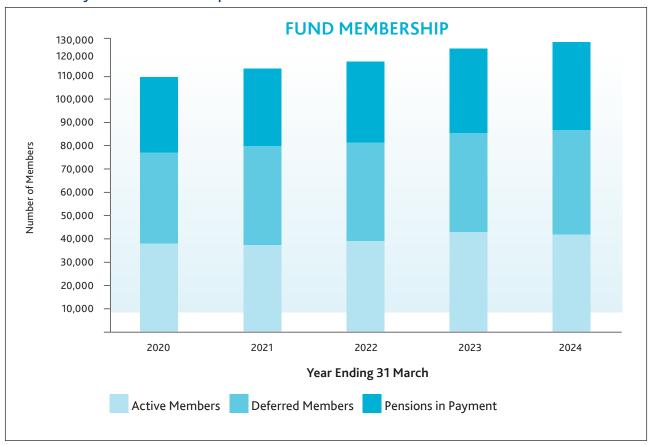
- The annual cost of administering the LGPS per member. The key benchmark for Pensions Administration is the cost of administering the LGPS per member and the Fund's cost for 2022/23 was £23.94 (2021/22 £16.75) compared to the average of £22.55 (2021/22 21.41).
- The annual cost administering the LGPS per FTE member of staff is £57,000. The benchmarking average is £61,059.

Five Year Analysis of Fund Membership Data

The figures in the tables below and graphs opposite show key statistics and illustrate trends over the last five years:

	2020	2021	2022	2023	2024
Active Members	38.761	38,417	40,299	44,336	43,172
Deferred Beneficiaries	44.467	44,217	43,939	44,080	46,659
Deferred Members	40,373	40,202	40,185	40,077	41,884
Frozen Refunds	4,094	4,015	3,754	4,003	4,775
Pensions in Payment	33,194	34,528	36,189	37,715	39,314
Total Membership	116,422	117,162	120,427	126,131	129,145

Five Year analysis of Fund Membership



investment policy and performance

Asset Allocation

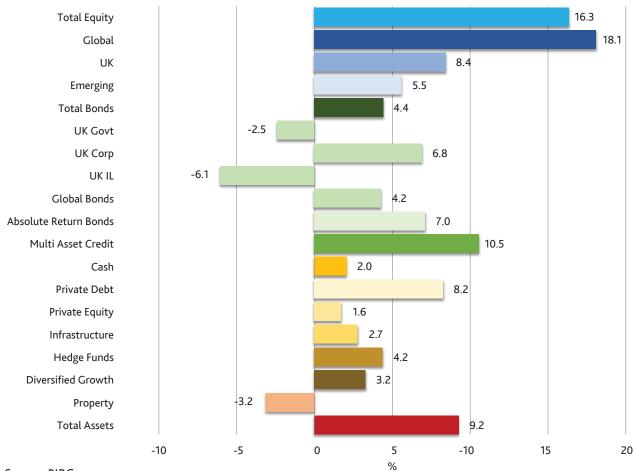
The strategic asset allocation of the Pension Fund is determined on a triennial basis in conjunction with the actuarial valuation exercise. It aims to meet the long term target rate of return with an acceptable level of risk and includes an appropriate diversification of asset classes. The strategic asset allocation is agreed by the Pensions Committee and the Fund's advisers and investment managers.

The Pensions Committee determines the tactical asset allocation of the Pension Fund on a quarterly basis in light of financial market conditions and following advice from the Fund's advisers and investment managers. The Pensions Committee also regularly reviews the long term investment strategy to ensure that it remains appropriate.

Following the triennial review in 2022 the Fund's strategic asset allocation, which was effective 1 April 2020 is as follows:

	Strategic Allocation	Range
Growth	55%	+/- 10%
Protection	10%	+/- 5%
Income	35%	+/- 3%

Investment Markets Performance 2023/24



Source: PIRC

Equities

Equity markets performed very well over the year. Investor optimism was elevated, with interest rates having reached their peaks and with inflation falling from the high levels seen in 2022-23. They were not really the ideal conditions for companies to grow in, but there was an anticipation of interest rate cuts leading to improvements in global economic conditions. This was despite the rise in geopolitical tensions, illustrated by the tit for tat tariffs on goods between the US and China, and looking ahead to the record number of elections to take place in 2024.

The US equity market was the best performer by far. This was due to some exceptional growth in the big technology stocks known as the magnificent seven. A key reason for this was the race to develop artificial intelligence and the anticipation of the products and solutions this will lead to, with large language models, facial recognition technology and self-driving cars being a few of the more obvious examples.

Fixed Income

Global bond yields rose throughout the year in response to rising interest rates. Although this might seem like it was bad news across this asset class, these rises were expected and therefore already priced into financial markets to a large extent. However, there was a wide dispersion of impact. Bonds less sensitive to interest rate changes such as corporate bonds and multi asset credit, where borrowing is over shorter periods, did well. Government bonds typically have a much longer duration and are therefore more sensitive to interest rate changes, so performed poorly.

Property and other Alternatives

2023-24 was another poor year for property. Although inflation fell over the year, this was from very high levels. Rental income is linked to inflation, but inflation puts pressure on affordability for tenants who have been reassessing their needs for commercial space. This has been most acute in the office and retail sectors, where the trends of home working and shopping online have been accelerated as companies adjusted to the post pandemic environment. Also, properties typically involve a significant amount of borrowing, and high interest rates have impacted on construction and redevelopment projects.

Most other alternatives generated low positive returns. The prevailing economic environment and the anticipation of better economic conditions to come has delayed a lot of transaction activity, meaning that investors have been holding back from committing to new projects. This weakening of demand has fed through into performance. The exception is private credit, where lending to companies has benefitted from the rise in interest rates. For this asset class, returns have been very good.

Market Outlook

Global growth is expected to slow down over the next few years but remain positive. Growth is expected to be stronger in emerging markets, but this in part due to the catching up of their recovery from the pandemic, which has been slower than in developed markets. This was notably the case in China where there was a significant fall in the equity market in 2023-24, but this has already more than corrected, helped by the recent stimulus package from the Chinese Government.

Inflation has continued to fall, and interest rates have been cut. Further cuts are expected, but central banks are being understandably cautious. They are monitoring a number of indicators and will need to finely balance the economic benefit of lower interest rates against the risk that inflation could become a problem again.

Investment performance

The following table shows the performance of the Fund relative to its strategic benchmark:

Annualised performance	1 year	3 years	5 years	10 years
East Riding Pension Fund	8.6%	6.0%	5.9%	7.1%
Strategic benchmark	10.0%	5.2%	4.9%	6.4%

Source: PIRC

The Fund subscribes to the Pensions Investment Research Consultants (PIRC) advisory voting service which provides voting recommendations based on industry best practice. Further details of PIRC's voting guidance is shown in the "UK Shareowner Voting Guidelines 2016" guidance document which is available at www.pirc.co.uk.

However, the Fund will interpret the application of these principles according to its own views of best practice. There are also other issues outside of these principles on which the Fund will take a view.

The external investment manager will vote in accordance with its "Investment and Corporate Governance" policy which is available at www.schroders.com.

The Fund's investment managers can exercise their discretion not to vote in accordance with best practice. Where this discretion is exercised, the rationale for this decision is reported to the Pensions Committee.

The exercise of any other rights attaching to a particular investment will be considered on a case by case basis.

The Pensions Committee reviews the Fund's corporate governance and voting activity on a quarterly basis.

The voting activity of the Pension Fund during the financial year is summarised in the following table:

Number of meetings	Number of resolutions	Voted in accordance with stated policy	Not voted in accordance with stated policy
701	9,174	8,069	1,105

Myners' Principles

The Myners' Principles are a set of principles for good investment governance, originally created in 2001 and subsequently updated in 2008. The Local Government Pension Scheme (Investment and Management of Funds) Regulations 2009 required local government pension funds to produce a statement in their annual report regarding compliance with these Principles on a "comply or explain" basis. Although this is no longer required under the Local Government Pension Scheme (Investment and Management of Funds) Regulations 2016 it is still considered best practice.

Principle 1: Effective Decision-Making

- Trustees should ensure that decisions are taken by persons or organisations with the skills, knowledge, advice, and resources necessary to take them effectively and monitor their implementation.
- Trustees should have sufficient expertise to be able to evaluate and challenge the advice they receive and manage conflicts of interest.

Principle 2: Clear Objectives

• Trustees should set out an overall investment objective for the scheme that takes account of the scheme's liabilities, the strength of the sponsor covenant, and the attitude to risk of both the trustees and the sponsor, and clearly communicate these to advisers and investment managers.

Principle 3: Risk and Liabilities

• In setting and reviewing their investment strategy, trustees should take account of the form and structure of liabilities. These include sponsor covenant strength, the risk of sponsor default, and longevity risk.

Principle 4: Performance Assessment

- Trustees should arrange for the formal measurement of the performance of investments.
- Trustees should also periodically make a formal policy assessment of their own effectiveness as a decision-making body and report this to scheme members.

Principle 5: Responsible ownership

- Trustees should adopt or ensure their investment managers adopt the Institutional Shareholders' Committee Statement of Principles on the responsibilities of shareholders and agents.
- A statement of the scheme's policy on responsible ownership should be included in the Statement of Investment Principles.
- Trustees should periodically report to members on the discharge of such responsibilities.

Principle 6: Transparency and Reporting

- Trustees should act in a transparent manner, communicating with stakeholders on issues relating to their management of investments, its governance and risks, including performance against objectives.
- Trustees should provide regular communication to members in the form they consider most appropriate.

The Pension Fund's compliance with the Myners' Principles is shown in the following table:

Principle	Evidence of compliance
Effective Decision	The Pensions Committee meets on a quarterly basis to discuss current issues, future policy and tactical asset allocation.
Making	Working Groups are formed when an issue requires particular attention. A Working Group was set up in September 2016 to consider the Pension Fund's strategic asset allocation following the initial results of the latest triennial actuarial valuation and to made recommendations to the Pensions Committee.
	The Committee have appointed suitably qualified investment managers to manage the investments of the Fund on their behalf.
	The Fund takes advice from its independent advisor and external investment manager, both of whom attend the quarterly Pensions Committee meetings. This is in addition to the advice received from the Executive Director of Corporate Resources and the Fund's actuary.
	A formal training programme, in accordance with the requirements of the CIPFA Knowledge and Skills Framework, has been implemented.
Clear Objectives	The overall Fund objective is directly linked to the risks and returns outlined in the Actuary's report, with the expected return on investments contained within the Investment Strategy Statement.
	The Fund's strategic asset allocation is specifically designed to achieve the fund objective, with tactical asset allocation reviewed at the quarterly meetings. Specific asset allocation weightings are detailed in the Investment Strategy Statement.
	In determining the Fund's asset allocation, the Committee consider all asset classes in terms of their suitability and diversification benefits.

Risk and Liabilities	The Administering Authority has an active risk management programme in place including a Pension Fund-specific risk register and risk management schedule.
	The Pension Fund's risk register identifies the key risks inherent in the Pension Fund, an estimate of the severity of each risk, a summary of current control measures, and the identification of additional control measures.
	A description of the risk assessment framework used for potential and existing investments is included in the Investment Strategy Statement under "Risk and diversification of investments".
	The Committee reviews the Pension Fund's risk management schedule on a quarterly basis and the risk register on a semi-annual basis.
Performance Assessment	The performance of the Fund's investment managers is assessed on a regular basis, using data provided by State Street Investment Analytics, a specialist performance measurement organisation.
	Investments made by the Fund's investment managers are reviewed by the Committee on a quarterly basis.
	The internal and external fund managers have Fund-specific performance benchmarks that are reviewed on a regular basis. Peer group benchmarks are used for comparison purposes only.
Responsible Ownership	The Committee's policies on corporate governance, socially responsible investment, and shareholder voting are outlined in the Investment Strategy Statement.
Transparency and Reporting	 The following core documents are published on the Pension Fund's website: Pension Fund Annual Report and Accounts. In addition, a summary is sent annually to all Members in a newsletter Investment Strategy Statement Governance Compliance Statement Funding Strategy Statement Statement of Compliance with the FRC UK Stewardship Code
	- Pension Committee Agendas and Minutes

scheme administration report

Administration

There are 58 full time equivalent staff involved in the administration function for the Fund and its 328 employers, made up of the following teams:

- The Member Services team is responsible for providing a benefits administration service for active, beneficiary, and deferred scheme members. On a day-to-day basis the team calculate benefit entitlement for members leaving the scheme, both before and at retirement, deal with incoming and outgoing transfer payments, calculate benefits in respect of deceased members, pay refunds and provide scheme members with options to aggregate benefits as well as dealing with ad-hoc projects that directly impact on member benefit entitlement, for example, the McCloud remedy. The team also manage the response to member enquiries through the telephone helpline, online messaging facility, email and written communication.
- The Digital Solutions team is responsible for the development of the Universal Pensions Management (UPM) system,
 updating software and fixes while maintaining system stability and providing technical IT support to the section. The
 team also provide training demonstrations for staff and external bodies on system developments and are responsible
 for the running of bulk annual updates, such as Pensions Increase.
- The Financial Control and Pensions Payroll team undertake routine and non-routine tasks and deal with monthly, quarterly, annual and triennial events. They also monitor, collect and reconcile payments required from scheme employers in respect of employee and employer pension contributions, and rechargeable amounts due to the Fund. The team have responsibility for the payment of all the East Riding Pension Fund pensioners.
- The Data and Employer Governance team is responsible for Monthly Data Collection from employers, including the
 creation and maintenance of all active member records. This includes calculating benefit entitlement for members
 leaving the scheme before retirement. The team also deal with annual and ad-hoc projects, including checking and
 updating records at year end and producing and checking the valuation data. Regular data cleansing is performed
 to improve and maintain accurate data, including the calculation of the data scores for The Pensions Regulator and
 liaising with scheme employers to ensure accurate data is received and recorded.

The Fund's staffing levels are continuously assessed and monitored against workloads to ensure sufficient resources are available to meet the needs of the service.

During 2023/24, the pensions administration teams have focussed on delivering a high level of service to the Fund's scheme members and employers, while making necessary changes to processes and procedures following implementation of new legislation. Digital technology has been at the heart of the communication strategy and is key to the continuous improvement of quality data so that the Fund can continue to meet the changing needs of scheme members and employers. Member engagement with ERPF Member Self-Service has continued to increase and this is helping to meet the changing needs of members by providing immediate access to information and enabling members to view and update their own personal information.

Staff continue to embrace agile working and team protocols are in place to enable effective blended working practices. There has been a continued focus on building resilience and succession planning, especially for key person roles, and changes have been implemented in areas to ensure that the changing face of LGPS pensions administration can be met.

A revised Pensions Administration Strategy (PAS) for scheme employers was implemented in March 2024. This strategy will assist employers in understanding their responsibilities with regards to pensions administration and employers who are identified as non-compliant with the PAS will be supported and where necessary an improvement plan may be put in place. A copy of the PAS can be found on page 34.

In October 2023, the Fund measured the scheme data so that this could be reported in the Pensions Regulator (TPR) Scheme Return. The Fund is required to keep specific data on members and beneficiaries and is required to measure

how much data is held and how accurate that data is. A score for both the common and scheme-specific data was reported based on a subset of member and beneficiary data. The results provided to TPR showed that 94.09% of scheme-specific and 99.84% of common data was present and accurate.

Staffing numbers in the Pensions section

There are 58 full time equivalent staff involved in the administration function for the Fund.

The Fund continually reviews the administration structure to ensure that sufficient resources are in place within the teams to enable the section to continue to deliver on the increasingly challenging day to day work, whilst also having the scope to carry out essential data work and other important projects.

A dedicated training officer ensures that staff receive comprehensive training to ensure they are fully conversant with the UPM system and scheme regulations. Coaching and mentoring is provided to encourage succession planning.

Funding Strategy Statement and Scheme employers

Throughout 2023/24 there were 328 Scheme employers with active members in the Fund, including 49 admitted bodies. In total the Fund has 7 ceased employers with no active members during 2023/2024, as shown in the table below:

	Active as at 31 March 2023	New Employers 2023/24	Ceased Employers	Total as at 31 March 2024
Scheduled body	270	9	0	279
Admitted body	50*	6	7	49
Total	320**	15	7	328

*Previously incorrectly reported as 54 **Previously incorrectly reported as 324

As part of the management of admitted bodies, risk assessments are carried out to ensure that there is a strong covenant in place and that a new employer can meet its long-term Fund commitments.

Communications

The Communications Policy has been reviewed for 2023/2024 and updated to cover the ongoing development of digital services and communications.

The following communication activity took place during 2023/24:

- · 35,611 deferred members received an annual benefit statement
- 32,778 active members received an annual benefit statement
- 32,557 combined P60/payslip newsletters were generated and either posted or made available on ERPFMSS for members to view, download and print
- 357 active members received a letter informing them that they would not receive an annual benefit statement due to information outstanding on their records
- · Employers' Annual General Meeting
- www.erpf.org.uk has been available as a resource for both Scheme employers and scheme members
- The Fund's 2022-23 Report and Accounts have been published via www.erpf.org.uk

The Fund wants digital services to be the contact method of choice for members and is enabling this by providing access to its online secure portal, East Riding Pension Fund Member Self Service (ERPFMSS). ERPFMSS gives scheme members access to their pension accounts online, allowing them to model the benefits they are entitled to, review documents and complete administration forms. The Fund's member engagement strategy sets out how ERPF will promote and implement ERPFMSS and encourage members to access administration services digitally and enable self-service.

The Fund's communication methods and the ways in which the Fund engages with scheme members will play a significant role in ensuring the Fund's future success, retaining members in the LGPS, discouraging opt outs, and encouraging non-members to reconsider the benefits of the LGPS. The updated version of the Communications Policy was approved by Pensions Committee in March 2023, taking effect from 1 April 2023. This can be found on page 121.

Developments for 2024/25

In 2024/2025, work will be undertaken to continue to build resilience and succession planning within the pensions administration team, especially for key person roles, and to identify skills gaps to ensure that the changing face of LGPS pensions administration can be met.

The continued implementation and utilisation of technology solutions will help to improve the quality of data and meet the changing needs of members and employers. This will include promoting ERPFMSS for scheme members to access their own pension record and calculations and implementing the member engagement strategy to ensure that members utilise the new member online facility.

Work will continue to prepare the Fund for its Pensions Dashboards connection deadline in 2025 by cleansing data, working closely with our in-house AVC provider on the requirements and procuring an Integrated Service Provider (ISP) through which the Fund will connect to the central dashboard architecture.

The Fund has performed an initial analysis of performance against The Pension Regulator's General Code of Practice, which came into force in March 2024. Planning is underway to compile the relevant evidence of compliance and to resolve any gaps between current procedures and policies and The Pension Regulator's expectations and areas of best practice.

Audit

The administration of pensions is regarded as one of the Council's major financial systems and is reviewed on an annual basis. The findings from the internal audit report issued in January 2024 indicated a substantial level of assurance on the controls operated over the administration of pensions.

Internal Dispute Resolution Procedure

The Internal Dispute Resolution Procedure (IDRP) is a way of dealing with complaints from active, deferred or pensioner members of the Local Government Pension Scheme (LGPS) about decisions relating to their pension benefits made by either their employer or by East Riding of Yorkshire Council ("the Council"), as the administering authority for the Fund.

IDRP is a two-stage process:

- Scheme employers and the Council as administering authority have to make decisions about a member's benefits under the rules of the LGPS. If for any reason a member is not happy about a decision that has been made, or not been made, about their LGPS membership or benefits, then members are encouraged to contact the Assistant Pensions Manager at the Fund who will seek to clarify or correct any misunderstandings or inaccuracies. If the member is still not happy, they can apply to the Fund to have their complaint reviewed under stage 1 of the IDRP. For complaints against the administering authority, the review under stage 1 is undertaken by another administering authority specified by the Council. This ensures that the stage 1 decision is independent of the Council. The member must apply for a review under stage 1 within 6 months of the date of the notification of the decision about which the member wishes to make a complaint.
- If the member is dissatisfied with the stage 1 decision, they may move to stage 2 of the IDRP within 6 months of the stage 1 decision and this is reviewed by the Pensions Manager, who will not have had any previous involvement in the complaint.

If the member is still dissatisfied, they have the right to refer their complaint to The Pensions Ombudsman (TPO), free of charge. There is no financial limit on the amount of money that TPO can make a party award the member. Its determinations are legally binding on all parties and are enforceable in court.

Contact with TPO about a complaint needs to be made within three years of when the event(s) the member is complaining about happened or, if later, within three years of when the member first knew about it (or ought to have known about it). There is a discretion for those time limits to be extended.

In 2023/24, one complaint against a decision made by the administering authority was received under stage 2. This complaint was partially upheld by the Pensions Manager. There were three complaints which went to stage 2 against decisions made by Scheme employers under stage 1. One was dismissed and two were upheld by the Pensions Manager at stage 2.

Compliments

The Fund received 32 compliments from members and Scheme employers expressing their satisfaction with the level of service, expertise and quality of information provided by the administration teams.

Administration Performance

The Fund has been a member of the CIPFA Pensions Administration benchmarking club since 2005. On an annual basis the Pensions Administration team completes a comprehensive questionnaire containing a breakdown of budget costs between pensions administration and other functions within the pensions section, including governance and financial management. Data is also provided on LGPS members, Fund employers, workloads, staffing, IT arrangements, and current best practice.

The 2023 CIPFA Pensions Administration benchmarking club report compared the performance of the Fund in 2022-23 with 14 other LGPS funds. They key findings for 2022-23 were:

Annual cost of administering the LGPS per member. The key benchmark for pensions administration is the cost of administering the LGPS, per member. The Fund's cost for 2022-23 was £23.94 per member compared to the average of £22.55. This increase compared to previous years is due mainly to significant one-off investments in new software, including various modules that will provide long-term efficiencies to the Fund. This will positively impact on workloads and speed of service delivery to the benefit of the Fund and its members. The table below is an analysis of the Fund's cost per member compared with the average cost for the LGPS funds in the benchmarking club.

	East Riding Pension Fund	Average fund
Benefits Processing	15.84	12.46
Employer Engagement –training and communication	2.94	1.99
IT/Systems	2.26	4.09
Pensioner Payroll	1.36	1.51
Membership Engagement – helpdesk and member event	0.23	1.34
Management costs	1.30	1.87
Income	-0.04	-0.71
Total cost per member	23.94	22.55

Net cost of administering the LGPS per full time member of staff. The Fund's administration cost for 2022-23 was £57,000 p.a. per FTE staff member, compared to the average of £61,059.

The administration performance in terms of meeting service standards over the year ending 31 March 2024 are given in Table 1 below: In addition, Table 2 on page 33, shows details of the most common casework areas completed by the administration team.

During 2023/24, a total of 2152 new pensioners were set up. These are analysed by ill-health, early and normal retirement.

Type of Pensioner	Number set up during 2023/24
Ill Health	87
Early	1,174
Normal	891

Scheme Administration

Table 1: Key performance indicators

Process	Fund KPI's	No. of cases completed	No. of cases completed within KPI	% No. of cases completed within KPI
Deaths - Initial letter acknowledgement death of active / deferred / pensioner member	5 Days	1,055	926	87.77%
Deaths - Letter notifying amount of dependant's benefit	10 Days	966	772	79.92%
Retirements - Letter notifying estimate of retirement benefits	15 Days	3,846	3,495	90.87%
Retirements - Letter notifying actual of retirement benefits	15 Days	2,152	2,103	97.72%
Deferment - Calculate and notify deferred benefits	30 Days	5,372	3,681	68.52%
Transfers in - Letter detailing transfer in quote	10 Days	188	101	53.72%
Transfers out - Letter detailing transfer out quote	10 Days	136	94	69.12%
Refund - Process and pay a refund	10 Days	394	385	97.72%
Joiners - Send notification of joining the LGPS to scheme member	40 Days	8,081	8,033	99.41%
Divorce Quote - Letter detailing cash equivalent value and other benefits	45 Days	58	45	77.59%
Divorce Settlement - Letter detailing implementation of cash equivalent value and application of pension sharing order	15 Days	3	2	66.67%

Table 2: Common casework areas

Process		No. cases outstanding at start of period	No. cases commenced in year	No. cases completed in year	No. cases outstanding at year-end	% completed in year
Deaths - Initial letter acknowledgement death of active/deferred/pensioner member		37	1140	1055	122	89.63
Deaths - Letter notifying amount of dependant's benefit		251	763	966	48	95.27
Retirements - Letter notifying estimate of retirement benefits	Active	817	1433	1897	353	88.05
	Deferred	540	1578	1949	169	
	Total	1357	3011	3846	522	
	Active	48	1008	986	70	84.99
Retirements - Letter notifying actual of retirement benefits	Deferred	131	1345	1166	310	
	Total	179	2353	2152	380	
Retirements - Process and pay lump sum retirement grant	Active	48	1008	986	70	84.99
	Deferred	131	1345	1166	310	
	Total	179	2353	2152	380	
Deferment - Calculate and notify deferred benefits		4738	5006	5372	4372	55.13
Transfers in - Letter detailing transfer in quote		143	227	188	182	50.81
Transfers in - Letter detailing transfer in		8	107	106	9	92.17
Transfers out - Letter detailing transfer out quote		87	231	136	182	42.77
Transfers out - Letter detailing transfer out		6	54	55	5	91.67
Refund - Process and pay a refund		20	390	394	16	96.10
Divorce quote - Letter detailing cash equivalent value and other benefits		35	45	58	22	72.50
Divorce settlement - Letter detailing implementation of cash equivalent value and application of pension sharing order		8	2	3	7	30.00
Member estimates/projections		134	1006	947	193	83.07
Joiners - Send notification of joining the LGPS to scheme member		299	7812	8081	30	99.63
Aggregation - Send notification of aggregation options		1996	1542	921	2617	26.03

pension administration strategy

Introduction

This is the Pensions Administration Strategy (PAS) for the East Riding Pension Fund (the Fund) in relation to the Local Government Pension Scheme (the Scheme), which is administered by the East Riding of Yorkshire Council (the administering authority) on behalf of Scheme employers and Scheme members.

It sets out how the Fund will administer the Scheme on behalf of Scheme employers, its requirements for Scheme employers in terms of the timely and accurate provision of information for Scheme members and the procedure to be applied to those Scheme employers failing to meet their duties, responsibilities and obligations as detailed within this strategy.

The strategy has been developed and adopted in consultation with the participating Scheme employers and will be reviewed as follows:

- Every 3 years.
- · Where regulatory or other legislative changes require it.
- · As required by operational changes and demands.

Scope of the Strategy

The purpose of this strategy is to:

- Ensure the Fund and Scheme employers work together to provide a high-quality and efficient service to Scheme members by setting out the processes and procedures that both the Fund and its Scheme employers will follow.
- Ensure the effective communication and transfer of information between both parties.
- Define the roles and expected performance of the Fund and Scheme employers in meeting both the legal and regulatory duties of the Scheme administration as set out in the Pension Regulator's Code of Practice.
- Set out how underperformance will be monitored and managed.

Key objectives

The key objectives of the strategy are to ensure that:

- The responsibilities under the Scheme regulations and over-riding legislation for the Fund and Scheme employers.
- · How the fund will ensure sufficient funds are available to meet all benefits as they fall due.
- How the Fund and Scheme employers will deliver their administrative functions.
- How benefits are administered in line with the Scheme regulations.
- · How records are maintained for accurately calculating Scheme member benefits and Scheme employer liabilities.
- Standards for both the Fund and Scheme employers, and details how these standards are monitored and published.
- An effective method of communication for the Fund, the Scheme employers and Scheme members.
- How training will be provided to ensure the Fund and Scheme employers have the necessary skills to perform their functions.
- How the Fund will deliver an online efficient and secure administrative service for Scheme employers and Scheme members.

Regulatory framework

The Fund have developed this strategy under regulation 59 of the Local Government Pension Scheme Regulations 2013. This regulation requires the administering authority to prepare a written statement on:

- Procedures for liaison and communication with Scheme employers in relation to which it is the administering authority.
- Levels of performance which the administering authority and Scheme employers are expected to achieve in carrying out their duties under the Scheme which includes:
 - · setting performance targets;
 - · defining levels of performance.
- Detail procedures which must be followed to ensure compliance with statutory requirements; and set out expectations and actions to be taken on levels of performance.
- Detail procedures for improving communication by the administering authority and Scheme employers of information relating to those functions.
- The circumstances and procedures in which the administering authority may consider giving written notice to its Scheme employers under regulation 70 (additional costs arising from Scheme employer's level of performance) on account of a Scheme employer's unsatisfactory performance in carrying out its Scheme functions
- The publication by the administering authority of annual reports dealing with the extent to which that authority
 and Scheme employers have achieved the levels of performance established and such other matters that it
 considers appropriate.

Communication

The Fund has a digital first approach to communication, providing secure online areas to transfer data between Scheme employers and its members. However, the Fund realises that not everyone will want to contact us in this way and therefore will continue to provide contact details for each area of the section to allow Scheme employers to receive the support and information that they require. The Fund has a digital telephony system with a single helpline number which directs callers to the correct department.

The Fund has implemented a video conferencing feature to allow our members to converse face to face with our pensions team where needed. Any video conference and in person meetings are strictly by appointment only.

The Fund has a Communication Policy detailing how they communicate with Scheme members, representatives of Scheme members, prospective Scheme members, Scheme employers and prospective Scheme employers.

Responsibilities and Duties of the Fund

The Fund will administer the Scheme in line with the current Scheme regulations and any overriding legislation in force at the time.

The administration of the Scheme will take account of the statutory disclosure requirements and timescales. The levels of the Fund's performance will be measured and reported to the East Riding Pension Board (ERPB) for review and published in the Annual Report and Accounts each year.

The main tasks of the Fund are as follows:

- Create a Scheme member record for all new employees admitted to the Scheme.
- · Maintain and update Scheme members records with any changes received by the Fund.
- Process Monthly Data Collection (MDC) files each month, including performing relevant validations and raise any relevant queries.
- Calculate and pay retirement benefits, deferred benefits and death in service benefits in accordance with the Scheme rules, Scheme members' options and statutory time limits.
- · Notify Scheme members of a decision made regarding the Scheme benefits including their right of appeal under the

Internal Dispute Resolution Procedure (IDRP).

- Provide one estimate per member, per year of any associated cost of potential retirement on request by the Scheme employer. The Fund also provides the facility for Scheme employers to perform their own estimate of any associated cost relating to a potential retirement using the online services.
- · Provide every active, deferred and pension credit member with access to a benefit statement each year.
- Collect and reconcile Scheme employer and Scheme employee contributions.
- Secure a triennial actuarial valuation, at which time the Fund will submit the required data in respect of each Scheme
 member and provide statistical information over the valuation period to the Fund actuary so the assets and liabilities
 for each Scheme employer can be determined.
- Communicate the results of the triennial actuarial valuation to each Scheme employer.
- Publish a statement of the Funds policy on the use of its discretions. This policy will be reviewed, amended and
 publicised in line with the relevant regulations; A copy of the Fund's discretions can be found here: www.erpf.org.
 uk/key-policies-and-documents/administering-authority-discretions.
- Nominate an officer to act as the adjudicator at both Stage 1 and Stage 2 of the appeals procedure where the appeal is received against the Fund under IDRP. The Fund will also nominate an officer to deal with Stage 2 appeals, where the Stage 1 appeal was made against the Scheme employer.
- Prepare, publish and maintain its Communications Policy.
- · Prepare, publish and maintain its Funding Strategy Statement.
- · Comply with HMRC legislation and requirements of the Pension Regulator.
- Comply with the requirements of the Pensions Dashboard.

The above list is not exhaustive, and the main duties and responsibilities are detailed in the Local Government Pension Scheme Regulations 2013, Part 2 – Administration.

Responsibilities and Duties of the Scheme Employer

Key objectives

The main duties and responsibilities of a Scheme employer are detailed in the Local Government Pension Scheme Regulations 2013, Part 2 – Administration.

Scheme employers are responsible for providing timely and accurate data to allow the Fund to fulfil their legal obligations. This includes submitting monthly information to the Fund for the following events:

Event for notification	Timescale for submission		
A new Scheme joiner	Within 6 weeks of the employee joining or the 15th of the following month if MDC		
A change in the Scheme section (50/50 or main)	Within 6 weeks of the change or the 15th of the following month if MDC		
A member leaves the Scheme without a right to immediate payment of benefits (including opting out of the Scheme)	Within 6 weeks of leaving the scheme or the 15th of the following month if MDC		
A member leaves the Scheme with a right to immediate payment of benefits	Within 2 weeks of leaving the Scheme		
The death of an active member	Within 2 weeks of the date of death or date of notification if later		
Changes to working pattern including contractual hours	Within 6 weeks of the change or the 15th of the following month if MDC		
Changes to an active member's name, address or other personal details	Within 6 weeks of the change or the 15th of the following month if MDC		
A period of authorised absence commences or ends (including child related absence and unpaid leave)	Within 6 weeks of the date of absence commencing or the date of absence ending		
A member's intention to retire	Within 2 weeks prior to intended retirement date		

The Fund is not responsible for verifying the accuracy of any information provided by the Scheme employer for the purpose of calculating benefits under the provisions of the Scheme. The Fund, however, will do their best to verify the reasonableness of data upon receipt but to be clear the responsibility for providing accurate information rests with the Scheme employer even where the payroll or HR function is carried out be a third party.

Any over payment of pension benefits resulting from inaccurate information being supplied by the Scheme employer may be recovered by the Fund from that Scheme employer.

ERPF Online services

Scheme employers will administer the Scheme using ERPF Online services as it gives access to relevant data and information for their Scheme members. ERPF Online services ensures security of data transferred between Scheme employers and the Fund.

ERPF Online services allows Scheme employers to view and update their members records online using secure individual users accounts. New account holders will need to complete a User Declaration Form, that must be authorised by one of the following Scheme employer contacts: Collect and reconcile Scheme employer and Scheme employee contributions.

- Organisation Contact
- Payroll contact
- HR contact

An individual account and login will be created for use by the authorised user only. As this portal contains personal member data it is important that Scheme employers consider who these contacts will be and that they have the relevant data protection agreements in place with any third-party providers. When a user no longer requires access to ERPF Online services it is the responsibility of one of the three Scheme employer contacts above to inform the Fund to deactivate the account.

Scheme employers must undertake an annual review of the users who have access to their data on the ERPF Online Services and must ensure that account holders are deactivated as soon as they are no longer entitled to access the Scheme employer's data.

Scheme employers will need to ensure that their main contacts monitor all work trays allocated, including the employer work tray and the authorised user work trays, to ensure that all work and queries in those work trays are responded to in a timely manner. Ideally all queries should be responded to within 10 days and queries which are marked as '** urgent **' should be given priority.

Payroll services and providers

If a Scheme employer changes their payroll provider, it is their responsibility to:

- Ensure all outstanding queries are cleared before moving to the new payroll provider, as access to the ERPF Online Services, for the old payroll provider will be removed after 1 month, unless permission for an extension is granted.
- To cleanse all member data before moving to the new payroll provider, as the new payroll provider will be unable to provide historic information. The Fund's Data and Employer Governance team will co-ordinate this.
- Submit a 'part year' submission for the period from 1 April to the date of change in payroll provider if the Scheme employer is not on Monthly Data Collection (MDC). If the Scheme employer is on MDC, they should ensure that the new payroll provider is able to continue uploading an accurate MDC submission, on time, each month.
- If a member leaves, to ensure a leaver form is provided to the Fund which covers the full 365 days prior the date of leaving and also for the provision of previous years pay details, if applicable.

Contracts for service provision with third party contractors

Scheme employers are responsible for:

- Advising the Fund of any planned outsourcing contracts to ensure that Scheme member pension provision is considered as part of the process.
- Ensuring that any members TUPE transferred to a third-party contractor as part of an outsourced service provision are entered into the Scheme if required in a timely manner and the relevant information is provided to allow the Fund's actuary to accurately calculate the relevant employer contribution rate.
- Monitoring the performance of third-party contractors to ensure that they are adhering to the requirements of the Fund as set out in this strategy

Scheme member contributions

Scheme members contributions are fixed within bands by the Regulations. Scheme employers are responsible for:

- Assessing and reassessing the contribution band that is allocated to a Scheme member.
- Informing the Scheme member of the contribution band that they have been allocated on joining the Scheme and when they have been reallocated to a different contribution band.

Monthly data collection (MDC)

From 1 April 2023 all Scheme employers must be signed up to Monthly Data Collection (MDC). Scheme employers are responsible for submitting MDC files in accordance with the specification and Principles of Submission issued by the Fund. The MDC submission should contain accurate Scheme member and Scheme employer contributions and accurate pay information. This will allow the Fund to reconcile the pension contributions and calculate Scheme member benefits. The file must be received by 15th day of the following month and the amount must match the payment received into the Fund's bank account.

Scheme employers will need to respond or action any individual queries raised, resulting from the previous MDC submission, before the next file can be submitted. Scheme employers must ensure that all 12 months MDC files are submitted by 15th April each year to allow the Fund to reconcile their pension contributions and to send Scheme members an annual benefit statement and pension savings statements where applicable.

Year-end submission

Where a new Scheme employer is admitted to the Fund and the date of entry is retrospective, it is the Scheme employer's responsibility to submit the year end returns detailing Scheme member and Scheme employer contributions and the accurate pay information for all years since the date of entry. This will allow the Fund to reconcile the pension contributions, calculate Scheme member benefits and provide Scheme members with an annual benefit statement and pension savings statements where applicable. This submission must be made by the date instructed by the Fund when admitted to the Fund. Once all financial years are up to date MDC submissions will be required.

Discretionary powers

The Scheme employer is also responsible for compiling, reviewing, and publishing a policy in respect of the key discretions, as required by the regulations, to Scheme members. The Scheme employer is responsible for exercising the discretionary powers given to them within the regulations.

The Fund provides guidance and a standard template for discretionary policies which are available here: www.erpf.org.uk/employers/employer-responsibilities

Internal Disputes Resolution Procedure (IDRP)

Under regulation 74 of the Local Government Pension Scheme Regulations 2013, Scheme employers must nominate an adjudicator to deal with any appeals in relation to a decision made by their organisation at Stage 1 of the IDRP. When concluding a Stage 1 appeal, Scheme employers are responsible for providing the Scheme member with details of the Stage 2 IDRP, the contact details of the Stage 2 adjudicator and the relevant deadlines for invoking the next stage.

Scheme employer authorised contacts

Scheme employers are required to submit contact details for their organisation as they are responsible for all aspects of administration for the Fund. Some of these responsibilities can be delegated to a third-party provider, but ultimately the information belongs to the Scheme employer, therefore they must have a nominated contact at the organisation. The Fund also asks that these details are reviewed and verified annually.

Contact	Purpose
Organisation Contact	This will be the main point of contact for information and pension updates including important events such as actuarial valuations and changes to Scheme regulations as well as discretions policies, agreeing the Fund policies, and resolving any issues that may arise. The organisation contact will need to consider all information provided and assess what impact this will have on their organisation and employees and will be responsible for ensuring that the Scheme employer and any contracted third parties perform their duties on their behalf satisfactorily. The organisation contact will automatically be given a login to the ERPF Online Services to enable them to view all outstanding work in relation to their Scheme Employers.
Payroll	This is the individual responsible for submitting a Scheme employer's pension information/forms and responding to queries from the Fund. This can be a third-party payroll provider, or a Scheme employer can nominate someone at the Scheme employer to co-ordinate sending and receiving pension information and queries. Scheme employers should ensure that they are aware of the performance of any third-party payroll provider, as poor performance can affect the Scheme employer's contribution rate. The Fund will provide performance information on request.
Human Resource (HR)	This is the individual responsible for estimates, ill health retirements and any queries around contractual arrangements. This can be a third-party HR provider, or a Scheme employer can nominate someone at the Scheme employer to co-ordinate sending and receiving pension information and queries. Scheme employers should ensure that they are aware of the performance of any third-party HR provider, as poor performance can affect the Scheme employer's contribution rate. The Fund will provide performance information request.
Data Protection Officer*	For GDPR compliance purposes, a Scheme employer must have an appointed Data Protection Officer (DPO) or nominated person who will be informed of any personal data breach or security incident and updated of the impact of GDPR on the Scheme and the Fund.
Over 12 Month Transfer Request	To consider transfer requests made by Scheme members received after the expiry of the regulatory 12 month deadline. If a separate nomination is not made, the Fund will use the organisation contact provided.
Internal Dispute Resolution Procedure (IDRP)*	The adjudicator appointed to deal with Stage 1 IDRP cases against the employer. If a separate nomination is not made, the Fund will use the organisation contact provided.
Monthly Data Collection (MDC)*	The contact for all aspects of Monthly Data Collection (MDC) submissions and requirements.
Statement of Contributions/ Finance*	The contact for the submission of the annual Statement of Contributions.
IAS19/FRS17/FRS102*	The contact dealing with the annual accounting exercise, where required.

Payment of Contributions

Scheme employers will make all payments required under the Scheme regulations, to the Fund and /or its Additional Voluntary Contribution (AVC) provider, the Prudential, as appropriate.

Scheme member and Scheme employer contributions must be received by the Fund no later than the 19th of the month (or the last working day where the 19th falls on a weekend or bank holiday) following the month the contributions relate to and must be accompanied by a member breakdown using the Funds standard template, if requested by the Fund. In accordance with the Scheme regulations, interest may be charged on any payment of contributions which are received late by the Fund.

All costs associated to early retirement should be paid by lump sum prior to the payment of the Scheme members retirement benefits.

Any Additional Voluntary Contributions payments should be made directly to the AVC Provider by the 19th day of the month following the month the contributions relate to.

Scheme employers may be reported to The Pensions Regulator (tPR) where contributions are persistently received late, in accordance with the Pension Regulator's code of practice.

Actuarian Services

Actuarial services are provided by the Fund actuary. This independent service is subject to periodic tender and the appointed actuary may change.

The actuarial valuation is a statutory requirement which is undertaken every three years. The actuary balances the Fund's assets and liabilities, which allows them to assess the necessary Scheme employer contribution rate for the subsequent three years.

The Fund will consult and work closely with Scheme employers to ensure that member and financial data relating to the Scheme employer's cash flow is accurate and up to date at all times. The Fund will also ensure that year end data or monthly data submissions, are accurate, timely and usable.

The Fund, working with our actuary, will consider a variety of factors in setting a Scheme employers contribution rate and may amend a rate between valuations where it believes there is a reasonable likelihood that there has been either:

- · A change in liabilities arising or likely to arise.
- A change in the Scheme employer's ability to meet their obligations.

For the Fund to consider the need for a review, Scheme employers are required to notify the Fund when one or more of the following events occur or are likely to occur:

- · Material change in Scheme membership.
- Material change in total Scheme employer payroll and Scheme pensionable pay.
- Change in Scheme employer legal status or constitution.
- A decision which will restrict the Scheme employer's active membership in the future.
- Any restructuring or other event which could materially affect the Scheme employer's membership.
- · Confirmation of wrongful trading.
- · Conviction of senior personnel.
- · Decision to cease business.
- · Breach of banking covenant.

Scheme employers are required to pay whatever is necessary to ensure that the portion of the fund relating to their organisation is sufficient to meet its liabilities.

Administration charges

The cost of running the Scheme is charged directly to the Fund and the Fund's actuary takes these costs into account in assessing Scheme employers' contribution rates.

Scheme employer Performance

The performance of Scheme employers will be monitored quarterly using the pensions software system. Where a Scheme employer is performing at a satisfactory level, no action will be taken.

The Fund will seek, at the earliest opportunity, to work closely with its Scheme employers to identify any areas of poor performance or misunderstanding of responsibilities, provide opportunities for necessary training and development. The Fund will initiate the Scheme Employer Unsatisfactory Performance Procedure, attached as appendix 1, which will assist the Scheme employer to improve the quality of their data and their performance which will increase the level of service delivery to their Scheme members.

If the Scheme employer does not engage or the Scheme Employer Unsatisfactory Performance Procedure is not successful, the Fund will:

- Add the Scheme employer to the Fund's Risk Register.
- Report the Scheme employer to tPR or Scheme Advisory Board.
- Escalate the situation to the ERPB/Pensions Committee.

When costs associated with Scheme employer's poor performance may be levied

Regulation 70 of the Local Government Pension Scheme 2013 Regulations provide that an administering authority may recover from a Scheme employer, any additional costs associated with the administration of the Scheme incurred because of any unsatisfactory level of performance of that Scheme employer. Whilst the Fund will only consider this as a last resort there may be some instances where a charge is applied, for example:

In circumstances where the performance of the Scheme employer results in fines being levied on the Fund by tPR, Pensions Ombudsman or other regulatory body, an amount up to the amount of that fine will be recharged to that Scheme employer. In addition, there will be an additional charge equal to any associated legal, actuarial, and administrative costs the Fund has incurred as a result of the Scheme employer's action or failure.

Scheme employers who enter Level 3 and 4 of the Scheme Employer Unsatisfactory Performance Procedure will have the costs of increased administration recovered from them in line with the charging structure detailed in the Scheme Employer Unsatisfactory Performance Procedure contained in Appendix 1.

Appendices

Appendix 1 - Scheme Employer Unsatisfactory Performance Procedure

Where a Scheme employer fails to meet the required performance levels the Fund will commence action under the Scheme Employer Unsatisfactory Performance Procedure.

Performance trigger	Action
Level 1	
Scheme employer has not met up to three administration targets for a period of 1 month, but performance is otherwise satisfactory. One late payment (deemed to not be of material significance* by the Fund) in the financial year, but performance is otherwise satisfactory. One Monthly Data Collection (MDC) submission or Yearend return not received within agreed timetable.	The Fund will contact the Scheme employer to find out any issues or if they need any support or guidance.
Level 2	
Scheme employer has not met more than three administration targets for a period of 1 month or more. More than one late payment (deemed to not be of material significance* by the Fund) in the financial year. More than one Monthly Data Collection (MDC) submission outstanding or Year-end return not received by the last working day in May following discussion with ERPF.	The Fund will contact the Scheme employer to discuss the reason for the unsatisfactory performance and an informal improvement plan will be put in place with a suitable deadline for review. Letter sent to confirm agreement with the Scheme employer and the next steps of: Improvement notice Administration charge; and Interest for late payment if applicable.
Level 3 Administration charges in line with the Scheme Em	ployer Performance Levels table will be applied
Informal discussions and action plan have been unsuccessful in resolving the unsatisfactory performance.	Where an informal improvement plan has failed to improve the Scheme employer's performance to a satisfactory level, the Fund will invite the Scheme employer to attend a formal improvement meeting. A further plan of improvement will be put in place with the Scheme employer. The
	details of this agreement will be sent as a mandatory improvement notice. Where a Scheme employer declines to discuss performance issues, a mandatory improvement notice will be sent and an administration charge will be made. Interest on late payments will be charged.
Level 4 Administration charges in line with the Scheme Emp	
Where a mandatory improvement notice has been unsuccessful in improving Scheme employer performance. Late payments deemed to be of material significance* by the Fund.	The Fund will add the Scheme employer to the Pension Fund Risk Register and will report the Scheme employer to the Pensions Regulator (tPR). East Riding Pension Board (ERPB) and the Pensions Committee will be made aware of any unsatisfactory performing Scheme employers.
	The Fund will continue to support and work with the Scheme employer to resolve any performance issues.
	An administrative charge will be made for all additional work due to unsatisfactory performance.
	The Fund may also write to affected Scheme members to inform them that they are unable to calculate the members benefits due to outstanding information from

the Scheme employer.

Material significance will be determined by the Fund using the guidelines set out by the Pensions Regulator in force at the time.

Scheme Employer Performance Levels

The table below details the timescales for Scheme employers providing information and notifications to the Fund. The Scheme regulation provide the Fund with the ability to recover from a Scheme employer any additional costs associated with the administration of the scheme incurred as a poor level of performance of that employer. Interest for late payment may be added at 1% above the bank base rate to the costs above if not paid within one month. VAT will also be payable on all additional administration costs.

Scheme Employer Per	formance Levels				
Event for notification	Timescale for submission	Performance target	Additional	Administration Costs to be recovered (excluding VAT)	
A new scheme joiner	Within 6 weeks of the employee joining or the 15th of the following month if MDC	90% of new starter forms received	£15 per member record		
A change in the scheme section (50/50 or main)	Within 6 weeks of the change or the 15th of the following month if MDC	90% of change of Scheme elections notified	£15 per member record		
Year-end submission	Received by the date set by the Fund for each of the Scheme years (31 March)	y the Fund for each of the within timescales		£250 per employer if not received by date set by Fund Plus £250 if not received by statutory deadline of 30 June	
(membership is determined by the			D .	Plus £250 for each subsequent month, pro rata for part month	
number of active members the Fund			Between 51 and	£500 per employer if not received by date set by Fund	
holds including			400	Plus £500 if not received by statutory deadline of 30 June	
unprocessed leavers)			members 401	Plus £500 for each subsequent month, pro rata for part month £750 per employer if not received by date set by Fund	
			members	Plus £750 if not received by statutory deadline of 30 June	
			or more	Plus £750 for each subsequent month, pro rata for part month	
Failure to provide	Received by the date set	100% received	Fewer	£250 per employer if not received by date set by Fund	
valuation data in a	by the Fund for each of the	within timescales	than 50	Plus £250 if not received by statutory deadline of 30 June	
valuation year	Scheme years (31 March) included in the valuation	for submission	members	Plus £250 for each subsequent month, pro rata for part month	
			Between	£500 per employer if not received by date set by Fund	
			51 and 400	Plus £500 if not received by statutory deadline of 30 June	
			members	Plus £500 for each subsequent month, pro rata for part month	
			401	£750 per employer if not received by date set by Fund	
			members or more	Plus £750 if not received by statutory deadline of 30 June	
				Plus £750 for each subsequent month, pro rata for part month	
Payment of contributions to the	Received no later than the 19th of the month	100% received within timescales	Fewer than 50 members: £5 per working day per Scheme employer		
Fund	following the month the	for submission		and 100 members: £10 per working day per Scheme employer	
	contributions relate to			01 and 400 members: £15 per working day per Scheme employe	
				ers or more: £20 per working day per Scheme employer	
Make correct payment of	Payment of contributions to match contributions	100% of payments received match		50 members: £5 per working day per Scheme employer	
contributions to the	recorded on the Monthly	MDC submissions		and 100 members: £10 per working day per Scheme employer	
Fund	Data Collection (MDC) submission each month			01 and 400 members: £15 per working day per Scheme employe	
Statement of	Statement of Contributions	100% received		ers or more: £20 per working day per Scheme employer 50 members: £5 per working day per Scheme employer	
Contributions	Received by the date set	within timescales		I and 100 members: £10 per working day per Scheme employer	
	by the Fund for each of the Scheme years (31 March) -	for submission		01 and 400 members: £15 per working day per Scheme employer	
	If required			ers or more: £20 per working day per Scheme employer	
Failure to make a policy on Scheme employer discretions	As soon as join the Scheme and reviewed annually	Current Discretions Policy is in place with the Fund	£150 per Scheme employer		
Failure to consult with the Fund on outsourcing prior to a contract being awarded	Within 3 months of a contract award	Admitted Body application received within 3 months of the contract start date	Additional costs in respect of a backdated admission agreement will be charged		
Failure to provide new employer information including membership data	To provide a reply with 4 weeks	Reply received within 4 weeks	£25 per cha	aser per employer	

report of the actuary

This statement has been prepared in accordance with Regulation 57(1)(d) of the Local Government Pension Scheme Regulations 2013. It has been prepared at the request of the Administering Authority of the Fund for the purpose of complying with the aforementioned regulation.

Description of Funding Policy

The funding policy is set out in the Administering Authority's Funding Strategy Statement (FSS), dated March 2023. In summary, the key funding principles are to:

- take a prudent long-term view to secure the regulatory requirement for long-term solvency, with sufficient funds to pay benefits to members and their dependants
- use a balanced investment strategy to minimise long-term cash contributions from employers and meet the regulatory requirement for long-term cost efficiency
- where appropriate, ensure stable employer contribution rates
- reflect different employers' characteristics to set their contribution rates, using a transparent funding strategy
- · use reasonable measures to reduce the risk of an employer defaulting on its pension obligations.

The FSS sets out how the Administering Authority seeks to balance the conflicting aims of securing the solvency of the Fund and keeping employer contributions stable. For employers whose covenant was considered by the Administering Authority to be sufficiently strong, contributions have been stabilised to have a sufficiently high likelihood of achieving the funding target over 20 years. Asset-liability modelling has been carried out which demonstrate that if these contribution rates are paid and future contribution changes are constrained as set out in the FSS, there is at least a 70% likelihood that the Fund will achieve the funding target over 20 years.

Funding Position as at the last formal funding valuation

The most recent actuarial valuation carried out under Regulation 62 of the Local Government Pension Scheme Regulations 2013 was as at 31 March 2022. This valuation revealed that the Fund's assets, which at 31 March 2022 were valued at £6,263 million, were sufficient to meet 120% of the liabilities (i.e. the present value of promised retirement benefits) accrued up to that date. The resulting surplus at the 2022 valuation was £1,043 million.

Each employer had contribution requirements set at the valuation, with the aim of achieving their funding target within a time horizon and likelihood measure as per the FSS. Individual employers' contributions for the period 1 April 2023 to 31 March 2026 were set in accordance with the Fund's funding policy as set out in its FSS.

report of the actuary 43

Principal Actuarial Assumptions and Method used to value the liabilities

Full details of the methods and assumptions used are described in the 2022 valuation report and FSS.

Method

The liabilities were assessed using an accrued benefits method which takes into account pensionable membership up to the valuation date; and makes an allowance for expected future salary growth to retirement or expected earlier date of leaving pensionable membership.

Assumptions

A market-related approach was taken to valuing the liabilities, for consistency with the valuation of the Fund assets at their market value.

The key financial assumptions adopted for the 2022 valuation were as follows:

Financial assumptions	31 March 2022
	% p.a.
Discount rate	4.4%
Salary increase assumption	2.7%
Benefit increase assumption (CPI)	2.7%

The key demographic assumption was the allowance made for longevity. The life expectancy assumptions are based on the Fund's VitaCurves with improvements in line with the CMI 2021 model, with a 0% weighting of 2021 (and 2020) data, standard smoothing (Sk7), initial adjustment of 0.25% and a long term rate of 1.50% p.a. Based on these assumptions, the average future life expectancies at age 65 are as follows:

	Males	Females
Current Pensioners	21.1 years	24.0 years
Future Pensioners*	21.9 years	25.5 years

^{*}Aged 45 at the 2022 Valuation.

Copies of the 2022 valuation report and Funding Strategy Statement are available on request from the Administering Authority to the Fund.

Experience over the period since 31 March 2022

Markets were disrupted by the ongoing war in Ukraine and inflationary pressures in 2022 and 2023, impacting on investment returns achieved by the Fund's assets. High levels of inflation in the UK (compared to recent experience), have resulted in higher than expected LGPS benefit increases of 10.1% in April 2023 and 6.7% in April 2024. However, asset performance has improved towards the end of 2023 and into 2024 and inflation has begun to return towards historical levels and the Bank of England's target (2% pa). There has been a significant shift in the wider economic environment since 2022, resulting in generally higher expected future investment returns and a reduction in the value placed on the Fund's liabilities. Overall, the funding position is likely to be stronger than at the previous formal valuation at 31 March 2022.

The next actuarial valuation will be carried out as at 31 March 2025. The Funding Strategy Statement will also be reviewed at that time

Craig Alexander FFA

For and on behalf of Hymans Robertson LLP 14 May 2024

Hymans Robertson LLP 20 Waterloo Street Glasgow G2 6DB

report of the actuary 44

actuarial valuation

Legislation requires an actuarial valuation of the Fund every three years. The purpose of the valuation is to establish that the Fund is able to meet its liabilities to past and present contributors.

The valuation is carried out in accordance with Regulation 62 of the Local Government Pension Scheme 2013 and the most recent valuation was carried out as at 31 March 2022 and resulted in a funding level of 120% (2019 109%). The next triennial valuation is due as at 31 March 2025 and any change in employers' contribution rates as a result of that valuation will take effect from 1 April 2026.

The results of the 2019 and 2022 valuations are set out in the tables below:

	2019	2022
	£m	£m
Past Service Liabilities		
Employees	1,643	1,811
Deferred Pensioners	953	1,086
Pensioners	2,038	2,323
Total Past Service Liabilities	4,634	5,220
Assets	5,058	6,263
(Deficit)/Surplus	424	1,043

The past service adjustment assumes that the deficit will be funded over a 20 year period.

The improvement in the funding position in the three years to 31 March 2022 is mainly due to strong investment performance over the period. The liabilities have also increased due to a reduction in the future expected investment return, although this has been partially offset by lower than expected pay and benefit growth.

actuarial valuation 45

governance

Governance Policy Statement

Executive Summary

East Riding of Yorkshire Council, as Administering Authority (and Scheme Manager) for the Local Government Pension Scheme is required by statute to publish a governance policy statement. The function of the Administering Authority is delegated to the Pensions Committee in accordance with the Constitution of the Council.

The Pensions Committee consists of ten Members of the East Riding of Yorkshire Council. In addition, a Member from each of the other three unitary Councils in the East Riding Pension Fund, four trade union representatives and the Chair of the Pension Board attend Committee meetings to ensure that views of other interested parties are properly considered by the Committee. Only the ten Members of the East Riding of Yorkshire Council have voting rights, but all Members have equal access to relevant committee papers, advice and training.

The Committee is expected to meet six times a year, with four of these meetings devoted principally to investment business and two to administration business. Workshops established for specific purposes such as investment strategy reviews and may include Pensions Committee member participation.

There are no representatives of admitted bodies on the Committee, so the Committee holds an Annual Meeting to which all employers are invited. This provides them with the opportunity to raise any concerns they may have directly with the Committee, which then ensures they can be properly considered by the Committee.

The Committee formally consults all employers on the Funding Strategy Statement every three years. There is no specific representation for deferred or pensioner members, but with the wide representation, including four trade union representatives, it is considered that their interests will be taken into account.

The Investment Strategy Statement sets out how the Pension Fund assets are invested, while the Annual Report and Accounts, which is submitted to the Annual Meeting of the Fund, completes the cycle of accountability.

The terms of reference for the Pensions Committee are included in the Constitution of the East Riding of Yorkshire Council which is available on the Council's website.

East Riding Pension Board

The East Riding Pension Board is established under the provisions of Regulation 106 of the Local Government Pension Scheme Regulations 2013 (as amended).

The role of the Board includes:

- securing compliance with the LGPS Regulations and other legislation relating to the governance and administration of the LGPS;
- securing compliance with requirements imposed in relation to the LGPS by the Pensions Regulator;
- ensuring the effective and efficient governance and administration of the Scheme, including the governance arrangements in respect of pooling; and
- · such other matters as the LGPS Regulations may specify.

The Board meets four times a year and is made up of six members, comprising three employer representatives and three scheme member representatives.

The terms of reference for the Board are available on the Pension Fund's website www.erpf.org.uk

This Governance Policy Statement complies with Regulation 55 of the Local Government Pension Scheme Regulations 2013 and the guidance issued by the Secretary of State in 'Governance Compliance Statements Statutory Guidance – November 2008'.

The Governance Policy Statement is reviewed on an annual basis.

East Riding Pension Fund Pension Board - Appendix 1

Terms Of Reference

1. Introduction

The purpose of this document is to set out the Terms of Reference for the Pension Board (the Board) of the East Riding Pension Fund.

2. Responsibility and Role of the Board

The responsibility of the Board, as defined by sections 5(1) and (2) of the Public Service Pensions Act 2013, is to assist the Administering Authority (East Riding of Yorkshire Council) as Scheme Manager in ensuring the effective and efficient governance and administration of the Local Government Pension Scheme (LGPS) including:

- securing compliance with the LGPS Regulations and other legislation relating to the governance and administration of the LGPS:
- · securing compliance with requirements imposed in relation to the LGPS by the Pensions Regulator; and,
- · such other matters as the LGPS Regulations may specify.

The Administering Authority retains ultimate responsibility for the administration and governance of the scheme. The role of the Board is to support the Administering Authority to fulfil that responsibility and secure compliance with any requirements imposed by the Pensions Regulator.

In its role, the Board will have oversight of the administration and governance of the Fund including:

- · the effectiveness of the decision making process;
- · the direction of the Fund and its overall objectives;
- · the level of transparency in the conduct of the Fund's activities; and,
- · the administration of benefits and contributions.

Subject to further details, the activity of the Board will include:

- reviewing the Fund's governance and policy documents;
- · reviewing compliance with the Fund's governance and policy documents;
- · reviewing the administrative and investment performance of the Fund;
- · reviewing shareholder voting and engagement arrangements;
- · reviewing the Fund's Risk Register;
- · reviewing Audit and Assurance reports; and,
- · reviewing the Fund's website.

3. Membership

The Board shall consist of six voting members and be constituted as follows:

- three Employer Representatives Administering Authority (1), other schemeemployers (ie organisations other than the Administering Authority who, underthe Regulations, can participate in the LGPS) (2); and,
- three Scheme Member Representatives active members (1), pensionermembers (1), active/pensioner or deferred member (1).

Officers involved in the management and administration of the Fund are not permitted to become Board members.

Members of the Board will serve for a term of three years following which they may either retire from the Board or seek nomination for an additional term. The term of office may otherwise come to an end:

- for Scheme Member Representatives if they cease to be a member of therelevant group; and,
- · for Employer Representatives who are councillors if they cease to hold office as a Councillor.

The Chair of the Board will be elected by the Board at its first meeting and will serve for a period of three years.

The Board may, with the approval of the Administering Authority, co-opt persons to advise and support them. Co-optees are not Board members and do not have voting rights. Due to the specialist knowledge and understanding required, Members will not be permitted to send substitutes to meetings when they are unable to attend themselves.

4. Appointment of Board Members

Three Employer Representatives:

- one Employer Representative will be a Councillor from East Riding of Yorkshire Council who is not a member of
 the Pensions Committee andwill be selected by the Council having taken account of their relevant experience, their
 capacity to represent other scheme employers and their knowledge and understanding of the LGPS; and,
- two Employer Representatives to be nominated by the employer's forum-having demonstrated their relevant experience, their capacity torepresent other scheme employers and their knowledge andunderstanding of the LGPS. In the event of there being more than two nominations, the Scheme Manager will carry out a selection process.

Three Scheme Member Representatives:

To be identified as follows: the Administering Authority shall contact all Scheme Members including unions and professional associations affiliated to the Authority advising them of the role, the necessary knowledge and understanding required and the process applying toward becoming a Board Member; individual Scheme Members may put themselves forward; there will then be a selection process carried out by the Scheme Manager to assess relevant experience, their capacity to represent scheme members and their knowledge and understanding of the LGPS.

Members in all categories will only be appointed to the Pension Board by the Administering Authority if they either meet the knowledge and skills requirements set out in the relevant regulations and guidance (see Section 9) or commit to do so within three months of the appointment date.

5. Meetings

The Board shall meet four times a year, at the Council's Offices in Beverley during working hours.

An extraordinary meeting will be called when the Chair considers this necessary and/or in circumstances where the Chair receives a request in writing by 50% of the voting membership of the Board.

6. Quorum

A quorum will comprise three of the six members of which at least one shall be an Employer Representative and one a Scheme Member Representative.

7. Decision Making

Each Member of the Board will have an individual voting right but it is expected that the Board will, as far as possible, reach a consensus.

8. Standards of Conduct and Conflicts of Interest

The principles included in the East Riding of Yorkshire Council's Code of Conduct for Members will apply to all Members of the Board. The Code is set out in the Council's Constitution www2.eastriding.gov.uk/council/committees/the-council/council-constitution-political-control-and-councillor-information

In accordance with s5(5) of the Public Service Pensions Act 2013, a Board Member must not have a financial or other interest that could prejudice them in carrying out their Board duties. Conflicts of interest shall be managed taking into account both the regulations set out in East Riding of Yorkshire Council's Constitution and the advice provided by the Pensions Regulator. This does not include a financial or other interest arising merely by virtue of being a member of the LGPS.

9. **Knowledge and Skills**

Following appointment, each Member of the Board should be conversant with:

- · the legislation and associated guidance of the LGPS; and
- · any document recording policy about the administration of the LGPS which is for the time being adopted by the Fund.

The Administering Authority will provide a training programme which all Board Members will be required to attend.

10. Accountability

The Board will refer all relevant recommendations and decisions to the Pensions Committee of the Administering Authority and, where appropriate to Full Council. It will present a report on its work each year within the Pension Fund's Annual Report and Accounts.

11. Publication of Pension Board Information

The Administering Authority will publish up to date information on the Council's website including:

- · the names of the Board Member;
- · the Board's Terms of Reference; and
- · papers, agendas and minutes of Board meetings.

12. Data Protection

The Administering Authority is and remains the data controller responsible for Data Protection Act compliance.

13. Expense Reimbursement

Board Members will be reimbursed travel and subsistence costs in line with the Administering Authority's Members Allowance Scheme.

The establishment of the Local Pension Board was approved on 25 February 2015 by East Riding of Yorkshire Council.

Pensions Committee as at 31 March 2024

Members	Number of meetings at	tended (max 6)	
Councillor J Bovill (fro	m July 2023)	4	
Councillor S Gallant (f	rom July 2023)	5	
Councillor J Holtby (fr	om July 2023)	4	
Councillor P Hopton (f	from July 2023)	5	
Councillor D Jeffreys		5	
Councillor J Phoenix (f	rom July 2023)	5	
Councillor P Redshaw	(from July 2023)	5	
Councillor Z Saribal (fi	rom July 2023)	4	
Councillor J Whittle		5	
Councillor S Whyte (fr	om July 2023)	5	
Unitary Councillor Re	epresentatives		
Councillor S Harness (North East Lincolnshire)	3	
Councillor J Dadd (Hul	ll City Council)	2	
Trade Union Observers			
R Weightman (UNITE)		3	

Report of the Pensions Committee

The Pensions Committee is responsible for the administration of the East Riding Pension Fund in accordance with Statutory Regulations, under delegation contained in the Constitution of East Riding of Yorkshire Council. During the past year the Committee consisted of ten Members of East Riding of Yorkshire Council. In addition, a Member from each of the other three unitary Councils and four trade union representatives attend Committee meetings to ensure that the views of the other major employers and of individual members of the scheme are taken into account.

The Committee met quarterly to consider investment reports from the Executive Director of Corporate Resources, the external managers and the independent advisor. The Committee also met on two further occasions to consider pension administration issues. A number of training sessions were held throughout the year on governance, administration and investment issues to contribute to the member training programme.

During the year the Committee:

- approved the Annual Report and Accounts 2022-23
- reviewed the Fund's expenditure against budget for the 2023-24 financial year and approved the budget for the 2024-25 financial year
- reviewed the audit and assurance reports of the Fund's investment and administration functions, the Fund's investment managers and the custodian
- received reports on the development of investment arrangements at Border to Coast, the investment pool selected by the Fund to meet the requirements of the Government's LGPS reform agenda
- reviewed the management of the Fund's investments and analysed the performance of the Fund and its investment managers
- reviewed the corporate governance and voting activity of the East Riding investment team and its investment managers
- addressed the Council's resolution asking Pension Committee to review the approach to addressing climate change risk and investments in companies involved in the oil and gas sector
- adopted Border to Coast's updated policies on responsible investment including a Climate Change Policy, and determined that the Fund has a target to become carbon neutral by 2050 or sooner
- · reviewed the Fund's administration and investment policies
- · reviewed the Fund's strategic risk register
- · reviewed the Fund's Treasury Management policy and treasury activity during the year
- reviewed the status of the Fund's UK and Overseas Withholding Tax reclaims

For the year ended 31 March 2024, the Fund generated a return of 8.6%, compared to the strategic benchmark return of 10.0%. The main reason for the below benchmark performance is the defensive nature of the Fund's investments. They can underperform when markets are risingly strongly but are more resilient when markets fall.

Market conditions were much improved compared to the year before when investment returns were impacted by the Russian invasion of Ukraine, high interest rates and high inflation. In 2023-24 inflation fell broadly in line with expectations which improved financial market conditions. However, this was offset to a degree by central banks persisting with their higher interest rate policies, concerned that inflation was not yet sufficiently under control. The overall effect was positive. The outlook at the year-end was also generally positive, with inflation forecast to fall further and interest rates to fall later in 2024.

Over the three years to 31 March 2024, the Fund generated a return of 6.0% per annum, compared to the strategic benchmark return of 5.2% per annum. The long-term investment objective was 5.1% per annum, reflecting the rate of return required to meet the cost of the Fund's liabilities. At the 2022 valuation date of 31 March 2022, the funding level was estimated at 120%. This will be reviewed at 31 March 2025.

The Pensions Committee is responsible for determining the Pension Fund's investment strategy, but the implementation of the strategy is in the process of being handed over to Border to Coast, which is increasingly responsible for managing the Fund's assets. Approximately 69% of the Fund's assets were managed by Border to Coast at the year end, with further asset transitions planned in the coming years.

All of the Fund's administration responsibilities will remain with East Riding of Yorkshire Council.

It is anticipated that there will continue to be significant changes to the Local Government Pension Scheme in the coming few years, which will represent a considerable challenge to the East Riding Pension Fund. In particular, the McCloud project and the requirement to establish pensions dashboards will require significant resource, as will addressing the Government agendas on investing in the UK, governance arrangements and reporting in relation to climate change. The Committee will strive to ensure the long-term sustainability of the Pension Fund in the light of these and other developments and ensure members are aware of their potential impact.

Training and Development

Introduction

This is the training strategy for East Riding Pension Fund (the Fund) and is established to aid the Pensions Committee and Local Pension Board members in performing and developing personally in their individual roles and to equip them with the necessary skills and knowledge to act effectively in line with their responsibilities.

This strategy demonstrates to stakeholders the recognition by the Pensions Committee and Local Pension Board members of the importance of knowledge and understanding of pension issues in the effective management of the Fund.

Objectives

The Funds objectives relating to skills and knowledge are to ensure Pensions Committee and Local Pension Board members:

- are fully equipped with the knowledge and skills required to discharge the duties and responsibilities allocated to them
- have sufficient knowledge and understanding ensuring that all decisions, actions, and other activities are carried out in an informed and appropriate way
- have sufficient expertise to be able to evaluate and challenge the advice, to ensure decisions are robust and soundly based, and to manage any conflicts of interest

CIPFA training frameworks

The Charted Institute of Public Finance and Accountancy (CIPFA) has published frameworks for training in relation to Pensions Committee and Local Pension Board members. These frameworks and guidance support the requirement for members involved in Pension Fund decisions to be adequately trained.

The frameworks identify eight areas of knowledge and skills for those involved in LGPS pensions:

- · Pensions legislation
- · Pensions governance
- · Pensions administration
- · Pensions accounting and auditing standards
- · Pensions services procurement and relationship management
- · Investment performance and risk management
- · Financial markets and product knowledge
- · Actuarial methods, standards and practices

Programme of training

All members, including substitutes, of the Pensions Committee and Local Pension Board are required to undertake induction training before taking up their role.

The Funds rolling programme of training, which will be provided on a regular basis, will have regard to:

- · guidelines issued by the Pensions Regulator
- the CIPFA Knowledge and Skills Framework
- the training needs of the members of the Pensions Committee and Local Pension Board, through periodic assessment using the CIPFA knowledge and skills framework
- · the Funds current priorities, across governance, administration and investment matters
- ongoing specific requirements

Training provided will be open to both Pensions Committee and Local Pension Board members, however the depth of understanding required may vary depending upon the issues expected to be faced by the Fund and whether the individual is involved with the Pensions Committee or the Local Pension Board.

Knowledge Assessment

The training needs of the members of the Pensions Committee and Local Pension Board will be assessed periodically using Hymans online LGPS Knowledge Assessment.

The assessment compliments the LGPS Online Learning Academy provided by Hymans Robertson and will provide the Fund with a baseline of current knowledge levels of the Committee and Board members over the 8 topics in the CIPFA Knowledge and Skills framework.

LGPS Online Learning Academy

The LGPS Online Learning Academy supports the training needs of Pension Committee and Local Pension Board members.

The online training course covers all the key areas that members need to understand in order to successfully manage the running of the Fund, including:

- · Legislation and the role of the Pensions Committee and Local Pensions Board
- · Governance arrangements, national oversight bodies and business planning
- · Pensions administration, including policies and procedures, and AVC arrangements
- · Accounting and audit standards, and public procurement
- · Investment strategy, pooling, performance monitoring and responsible investment
- · Financial markets and investment knowledge
- · Funding strategy, valuations, and employers
- Current issues in the LGPS

Delivery of training

In addition to the LGPS Online Learning Academy, training will be delivered through a variety of methods including:

- in-house training provided by officers and external providers
- · shared training with other LGPS funds
- · external training events
- · attendance at webinars/seminars and conferences
- links to on-line training such as the Pensions Regulator Toolkit for Public Service Schemes
- · regular updates from Fund officers and/or advisors
- · circulated reading material

Delivery of training

A training log to record the training offered and undertaken will be maintained. A report on training will be included in the Funds annual report and accounts. The Pensions Committee and Local Pension Board will periodically review the training programme.

Costs

Where there is a cost involved in providing the training this will be met directly by the Fund.

governance _______53

statement of responsibilities for the financial statements

Responsibility for the Financial Statements, which form part of this Annual Report, is set out below.

a) The Administering Authority

The Administering Authority is East Riding of Yorkshire Council.

The Administering Authority is required to:

- make arrangements for the proper administration of the financial affairs of the Fund and to secure that an
 officer has the responsibility for the administration of those affairs. In this Authority, that officer is the Head
 of Finance:
- · manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets;
- · approve the Statement of Accounts.

b) The Director of Finance

The Director of Finance is responsible for the preparation of the Fund's Financial Statements in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom based on International Financial Reporting Standards (the Code).

In preparing these financial statements, the Director of Finance has:

- selected suitable accounting policies and then applied them consistently;
- · made judgements and estimates that were reasonable and prudent;
- · complied with the Code;
- kept proper accounting records which were up to date;
- · taken reasonable steps for the prevention and detection of fraud and other irregularities;
- assessed the Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern:
- used the going concern basis of accounting on the assumption that the functions of the Authority will continue in operational existence for the foreseeable future; and
- maintained such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Certificate

I hereby certify that the following accounts give a true and fair view of the financial position of the East Riding Pension Fund as at 31 March 2024 and its income and expenditure for the financial year then ended.

Julian Neilson Section 151 Officer 31 July 2024 East Riding of Yorkshire Council County Hall Beverley, East Riding of Yorkshire, HU17 9BA

fund account, net assets statement and notes

Fund Account

2022/23	Dealings With Members and Employers	Note	2023/24
£000			£000
	Dealings with Members and Employers Contributions		
152,059	Contributions receivable	E	267,526
7,932	Individual transfer values receivable		12,281
159,991			279,807
	Benefits		
-198,122	Benefits payable	F	-224,415
-9,110	Payments to and on account of leavers	G	-11,718
-47,241	Net additions/withdrawals (-) from dealings with Members		43,674
-9,111	Management expenses	Н	-8,990
-56,352	Net additions/withdrawals (-) including Fund Management Expenses		34,684
	Returns on investments		
163,012	Investment income	1	186,190
-124,657	Profit and losses (-) on disposal of investments and changes in the market value of investments	J	353,584
38,355	Net Return on Investments		539,774
-17,997	Net increase / decrease (-) in the net assets available for benefits during the year		574,458
	Net Assets of the Fund		
6,262,642	Opening net assets as at 1 April		6,244,645
-17,997	Deficit (-) / Surplus		574,458
6,244,645	Closing net assets as at 31 March		6,819,103

Net Assets Statement

31 March 2023		Note	31 March 2024
£000			£000
1,181	Long Term Investments		1,181
6,230,016	Investment Assets		6,800,392
6,231,197		J	6,801,573
-6	Investment Liabilities	J	-232
6,231,191	Total net investment	J	6,801,341
16,002	Current assets		18,761
6,267,193			6,820,102
-2,548	Current Liabilities		-999
6,244,645	Net assets of the scheme available to fund benefits at 31 March		6,819,103

The Accounts summarise the transactions and deals with the net assets of the Fund and do not take into account liabilities to pay pensions and other benefits in the future.

Notes to the Accounts

A Fund Status

The Fund is a funded defined benefits scheme.

B Audit of the East Riding Pension Fund Accounts

These accounts are subject to external audit.

C Accounting Policies

1. General

These Accounts have been prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2023-24 based on International Financial Reporting Standards, which requires that the Fund's Accounts comply with IAS 26 Accounting and Reporting by Retirement Benefit Plans.

The accounts do not take account of liabilities to pay pensions and other benefits in the future.

The accounts have been prepared on a going concern basis.

2. Changes to Accounting Policies, Disclosure Requirements and Accounting Estimates

There have been no changes in Accounting Policies required in 2023-24.

3. Income

a) Contributions income

Normal contributions are accounted for on an accruals basis as follows:

- Employee contribution rates are set in accordance with LGPS regulations, using common percentage
 rates for all schemes which rise according to pensionable pay. Any amounts due but not received are
 shown in the Net Asset Statement as a current asset;
- Employer contributions are set at the percentage rate recommended by the Fund Actuary in his
 valuation of 31 March 2022 effective from 1 April 2023, for the period to which they relate. Employer
 contributions are accounted for on the date on which they are due or when received, if earlier.

Employers' pensions strain contributions are accounted for in the period in which liability arises. Employer deficit funding contributions are set at the rates certified by the Fund Actuary in his valuation of 31 March 2022 effective from 1 April 2023. Deficit funding payments are payable over a maximum of 20 years.

b) Transfer values receivable

Transfer values receivable relate to amounts received for members joining the Fund during the financial year and are accounted for in the year of receipt. Transfer values are disclosed as individual transfers and group transfers.

c) Investment income

i. Dividend income

Dividend income is accounted for on an accruals basis and any outstanding amount is included in the Net Asset Statement as an investment asset. Dividend income is recognised on the date the asset is quoted ex-dividend.

ii. Interest income

Interest income is accounted for on an accruals basis using the effective interest rate of the financial instrument as at the date of origination. Accrued interest income is shown in the Net Assets Statement as an investment asset.

iii Stock Lending Income

Stock lending income is accounted for on an accruals basis and any outstanding amount is included in the Net Asset Statement as an investment asset.

iv. Distributions from pooled investment assets

Distributions from pooled investment vehicles are recognised at the date of issue. Distribution income is accounted for on an accruals basis and any outstanding amount is included in the Net Asset Statement as an investment asset.

v. Movement in the net market value of investments

Changes in the net market value of investments, including all realised and unrealised profits/losses are shown as returns on investments.

vi. Currency conversion

Investment income received in overseas currency is converted at the appropriate exchange rate quoted in the Financial Times on the date of receipt. Accrued income is first recognised on transaction date with any foreign exchange gain or loss recognised separately until settlement. Gains and losses on foreign exchange are shown in note I Investment Income within 'Other'.

4. Expenditure

a. Benefits payable

Pensions and lump sum benefits payable include all amounts known to be due as at the end of the financial year. Any amounts due but unpaid are shown in the Net Assets Statement as current liabilities.

b. Transfer values payable

Transfer values payable relate to amounts paid relating to members leaving the Fund during the financial year and are accounted for in the year of payment.

5. Expenses

Expenses are accrued appropriately to ensure charges are incurred within the relevant accounting period.

6. Valuation of Assets

Investments are included in the Net Assets Statement at their fair value.

Investments made through the UK Stock Exchanges are valued at bid market price at the close of business on 31 March 2024. Investments made on overseas stock exchanges are valued at bid price or last trade price on 31 March 2024.

Cash comprises cash in hand and demand deposits. Cash equivalents are short term, highly liquid investments that are readily convertible to known amounts of cash and that are subject to minimal risk of changes in value.

Level 3 investments are inherently difficult to value and rely, to a certain extent, on estimation techniques and non-market observable inputs; where market values are available at the date of the Statement these are used as above.

Fair value is calculated as the net asset value as at the date of the Statement in accordance with recognised valuation standards, e.g. Royal Institution of Chartered Surveyors (RICS). Where the net asset value at the date of the Statement is not available, fair value is calculated based on either a valuation estimate by the fund manager or using the last available set of financial statements, adjusted for subsequent cash flows. The valuation of the investment may be amended for material changes notified in subsequent documentation received from the fund manager.

The valuation in the Fund's investment in Border to Coast Pension Partnership has been assessed using the criteria set out in IFRS9 Financial Instruments. The key factors considered include:

- There is currently no market for these investments and no identical or similar market to compare to. Therefore, it is not possible to use a 'quoted price'.
- Border to Coast Pensions Partnership is intending to trade at a breakeven position (nominal profit or loss) with any values offset against Partner Fund future costs. The company has now published audited accounts, and these show the company equity as equal to the Share Capital' i.e. Class B Regulated Capital of £14.39m (shared equally between the eleven partner funds).

7. Future Liabilities

The Accounts summarise the transactions and net assets of the Fund and do not take into account liabilities to pay pensions and other benefits in the future. The adequacy of the Fund's investments and contributions in relation to its overall obligations is dealt with in the report by the Actuary on pages 43 to 44 of these accounts and should be read in conjunction with the report.

8. Taxation

The scheme is a Registered Pension Scheme in accordance with Paragraph 1 (1) of Schedule 36 to the Finance Act 2004 and for UK taxation purposes is wholly exempt from income tax and capital gains tax. Income from overseas investments suffers withholding tax in the country of origin, unless exemption is permitted. Irrecoverable tax is accounted for as a fund expense as it arises.

9. Value Added Tax

The Fund is reimbursed VAT by HM Revenue and Customs and the accounts are shown exclusive of VAT.

10. Management Expenses

All pension administration expenses are accounted for on an accruals basis. All employee costs of the pension administration section are charged direct to the Fund. Associated management, accommodation and other overheads are apportioned to this activity and charged as expenses to the Fund.

All investment management expenses, including external management and custody, are accounted for on an accruals basis. All employee costs of the investment section are charged directly to the Fund. Associated management, accommodation and other overheads are apportioned to this activity and charged as expenses to the Fund.

External manager Schroders Investment Management fee is on a fixed rate basis.

External manager Border to Coast Pensions Partnership fee is based on an agreed budget.

Custody fees are agreed in the mandate for the provision of custodian services.

All oversight and governance costs are accounted for on an accrual's basis. All staff costs associated with governance and oversight are charged directly to the Fund. Associated management, accommodation and other overheads are apportioned to this activity and charged as expenses to the Fund.

11. Currency Conversion Rates

Overseas investments have been converted at the exchange rate quoted in the Financial Times at close of business on 31 March 2024 to arrive at sterling values in the Net Asset Statement. Any foreign exchange gains and losses are recognised in note j Reconciliation of Movements in Investments.

12. Additional Voluntary Contributions

An additional voluntary contribution (AVC) scheme is provided for members of the Fund by Prudential. Contributions are paid to Prudential by scheme members and are specifically for providing additional benefits for individual contributors. AVCs do not form part of the Fund accounts in accordance with the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016, see note P.

13. Actuarial Present Value of Promised Retirement Benefits

The actuarial present value of promised retirement benefits is based on the triennial valuation of the Fund by the Actuary, with liabilities at 31 March 2024 being projected using a roll forward approximation from the latest formal funding valuation as at 31 March 2023. The Fund has opted to disclose the actuarial present value of promised retirement benefits as a note to the accounts, see note R.

14. Assumptions Made About the Future and Other Major Source of Estimation Uncertainty

The Statement of Accounts includes estimated figures that are based on assumptions and estimates, which take into account historical experience, current trends and other relevant factors. Therefore, these estimated figures cannot be determined with certainty and actual results could be materially different from the assumptions and estimates.

The item in the Statement of Accounts for which there is a significant risk of material adjustment in the forthcoming financial year is as follows:

Level 3 Investments

By definition these investments are not publicly quoted, and the valuation depends on estimation techniques and non-marketable observable inputs. Level 3 investments were valued at £1638.7m at 31 March 2024 and a 10% movement in prices in the next financial year would increase or decrease the value of the Fund of level 3 investments by £164m.

D Stock Lending

State Street, the Fund's Custodian has authorisation to release stock to third parties as determined by the contract between State Street and the Fund.

During the year to 31 March 2024 stock lending income of £0.061m (2023 £0.191m) was raised against expenditure for the activity of £0.018m (2023 £0.058m). At 31 March 2024 the total value of securities on loan was £53.6m (2023 £55.0m). Against the securities on loan the Fund held collateral at 31 March 2024 of £56.3m (2023 £56.6m) in UK and overseas equities and UK and overseas bonds.

E Contributions Receivable

202	2/23			3/24
£000	£000		£000	£000
87,399		Employers - Normal	204,024	
11,175		Employers - Augmentation	11,628	
7,737	106,311	Employers - Deficit Recovery	2,475	218,127
	45,748	Employees		49,399
	152,059			267,526
		From		
	28,617	Administering Authority		103,257
	116,771	Scheduled Bodies		160,055
	6,671	Admission Bodies		4,214
	152,059			267,526

F Benefits Payable

2022/23		2023/24
£000		£000
162,189	Pensions	181,259
29,356	Commutations, compounded and lump sum retirement benefits	37,162
6,577	Lump sum death benefits	5,994
198,122		224,415
	Paid to	
40,628	Administering Authority	43,876
145,708	Scheduled Bodies	166,573
11,786	Admission Bodies	13,966
198,122		224,415

G Payments to and on account of leavers

2022/23		2023/24
£000		£000
240	Refunds to Members leaving service	323
8,870	Individual transfer values payable	11,395
9,110		11,718

H Management Expenses

2022/23		2023/24
£000		£000
3,020	Pensions Administration	3,012
4,945	Investment Management	4,755
1,146	Oversight and Governance	1,223
9,111		8,990

Of the Investment Management expenses in 2023-24, no payment was made in respect of performance related fees paid to the Fund's internal investment manager (2022-23 nil).

Of the Oversight and Governance expenses in 2023-24, the external audit fee payable to Forvis Mazars LLP is £0.110m (2022-23 £0.035m). The increase follows an adjustment to fee scales by Public Sector Audit Appointments to reflect changes to local audit requirements, increased audit work and to include fees relating to information provided to employer auditors. No additional fee has been charged in 2023-24. The fee for additional work required during 2021-22 and charged in 2022-23 was £0.007m. In 2022-23 the statutory audit fee did not include fees chargeable to the Fund for pension assurance work undertaken by Forvis Mazars LLP at the request of employer auditors. The fee payable for this work in 2022-23 was £0.018m. From 2023-24 the fee relating to work undertaken by Forvis Mazars LLP at the request of employer auditors is included in the statutory audit fee.

Externally managed funds are managed by Schroders Investment Management Ltd and Border to Coast.

I Investment Income

2022/23		2023/24
£000		£000
3,075	Bonds	2,845
14,161	Equities	76
145,244	Pooled Investments	178,529
-815	Other	121
1,347	Cash Deposits	4,619
163,012		186,190

Reconciliation of Movements in Investments

J

2023/24	Value 31/03/23	Purchases at Cost	Sale Proceeds	Change in Market Value	Value at 31/03/24
Investment Assets	£000	£000	£000	£000	£000
Bonds	163,230	6,794	-1,380	-3,966	164,678
Equities	1,181	0	0	0	1,181
Pooled Investment Vehicles					
Pooled Equities	3,134,989	89,708	-207,643	365,857	3,382,911
Pooled Bonds	878,434	117,965	-67,451	-19,171	909,777
Pooled Property	553,747	43,988	-25,678	-27,577	544,480
Pooled Private Equity	381,864	44,363	-31,442	11,493	406,278
Pooled Infrastructure	417,771	75,406	-15,759	-5,413	472,005
Pooled Other	588,054	142,786	-25,031	32,382	738,191
	5,954,859	514,216	-373,004	357,571	6,453,642
	6,119,270	521,010	-374,384	353,605	6,619,501
Investment Cash	107,068	2,178,912	-2,236,190	-21	49,769
	6,226,338	2,699,922	-2,610,574	353,584	6,669,270
Other Investment Assets	70,796				132,303
Investment Assets	6,297,134	2,699,922	-2,610,574	353,584	6,801,573
Investment Liabilities	-6				-232
	6,297,128	2,699,922	-2,610,574	353,584	6,801,341

2022/23	Value 01/04/22	Purchases at Cost	Sale Proceeds	Change in Market Value	Value at 31/03/23
Investment Assets	£000	£000	£000	£000	£000
Bonds	246,188	5,447	-61,678	-26,637	163,230
Equities	718,773	239,871	-955,634	-1,829	1,181
Pooled Investment Vehicles					
Pooled Equities	2,526,316	1,475,851	-870,406	3,228	3,134,989
Pooled Bonds	820,187	428,050	-283,238	-86,565	878,434
Pooled Property	591,194	33,766	-46,117	-25,096	553,747
Pooled Private Equity	353,813	64,226	-60,410	24,235	381,864
Pooled Infrastructure	334,074	69,291	-18,145	32,551	417,771
Pooled Other	573,351	136,128	-75,783	-45,642	588,054
	5,198,935	2,207,312	-1,354,099	-97,289	5,954,859
	6,163,896	2,452,630	-2,371,501	-125,755	6,119,270
Investment Cash	90,493	2,051,704	-2,036,227	1,098	107,068
	6,254,389	4,504,334	-4,407,728	-124,657	6,226,338
Other Investment Assets	12,537				70,796
Investment Assets	6,266,926	4,504,334	-4,407,728	-124,657	6,297,134
Investment Liabilities	-18,492				-6
	6,248,434	4,504,334	-4,407,728	-124,657	6,297,128

Net Gains and Losses on Financial Instruments. All net gains and losses on financial assets are fair value through profit and loss.

K Concentration of Investments

The Code require disclosure where there is a concentration of investment which exceeds 5% of the total value of the net assets of the scheme.

31 M	larch 2023			31 M	larch 2024	
Number of Units	Value £000	% of Net Assets		Number of Units	Value £000	% of Net Assets
1,015,768,731.61	1,540,921	24.7	Border to Coast PP Overseas Developed Markets A	1,015,768,731.61	1,736,133	25.5
1,021,373,115.88	1,258,945	20.2	Border to Coast PP UK Listed Equity A	1,021,373,115.88	1,352,196	19.8
407,497,289.46	375,509	6.0	Border to Coast PP Listed Alternatives A	434,393,470.21	446,252	6.5

L Managerial Arrangements of Assets

31 Marc	ch 2023		31 Mar	ch 2024
£m	%		£m	%
2,061	33	Internally managed	2,210	32
65	1	Externally managed (Schroder Investment Management Limited)	2	0
4,119	66	Externally managed (Border to Coast Pensions Partnership)	4,589	67
6,245	100		6,801	100

M Contractual Commitments

At 31 March 2024 the Fund had commitments to the purchase of investments as analysed below. The Fund will be advised on the drawdown of these commitments by the individual fund manager.

31 Marc	ch 2023		31 March 2024	
Foreign Currency	£000		Foreign Currency	£000
0	503,623	Sterling Denominated (£)	0	693,350
155,302	125,608	US Dollar Denominated (\$)	125,438	99,301
85,850	75,433	Euro Denominated (€)	62,355	53,309
	704,664			845,960

N Members Allowances

Following modernisation of the Committee structures, allowances are not paid to Members directly in respect of Pensions Committee attendance. The Chairman of the Pensions Committee is paid a special responsibility allowance. However, allowances are not cumulative, and only the highest allowance for any committee responsibility is paid to the Member. Payments to Members are disclosed on the Council's website.

O Related Party Transactions

In accordance with International Accounting Standard (IAS) 24 and International Public Sector Accounting Standard (IPSAS) 20 'Related Party Disclosures', material transactions with related parties not disclosed elsewhere are detailed below:

• The officer responsible for the proper administration of the financial affairs of the East Riding Pension Fund (the Section 151 officer) is also the Section 151 officer of East Riding of Yorkshire Council.

- The East Riding Pension Fund is administered by East Riding of Yorkshire Council. During the financial year, the Council incurred costs of £8.987m (2023 £9.111m) comprising pensions administration costs of £3.012m (2023 £3.020m), investment management costs of £4.752m (2023 £4.945m) and oversight and governance costs of £1.223m (2023 £1.146m). The Council was subsequently reimbursed by the Fund for these expenses. The Council is also the largest employer of members of the Pension Fund and, during the financial year, made contributions of £106.210m to the Fund (2023 £28.617m). £13.243m (2023 £11.195m) of this total sum is in respect of contributions paid by members of the Pension Fund. As at 31 March 2024, the Council was a net debtor to the Fund of £1.477m (2023 £1.484m).
- Under legislation introduced in 2003-04, councillors were entitled to join the Pension Scheme. The LGPS
 (Transitional Provisions, Savings and Amendment) Regulations 2014 removed this entitlement for councillors
 from the later of 1 April 2014 or the end of their current term in office (or to age 75 if earlier). Therefore, no
 members of the Pension Committee made contributions to the Fund during the financial year in their member
 capacity. Councillor Whittle declared being a member of the Local Government Scheme during 2023-24.
- No senior officers responsible for the administration of the Fund have entered into any contract, other than their contract of employment with the Council, for the supply of goods or services to the Fund.
- The key management personnel of the Pension Fund are the Executive Director of Corporate Resources and the Director of Finance, who is also the S151 officer. The charge to the Pension Fund for these two posts in 2023-24 was £49,790 (2023 £47,415).
- Councillor John Holtby is the Partner Fund nominated non-executive director on Border to Coast Pensions Partnership's Board of Directors.

P Additional Voluntary Contributions

The Fund's approved Additional Voluntary Contribution (AVC) provider is Prudential and during the year to 31 March 2024 scheme members made contributions to this facility of £2.315m (2023 £1.501m). The total value of the funds invested on behalf of members of the East Riding Pension Fund at 31 March 2024 is £23.105m (2023 £22.536m).

AVCs do not form part of the Pension Fund Accounts in accordance with the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016.

Q Investment Strategy Statement

The East Riding Pension Fund is required to maintain an Investment Strategy Statement (ISS) in accordance with the LGPS Regulations. Full details of the ISS for the Fund are set out within the East Riding Pension Fund Annual Report and Accounts. The Pensions Committee approved the ISS at its meeting on 22 March 2024, and it complies with the LGPS Regulations.

The Fund is also required to maintain a Funding Strategy Statement (FSS) in accordance with the LGPS Regulations. The FSS effective 1 April 2023 was approved by Pensions Committee on 17 March 2023, taking into account the results of the 2022 actuarial valuation.

In preparing the ISS and the FSS, the Pensions Committee has taken professional advice from its advisers and investment managers, whom it considers are suitably qualified and experienced in investment matters. The principal employers and trade unions are represented at the Pensions Committee, enabling their views to be taken into account.

The investment managers and the investment advisers are required to adhere to the principles set out in the ISS. The Pensions Committee requires an annual, written statement from its investment managers confirming that they have adhered to the principles set out in the statement.

R The Actuarial Present Value of Promised Retirement Benefits

The actuarial present value of promised retirement benefits at 31 March 2024 was £5.659bn (31 March 2023 £5.594bn). The promised retirement benefits at 31 March 2024 have been projected using a roll forward approximation from the latest formal funding valuation as at 31 March 2022. The promised retirement benefit valuation includes the membership numbers of active members, deferred members and pensioner members, together with relevant financial and demographic assumptions. The net assets of the Scheme available to pay benefits at 31 March 2024 was £6.819bn (31 March 2023 £6.245bn). The fund accounts do not take account of liabilities to pay pensions and other benefits in the future.

Significant actuarial assumptions are shown below:

Year ended (% p.a.)	31 March 2023	31 March 2024
Pension Increase Rate	2.95%	2.75%
Salary Increase Rate	2.95%	2.75%
Discount Rate	4.75%	4.85%

In June 2023 the High Court (Virgin Media Limited v NTL Pension Trustees II Limited) ruled that amendments to certain defined benefit pension schemes were void if they were not accompanied by section 37 actuarial certificates. The Court of Appeal rejected an appeal of this decision in July 2024. The Local Government Pension Scheme is affected by this ruling.

The Government Actuary's Department has so far failed to locate evidence that section 37 certificates are in place for all amendments. Work is ongoing to discover whether the evidence exists. Until this work is complete, it is not possible to conclude whether there is any impact on the value of retirement benefits under IAS26 or if it can be reliably estimated.

Although this is the current position in law, the Government is being lobbied to make a change to the regulations which would retrospectively validate amendments which would otherwise be void as a result of a failure to have obtained section 37 certificates. The Government has an existing power to make the necessary regulations but not yet said whether it will do anything. There is also the possibility that Virgin Media could seek permission to appeal to the Supreme Court.

Developments are being monitored. In the current circumstances, it is not considered necessary to make any allowance for the potential impact of the Virgin Media case in the disclosure of the value of retirement benefits in the financial statements.

S Disclosures Relating to Financial Instruments

The items in the Net Asset Statement are made up of the following categories of financial instrument.

31 March 2023	31 Marc		ch 2024
£000			
	Financial Assets at fair value through profit or loss		
163,230	Bonds	164,678	
5,954,859	Pooled Investment Vehicles	6,453,642	
6,118,089	Total Financial Assets at Fair Value Through Profit or Loss		6,618,320
	Financial Assets at Cost		
1,181	Long term investments		1,181
6,119,270	Total Financial Assets		6,619,501
	Financial Assets at Amortised Cost		
100,390	Cash Deposits - Sterling	47,838	
6,678	Foreign Currency	1,931	
16,002	Current Assets	18,761	
4,859	Other Investment Balances	132,303	
127,929	Total Financial Assets at Amortised Cost		200,833
	Financial Liabilities at Amortised Cost		
-6	Other Investment Balances		-232
-2,548	Current liabilities		-999
6,244,645	Net Financial Assets		6,819,103

The methodology for the valuation of investment assets is described in Note 10 c), 6. Valuation of Assets.

The Fund's primary long-term risk is that the Fund's assets do not meet its liabilities i.e. the benefits payable to members. Therefore, the aim of the Fund's investment management is to achieve the long term expected rate of return with an acceptable level of risk. The Fund achieves this by setting a strategic asset allocation on a triennial basis which is expected to achieve the target rate of return over the long term. The tactical asset allocation is reviewed by the Pensions Committee on a quarterly basis.

The Fund has a dedicated strategic risk register which identifies the key risks within the Pension Fund and the risk controls that are in place to mitigate these risks. The risk register is reviewed by the Pensions Committee on a semi-annual basis and by the Local Pension Board every quarter. In addition, an investment risk management schedule is reviewed by the Pensions Committee on a quarterly basis which considers issues such as performance; regulation and compliance; and personnel and structure.

The key risks inherent in the Pension Fund in relation to its financial assets are:

Market risk

- Market risk is the risk that the value of an investment decreases as a result of changing market conditions. The
 risk is mitigated by an appropriate strategic asset allocation is determined on a triennial basis in conjunction
 with the actuarial valuation exercise. This aims to meet the target long term rate of return with an acceptable
 level of risk and includes an appropriate diversification of asset classes. The allocation is agreed by the Pensions
 Committee and the Fund's advisers and investment managers.
- The strategic asset allocation is disclosed in the Fund's Investment Strategy Statement including the permitted asset classes, their allocations, and the permitted ranges.
- Tactical asset allocation is reviewed on a quarterly basis by the Pensions Committee in light of financial market conditions and following advice from the Fund's advisers and investment managers.

• The Pensions Committee regularly reviews the long-term investment strategy to ensure that it remains appropriate.

The Fund has adopted the CIPFA Code of Practice for Treasury Management in Public Services and maintains and operates a Treasury Management Policy comprising an overview of the principles and practices to which the activity will comply. The Treasury Management Policy is approved by the Pensions Committee on an annual basis and they also receive a half-yearly and annual report on treasury activity.

The Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016 state the following regarding the use and investment of Pension Fund monies:

- an administering authority must, after taking proper advice, formulate an investment strategy in accordance with guidance issued by the Secretary of State;
- details of investment arrangements must be provided in the Investment Strategy Statement, including
 the suitability and diversification of investments, the approach to managing risk, the pooling of investments,
 how environmental, social and governance issues are addressed, and how asset ownership rights are exercised.

The Fund, from data supplied by PIRC has used sensitivity analysis to determine movements in market price. The sensitivity analysis for currency is calculated using the standard deviation of the monthly exchange rate movements relative to sterling for individual and baskets of currencies (baskets based on market capitalisation of each included country). The fund analysis is calculated using the standard deviation at asset class and total fund level of the monthly returns delivered. Both use the data from the three years to end of March 2024. The following market price risks are possible for the 2024-25 reporting period:

Asset Type	Potential market movements (+/-) %
Bonds	6.6
Equities	10.0
Property	4.9
Pooled Investments	6.4
Private Equity	5.7
Cash	2.1

Had the market price of the fund investments increased or decreased in line with the above, the change in the net assets available to fund benefits would have been as follows:

Asset Type	Value as at 31 March 2024	Potential Value on Increase	Potential Value on Decrease
	£000	£000	£000
Bonds	164,678	175,547	153,809
Equities	1,181	1,299	1,063
Pooled Investments	6,453,642	6,970,797	5,936,487
Cash	49,769	48,794	46,880
TOTAL	6,669,270	7,196,437	6,138,239

The Fund determined that the following movements in market price risk were possible for the 2023-24 reporting period:

Asset Type	Potential market movements (+/-) %
Bonds	6.1
Equities	11.5
Property	5.1
Pooled Investments	5.1
Private Equity	5.1
Cash	2.0

Asset Type	Value as at 31 March 2023	Potential Value on Increase	Potential Value on Decrease
	£000	£000	£000
Bonds	163,230	173,187	153,273
Equities	1,181	1,317	1,045
Pooled Investments	5,954,859	6,467,980	5,441,738
Cash	107,068	109,209	104,927
TOTAL	6,226,338	6,751,693	5,700,983

Performance risk

Performance risk is the risk that the Fund's investment managers fail to deliver returns in line with the underlying asset classes. This risk is mitigated by:

- investment management responsibilities are split between the internal and external investment managers;
- · each investment manager has a robust investment process including detailed research and analysis;
- analysis of market performance and investment managers' performance relative to their index benchmark on a quarterly basis by an independent third party;
- detailed analysis of investment managers' performance on an annual basis.

Valuation risk

This is the risk that the valuations disclosed in the financial statements are not reflective of the value that could be achieved on disposal. The valuation of financial instruments has been classified into three levels, according to the quality and reliability of information used to determine fair values.

- Level 1 Level 1 valuations are those derived from unadjusted quoted prices in active markets for identical assets or liabilities. Investments classified as level 1 include quoted equities.
- Level 2 Level 2 valuations are those where quoted market prices are not available or where valuation techniques
 are used to determine fair value and where these techniques use inputs that are based significantly on observable
 market data including evaluated price feeds. Level 2 investment valuations are based on either closing bid price
 where bid and offer prices are published, fair value based on price or net asset value advised by the fund manager.
- Level 3 Level 3 valuations are those where at least one input which could have a significant effect on an instrument's valuation is not based on observable market data. Products classified as level 3 include unquoted property funds, private equity, infrastructure, private credit and other, which are valued using various valuation techniques that require significant judgement in determining appropriate assumptions. Holdings in property funds are valued at fair value at the year-end in accordance with RICS Valuation Global Standards (incorporating the International Valuation Standards and the UK national supplement). The observable and unobservable inputs for this type of investment include existing lease terms and rentals, independent market research, nature of tenancies, covenant strength for existing tenants, assumed vacancy levels and estimated rental growth. Key sensitivities which impact on these valuations include significant changes in rental growth, vacancy levels and general changes to market prices. Investments in unquoted private equity, infrastructure funds and private credit funds are valued based on the Fund's share of the net assets in the fund using the latest financial statements published by the respective fund managers in accordance with the guidelines set out by the British Venture Capital Association. Observable and unobservable inputs for this type include earnings before interest, tax, depreciation and amortisation, revenue multiple, discount for lack of marketability and control premium. Valuations could be affected by material events occurring between the date of the financial statements provided and the pension fund reporting date, changes to expected cashflows and differences between audited and unaudited accounts.

	Values at 31 March 2024				
	Level 1 £000	Level 2 £000	Level 3 £000	TOTAL £000	
Financial Assets at fair value through profit or loss	245,478	4,734,121	1,638,721	6,618,320	
Financial Assets at amortised cost	202,014	0	0	202,014	
	447,492	4,734,121	1,638,721	6,820,334	
Financial Liabilities at amortised cost	1,231	0	0	1,231	
	446,261	4,734,121	1,638,721	6,819,103	

	Restated Values at 31 March 2023				
	Level 1 £000	Level 2 £000	Level 3 £000	TOTAL £000	
Financial Assets at fair value through profit or loss	216,689	4,416,575	1,484,826	6,118,090	
Financial Assets at amortised cost	129,110	0	0	129,110	
	345,799	4,416,575	1,484,826	6,247,200	
Financial Liabilities at amortised cost	2,554	0	0	2,554	
	343,245	4,416,575	1,484,826	6,244,646	

Level 3 Analysis				
Value at 01/04/23 £000	Purchases at Cost £000	Sales Proceeds £000	Change in Market Value £000	Value at 31/03/24 £000
1,484,826	300,435	-137,394	-9,146	1,638,721

		Level 3 Analysis		
Value at 01/04/22 £000	Purchases at Cost £000	Sales Proceeds £000	Change in Market Value £000	Value at 31/03/23 £000
1,371,656	305,417	-245,489	53,242	1,484,826

The fair value hierarchy classification of four funds managed by BCPP has been reassessed during 2023-24. Although the underlying investments within these funds are classified as level 1 within the fair value hierarchy the funds themselves, which had a fair value of £3,451,848k at 31 March 2023 were previously incorrectly classified as level 1 but have been reclassified as level 2 and this has been reflected in the prior year comparators .

The main characteristic of Level 3 assets is the absence of any observable market data. The inputs used to determine the fair value of Level 3 assets include the provision of net asset values by the fund manager, prepared in accordance with IFRS and US GAAP accounting principles, which are adjusted for cash flows from the report date to 31 March. Valuations could be affected by material events occurring between the date of the financial statements provided and the pension funds own reporting date by changes to expected cashflows and by any difference between audited and unaudited accounts.

		1 1		1 101 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
The table below shows t	the ettect ot notenti	al market movements o	n those assets c	laccitied at Level 3

	Value at 31/03/24	Potential market movements (+/-)	Potential value on increase	Potential value on decrease
	£000	%	£000	£000
Multi Asset Credit	270,006	6.6	287,826	252,186
Property	380,041	4.9	398,663	361,419
Private Equity	328,843	5.7	347,587	310,099
Infrastructure	422,450	5.7	446,530	398,370
Other	237,381	5.7	250,912	223,850
	1,638,721		1,731,518	1,545,924

	Value at 31/03/23	Potential market movements (+/-)	Potential value on increase	Potential value on decrease
	£000	%	£000	£000
Multi Asset Credit	269,797	6.1	286,255	253,339
Property	385,906	5.1	405,587	366,225
Private Equity	312,616	5.1	328,559	296,673
Infrastructure	367,756	5.1	386,512	349,000
Other	148,751	5.1	156,337	141,165
	1,484,826		1,563,250	1,406,402

Credit risk

This is the risk that the Fund's counterparties fail to pay amounts due. Appropriate credit limits have been established by the Fund for individual counterparties for Treasury Management purposes. The Treasury Management Policy specifies the following framework for credit limits for individual counterparties:

31 March 2023			31 Marc	h 2024
Maximum Limit £000	Actual £000		Maximum Limit £000	Actual £000
20,000	15,256	Institutions or Funds with a minimum rating of AAA/A2	20,000	20,000
20,000		Institutions with a minimum rating of AA/A2	20,000	
20,000	775	Institutions with a minimum rating of A/A2	20,000	5,341
20,000		Local Authorities	20,000	
20,000		Building Societies - top 15 ranked by asset value	20,000	

The investment balances at the end of the financial year were:

31 March 2023		31 March 2024
£000		£000
40,356	Institutions or Funds with a minimum rating of AAA/A2	43,928
	Institutions with a minimum rating of AA/A2	
66,712	Institutions with a minimum rating of A/A2	5,841
	Local Authorities	
	Building Societies - top 15 ranked by asset value	
107,068		49,769

Treasury credit risk has been managed dynamically during the year, responding to national and international events in financial markets. Security of principal sums invested continues to be the prime objective. The duration of investments is limited to a maximum of twelve months to enable a reasonable exit strategy to be implemented if necessary. The Pension Fund makes use of Money Market Funds which are instant access funds whose objectives match those of the Pension Fund, being security of principal and diversification of investments.

Liquidity risk

Liquidity risk is the risk that the Pension Fund is not able to meet its financial obligations as they fall due or can do so only at an excessive cost. The Pension Fund's policy is to maintain sufficient funds in a liquid form at all times to ensure that it can cover all fluctuations in cash flow and meet its financial obligations. The accounts do not take into account liabilities to pay pensions and other benefits.

The table below profiles investment assets by maturity date, however it should be noted that those investments in the 1 - 5 years and more than 5 years categories, i.e. bonds, can be liquidated at any given time.

As at 31 March 2024	Not more than 3 months	3 - 12 months	1 - 5 years	More than 5 years	No specific maturity	Total
	£000	£000	£000	£000	£000	£000
Assets						
Cash	0	0	0	0	49,769	49,769
Investments	5,139	6,044	61,082	92,412	6,454,824	6,619,501
Other investment balances	132,303	0	0	0	0	132,303
Current assets	18,761	0	0	0	0	18,761
Total assets	156,203	6,044	61,082	92,412	6,504,593	6,820,334
Liabilities						
Other investment balances	-232	0	0	0	0	-232
Current liabilities	-999	0	0	0	0	-999
Total liabilities	-1,231	0	0	0	0	-1,231
Liquidity gap	154,972	6,044	61,082	92,412	6,504,593	6,819,103

As at 31 March 2023	Not more than 3 months	3 - 12 months	1 - 5 years	More than 5 years	No specific maturity	Total
	£000	£000	£000	£000	£000	£000
Assets						
Cash	0	0	0	0	107,068	107,068
Investments	0	1,414	52,539	109,276	5,956,041	6,119,270
Other investment balances	4,859	0	0	0	0	4,859
Current assets	16,002	0	0	0	0	16,002
Total assets	20,861	1,414	52,539	109,276	6,063,109	6,247,199
Liabilities						
Other investment balances	6	0	0	0	0	6
Current liabilities	2,548	0	0	0	0	2,548
Total liabilities	2,554	0	0	0	0	2,554
Liquidity gap	18,307	1,414	52,539	109,276	6,063,109	6,244,645

Interest rate risk

Interest rate risk is the risk that a change in interest rates will result in a change in the valuation of an investment. The Fund's direct exposure to changes in interest rates is as follows:

31 March 2023		31 March 2024
£000		£000
	Asset Type	
107,068	Cash and cash equivalents	49,769
163,230	Bonds	164,678
270,298		214,447

The table below shows the effect in the year on assets exposed to interest rate changes of a + / - 100 basis points in interest rates:

Assets exposed to interest rate risk	Value as at 31 March 2024	Potential movement on 1% change in interest rates	Value on Increase	Value on Decrease
interest rate risk	£000	£000	£000	£000
Cash and cash equivalents	49,769	498	50,267	49,271
Bonds	164,678	1,647	166,325	163,031
TOTAL	214,447	2,144	216,591	212,303

Assets exposed to interest rate risk	Value as at 31 March 2023 £000	Potential movement on 1% change in interest rates £000	Value on Increase	Value on Decrease £000
	£000	2000	£000	£000
Cash and cash equivalents	107,068	1,071	108,139	105,997
Bonds	163,230	1,632	164,862	161,598
TOTAL	270,298	2,703	273,001	267,595

The table below shows the impact on income exposed to interest rate changes of + / - 100 basis points change in interest rates:

Income exposed to interest rate risk	Value as at 31 March 2024	Potential movement on 1% change in interest rates	Value on Increase	Value on Decrease
interest rate risk	£000	£000	£000	£000
Cash and cash equivalents	4,619	46	4,665	4,573
Bonds	2,080	21	2,101	2,059
TOTAL	6,699	67	6,766	6,632

Income exposed to interest rate risk	Value as at 31 March 2023	Potential movement on 1% change in interest rates	Value on Increase	Value on Decrease
interest rate risk	£000	£000	£000	£000
Cash and cash equivalents	1,654	17	1,671	1,637
Bonds	3,075	31	3,106	3,044
TOTAL	4,729	47	4,776	4,682

Foreign Exchange Risk

Foreign exchange risk is the risk that an adverse movement in foreign exchange rates will impact on the value of the Fund's investments denominated in foreign currencies. The calculated volatility of 5.6% (2024 6.3%) associated with foreign exchange movements would increase or decrease the net assets available to fund benefits as follows:

Assets exposed to currency risk	Asset value at 31 March 2024	Potential market movement	Value on Increase	Value on Decrease
currency risk	£000	£000	£000	£000
Bonds	295,227	16,533	311,760	278,694
Managed Funds	628,216	35,180	663,396	593,036
Cash	3,115	174	3,289	2,941
TOTAL	926,558	51,887	978,445	874,671

Assets exposed to currency risk	Asset value at 31 March 2023	Potential market movement	Value on Increase	Value on Decrease
currency risk	£000	£000	£000	£000
Bonds	55,724	3,511	59,235	52,213
Managed Funds	879,661	55,419	935,080	824,242
Cash	6,678	421	7,099	6,257
TOTAL	942,063	59,351	1,001,414	882,712

T Accounting standards that have been issued but not yet adopted

Accounting standards that have been issued before 1 January 2023 but not yet adopted by the Code relate to:

IFRS 16 Leases - the new Standard replaces IAS 17 Leases and comes into effect 1 April 2024 (deferred from April 2022). The new Standard changes the accounting for leases substantially. It eliminates a lessee's classification for leases as either operating leases or finance leases. Instead, all leases are treated in a similar way to finance leases applying IAS 17 meaning that the leases will be brought onto the balance sheet.

The introduction of the above accounting standard is not expected to have a material impact on the Pension Fund Accounts.

U Events after Balance Sheet Date

This note considers events that arise after the balance sheet date, which concerns conditions that did not exist at that time and are of such materiality that their disclosure is required for the fair presentation of the final statements. Events after the balance sheet date are reflected up to the date when the Statement of Accounts was authorised by the Director of Finance as Section 151 Officer on 31 July 2024.

At the date of signing there have been no adjusting or non-adjusting events after the reporting period..

X Scheme Registration Number

The Fund's scheme registration number with the Pensions Regulator is 10079121.

FURTHER DETAIL

The complete Annual Report and Accounts of the East Riding Pension Fund can be found on the Fund's website www.erpf.org.uk.



funding strategy statement

1 Introduction

1.1 What is this document?

This is the Funding Strategy Statement (FSS) of the East Riding Pension Fund ("the Fund"), which is administered by East Riding of Yorkshire Council, ("the Administering Authority").

It has been prepared by the Administering Authority in collaboration with the Fund's actuary, Hymans Robertson LLP, and after consultation with the Fund's employers and investment adviser. It is effective from 1 April 2020.

1.2 What is the East Riding Pension Fund?

The Fund is part of the national Local Government Pension Scheme (LGPS). The LGPS was set up by the UK Government to provide retirement and death benefits for local government employees, and those employed in similar or related bodies, across the whole of the UK. The Administering Authority runs the East Riding Pension Fund, in effect the LGPS for public sector bodies in the East Riding of Yorkshire, North Lincolnshire, North East Lincolnshire and Kingston-upon-Hull areas, to make sure it:

- · receives the proper amount of contributions from employees and employers, and any transfer payments;
- invests the contributions appropriately, with the aim that the Fund's assets grow over time with investment income and capital growth; and
- uses the assets to pay Fund benefits to the members (as and when they retire, for the rest of their lives), and to
 their dependants (as and when members die), as defined in the LGPS Regulations. Assets are also used to pay
 transfer values and administration costs.

The roles and responsibilities of the key parties involved in the management of the Fund are summarised in Appendix B.

1.3 Why does the Fund need a Funding Strategy Statement?

Employees' benefits are guaranteed by the LGPS Regulations, and do not change with market values or employer contributions. Investment returns will help pay for some of the benefits, but probably not all, and certainly with no guarantee. Employees' contributions are fixed in those Regulations also, at a level which covers only part of the cost of the benefits.

funding strategy statement 7

Therefore, employers need to pay the balance of the cost of delivering the benefits to members and their dependants.

The FSS focuses on how employer liabilities are measured, the pace at which these liabilities are funded, and how employers or pools of employers pay for their own liabilities. This statement sets out how the Administering Authority has balanced the conflicting aims of:

- · affordability of employer contributions;
- · transparency of processes;
- · stability of employers' contributions; and
- · prudence in the funding basis.

There are also regulatory requirements for an FSS, as given in Appendix A.

The FSS is a summary of the Fund's approach to funding its liabilities, and this includes reference to the Fund's other policies; it is not an exhaustive statement of policy on all issues. The FSS forms part of a framework which includes:

- · the LGPS Regulations;
- the Rates and Adjustments Certificate (confirming employer contribution rates for the next three years) which can be found in an appendix to the formal valuation report;
- actuarial factors for valuing individual transfers, early retirement costs and the capitalisation of added years contracts; and
- the Fund's Statement of Investment Principles and Investment Strategy Statement (see Section 4).

1.4 How does the Fund and this FSS affect me?

This depends who you are:

- a member of the Fund, i.e. a current or former employee, or a dependant: you will want to be sure the Fund is collecting and holding enough money for your benefits to be paid in full;
- an employer in the Fund (or which is considering joining the Fund): you will want to know how your contributions are calculated from time to time, that these are fair by comparison to other employers in the Fund, and in what circumstances you might need to pay more. Note that the FSS applies to all employers participating in the Fund;
- an Elected Member whose council participates in the Fund: you will want to be sure that the council balances the
 need to hold prudent reserves for members' retirement and death benefits, with the other competing demands
 for council money;
- a Council Tax payer: you will want to understand how your council seeks to strike the balance above, and also seeks to minimise cross-subsidies between different generations of taxpayers.

1.5 What does the FSS aim to do?

The FSS sets out the objectives of the Fund's funding strategy, which are:

- to ensure the long-term solvency of the Fund, using a prudent long term view. This will ensure that sufficient funds are available to meet all members'/dependants' benefits as they fall due for payment;
- · to ensure that employer contribution rates are reasonably stable where appropriate;
- to minimise the long-term cash contributions which employers need to pay to the Fund, by recognising the link
 between assets and liabilities and adopting an investment strategy which balances risk and return (NB this will
 also minimise the costs to be borne by Council Tax payers);
- to reflect the different characteristics of different employers in determining contribution rates. This involves the
 Fund having a clear and transparent funding strategy to demonstrate how each employer can best meet its own
 liabilities over future years; and
- to use reasonable measures to reduce the risk to other employers and ultimately to the Council Tax payer from an employer defaulting on its pension obligations.

1.6 How do I find my way around this document?

In Section 2 there is a brief introduction to some of the main principles behind funding, i.e. deciding how much an employer should contribute to the Fund from time to time.

In Section 3 we outline how the Fund calculates the contributions payable by different employers in different situations.

In Section 4 we show how the funding strategy is linked with the Fund's investment strategy.

In the Appendices we cover various issues in more detail if you are interested:

- A. the regulatory background, including how and when the FSS is reviewed,
- B. who is responsible for what;
- C. what issues the Fund needs to monitor, and how it manages its risks;
- D. some more details about the actuarial calculations required;
- E. the assumptions which the Fund actuary currently makes about the future; and
- F. a glossary explaining the technical terms occasionally used here.

If you have any other queries please contact Graham Ferry, Pensions Manager in the first instance at email address graham.ferry@eastriding.gov.uk or on telephone number (01482) 394171.

Basic Funding issues (More detailed and extensive descriptions are given in Appendix D).

2.1 How does the actuary calculate a contribution rate?

In essence this is a three-step process in which the actuary:

- 1. Calculates the ultimate funding target for that employer, i.e. the ideal amount of assets it should hold in order to be able to pay all its members' benefits. See Appendix E for more details of what assumptions we make to determine that funding target;
- 2. Determines the time horizon over which the employer should aim to achieve that funding target. See the table in 3.3 and Note (c) for more details; and
- 3. Calculates the employer contribution rate such that it has at least a given probability of achieving that funding target over that time horizon, allowing for different likelihoods of various possible economic outcomes over that time horizon. See 2.3 below, and the table in 3.3 Note (e) for more details.

2.2 What is each employer's contribution rate?

This is described in more detail in Appendix D. Employer contributions are normally made up of two elements:

- a) the estimated cost of benefits being built up each year, after deducting the members' own contributions and including administration expenses. This is referred to as the "Primary rate", and is expressed as a percentage of members' pensionable pay; plus
- b) an adjustment for the difference between the Primary rate above, and the actual contribution the employer needs to pay, referred to as the "Secondary rate". In broad terms, payment of the Secondary rate will aim to return the employer to full funding over an appropriate period (the "time horizon"). The Secondary rate may be expressed as a percentage of pay and/or a monetary amount in each year.

The Fund's general policy for employers is that total contribution rate payable is floored at a minimum of the calculated Primary Rate.

The rates for all employers are shown in the Fund's Rates and Adjustments Certificate, which forms part of the formal Actuarial Valuation Report. Employers' contributions are expressed as minima, with employers able to

pay contributions at a higher rate. Account of any higher rate will be taken by the Fund actuary at subsequent valuations, i.e. will be reflected as a credit when next calculating the employer's contributions.

2.3 What different types of employer participate in the Fund?

Historically the LGPS was intended for local authority employees only. However over the years, with the diversification and changes to delivery of local services, many more types and numbers of employers now participate. There are currently more employers in the Fund than ever before, a significant proportion of whom are academies converted in the last few years.

In essence, participation in the LGPS is open to public sector employers providing some form of service to the local community. Whilst the majority of members will be local authority employees (and ex-employees), the majority of participating employers are those providing services in place of (or alongside) local authority services: academy schools, contractors, housing associations, charities, etc.

The LGPS Regulations define various types of employer as follows:

Scheduled bodies - councils, and other specified employers such as academies and further education establishments. These must provide access to the LGPS in respect of their employees who are not eligible to join another public sector scheme (such as the Teachers Scheme). These employers are so-called because they are specified in a schedule to the LGPS Regulations.

It is now possible for Local Education Authority schools to convert to academy status, and for other forms of school (such as Free Schools) to be established under the academies legislation. All such academies (or Multi Academy Trusts), as employers of non-teaching staff, become separate new employers in the Fund. As academies are defined in the LGPS Regulations as "Scheduled Bodies", the Administering Authority has no discretion over whether to admit them to the Fund, and the academy has no discretion whether to continue to allow its non-teaching staff to join the Fund. There has also been guidance issued by the DCLG regarding the terms of academies' membership in LGPS Funds.

Designating employers - employers such as town and parish councils are able to participate in the LGPS via resolution (and the Fund cannot refuse them entry where the resolution is passed). These employers can designate which of their employees are eligible to join the scheme.

Other employers are able to participate in the Fund via an admission agreement, and are referred to as 'admission bodies'. These employers are generally those with a "community of interest" with another scheme employer – community admission bodies ("CAB") or those providing a service on behalf of a scheme employer – transferee admission bodies ("TAB"). CABs will include housing associations and charities, TABs will generally be contractors. The Fund is able to set its criteria for participation by these employers and can refuse entry if the requirements as set out in the Fund's admissions policy are not met. (NB The terminology CAB and TAB has been dropped from recent LGPS Regulations, which instead combine both under the single term 'admission bodies'; however, we have retained the old terminology here as we consider it to be helpful in setting funding strategies for these different employers).

2.4 How does the measured contribution rate vary for different employers?

All three steps, see 2.1 above, are considered when setting contributions (more details are given in Section 3 and Appendix D).

- The funding target is based on a set of assumptions about the future, (e.g. investment returns, inflation, pensioners' life expectancies). However, if an employer is approaching the end of its participation in the Fund then its funding target may be set on a more prudent basis, so that its liabilities are less likely to be spread among other employers after its cessation;
- 2. The time horizon required is, in broad terms, the period over which any deficit is to be recovered. A shorter period will lead to higher contributions, and a longer period to lower contributions (all other things being equal).

Employers may be given a shorter time horizon if they have a less permanent anticipated membership, or do not have tax-raising powers to increase contributions if investment returns under-perform; and

3. The likelihood of achieving the funding target over that time horizon will be dependent on the Fund's view of the strength of employer covenant and its funding profile. Where an employer is considered to be weaker, then the required likelihood will be set higher, which in turn will increase the required contributions (and vice versa).

For some employers it may be agreed to pool contributions, see 3.4.

Any costs of non ill-health early retirements must be paid by the employer, see 3.6.

Costs of ill-health early retirements are covered in 3.7 and 3.8.

2.5 How is a funding level calculated?

An employer's "funding level" is defined as the ratio of:

- the market value of the employer's share of assets (see Appendix D, section D5, for further details of how this is calculated), to
- the value placed by the actuary on the benefits built up to date for the employer's employees and ex-employees (the "liabilities"). The Fund actuary agrees with the Administering Authority the assumptions to be used in calculating this value.

If this is less than 100% then it means the employer has a shortfall, which is the employer's "deficit"; if it is more than 100% then the employer is said to be in "surplus". The amount of deficit or shortfall is the difference between the asset value and the liabilities value.

It is important to note that the funding level and deficit/surplus are only measurements at a particular point in time, on a particular set of assumptions about the future. Whilst we recognise that various parties will take an interest in these measures, for most employers the key issue is how likely it is that their contributions will be sufficient to pay for their members' benefits (when added to their existing asset share and anticipated investment returns).

In short, funding levels and deficits/surpluses are short term, high level risk measures, whereas contribution-setting is a longer term issue.

2.6 How does the Fund recognise that contribution levels can affect council and employer service provision, and council tax?

The Administering Authority and the Fund actuary are acutely aware that, all other things being equal, a higher contribution required to be paid to the Fund will mean less cash available for the employer to spend on the provision of services. For instance:

- Higher Pension Fund contributions may result in reduced council spending, which in turn could affect the resources available for council services, and/or greater pressure on council tax levels;
- Contributions which Academies pay to the Fund will therefore not be available to pay for providing education; and
- Other employers will provide various services to the local community, perhaps through housing associations, charitable work, or contracting council services. If they are required to pay more in pension contributions to the LGPS then this may affect their ability to provide the local services at a reasonable cost.

Whilst all this is true, it should also be borne in mind that:

- The Fund provides invaluable financial security to local families, whether to those who formerly worked in the service of the local community who have now retired, or to their families after their death;
- The Fund must have the assets available to meet these retirement and death benefits, which in turn means that
 the various employers must each pay their own way. Lower contributions today will mean higher contributions
 tomorrow: deferring payments does not alter an employer's ultimate obligation to the Fund in respect of its
 current and former employees;

- Each employer will generally only pay for its own employees and ex-employees (and their dependants), not for those of other employers in the Fund;
- The Fund strives to maintain reasonably stable employer contribution rates where appropriate and possible.
 However, a recent shift in regulatory focus means that solvency within each generation is considered by the Government to be a higher priority than stability of contribution rates;
- The Fund wishes to avoid the situation where an employer falls so far behind in managing its funding shortfall that its deficit becomes unmanageable in practice: such a situation may lead to employer insolvency and the resulting deficit falling on the other Fund employers. In that situation, those employers' services would in turn suffer as a result;
- Council contributions to the Fund should be at a suitable level, to protect the interests of different generations
 of council tax payers. For instance, underpayment of contributions for some years will need to be balanced by
 overpayment in other years; the council will wish to minimise the extent to which council tax payers in one
 period are in effect benefitting at the expense of those paying in a different period.

Overall, therefore, there is clearly a balance to be struck between the Fund's need for maintaining prudent funding levels, and the employers' need to allocate their resources appropriately. The Fund achieves this through various techniques which affect contribution increases to various degrees (see 3.1). In deciding which of these techniques to apply to any given employer, the Administering Authority takes a view on the financial standing of the employer, i.e. its ability to meet its funding commitments and the relevant time horizon.

The Administering Authority will consider a risk assessment of that employer using a knowledge base which is regularly monitored and kept up-to-date. This database will include such information as the type of employer, its membership profile and funding position, any guarantors or security provision, material changes anticipated, etc.

For instance, where the Administering Authority has reasonable confidence that an employer will be able to meet its funding commitments, then the Fund will permit options such as stabilisation (see 3.3 Note (b)), a longer time horizon relative to other employers, and/or a lower probability of achieving their funding target. Such options will temporarily produce lower contribution levels than would otherwise have applied. This is permitted in the expectation that the employer will still be able to meet its obligations for many years to come.

On the other hand, where there is doubt that an employer will be able to meet its funding commitments or withstand a significant change in its commitments, then a higher funding target, and/or a shorter deficit recovery period relative to other employers, and/or a higher probability of achieving the target may be required.

The Fund actively seeks employer input, including to its funding arrangements, through various means: see Appendix A.

2.7 What approach has the Fund taken to dealing with uncertainty arising from the McCloud court case and its potential impact on the LGPS benefit structure?

The LGPS benefit structure from 1 April 2014 is currently under review following the Government's loss of the right to appeal the McCloud and other similar court cases. The courts have ruled that the 'transitional protections' awarded to some members of public service pension schemes when the schemes were reformed (on 1 April 2014 in the case of the LGPS) were unlawful on the grounds of age discrimination. At the time of writing, the Ministry of Housing, Communities and Local Government (MHCLG) has not provided any details of changes as a result of the case. However, it is expected that benefits changes will be required and they will likely increase the value of liabilities. At present, the scale and nature of any increase in liabilities are unknown, which limits the ability of the Fund to make an accurate allowance.

It is important to note that the funding level and deficit/surplus are only measurements at a particular point in time, on a particular set of assumptions about the future. Whilst we recognise that various parties will take an interest in these measures, for most employers the key issue is how likely it is that their contributions will be sufficient to pay for their members' benefits (when added to their existing asset share and anticipated investment returns).

The LGPS Scheme Advisory Board (SAB) issued advice to LGPS funds in May 2019. As there was no finalised outcome

of the McCloud case by 31 August 2019, the Fund Actuary has acted in line with SAB's advice and valued all member benefits in line with the current LGPS Regulations, for the purposes of disclosing funding levels etc.

Separately, the Fund, in line with the advice in the SAB's note, has considered how to allow for this risk in the setting of employer contribution rates. As the benefit structure changes that will arise from the McCloud judgement are uncertain, the Fund has elected to make an allowance for the potential impact in the assessment of employer contribution rates at the 2019 valuation: this is achieved by incorporating higher likelihood requirements.

Once the outcome of the McCloud case is known, at the next formal valuation the Fund will revisit the contribution rates set to ensure they remain appropriate.

The Fund has also considered the McCloud judgement in its approach to cessation valuations. Please see note (j) to table 3.3 for further information.

2.8 When will the next actuarial valuation be?

On 8 May 2019 MHCLG issued a consultation seeking views on (among other things) proposals to amend the LGPS valuation cycle in England and Wales from a three year (triennial) valuation cycle to a four year (quadrennial) valuation cycle.

The Fund intends to carry out its next actuarial valuation in 2022 (3 years after the 2019 valuation date) in line with MHCLG's desired approach in the consultation. The Fund has therefore instructed the Fund Actuary to certify contribution rates for employers for the period 1 April 2020 to 31 March 2023 as part of the 2019 valuation of the Fund.

3 Calculating contributions for individual Employers

3.1 General comments

A key challenge for the Administering Authority is to balance the need for stable, affordable employer contributions with the requirement to take a prudent, longer-term view of funding and ensure the solvency of the Fund. With this in mind, the Fund's three-step process identifies the key issues:

- 1. What is a suitably (but not overly) prudent funding target?
- 2. How long should the employer be permitted to reach that target? This should be realistic but not so long that the funding target is in danger of never actually being achieved.
- 3. What probability is required to reach that funding target? This will always be less than 100% as we cannot be certain of future market movements. Higher probability "bars" can be used for employers where the Fund wishes to reduce the risk that the employer ceases leaving a deficit to be picked up by other employers.

These and associated issues are covered in this Section.

The Administering Authority recognises that there may occasionally be particular circumstances affecting individual employers that are not easily managed within the rules and policies set out in the Funding Strategy Statement. Therefore the Administering Authority may, at its sole discretion, direct the actuary to adopt alternative funding approaches on a case by case basis for specific employers.

3.2 The effect of paying lower contributions

On request from an employer, the Administering Authority may permit an employer to pay contributions at a lower level than is assessed for the employer using the three step process above. At their absolute discretion the Administering Authority may:

- · extend the time horizon for targeting full funding;
- · adjust the required probability of meeting the funding target;
- permit an employer to participate in the Fund's stabilisation mechanisms;
- · permit extended phasing in of contribution rises or reductions;

- · pool contributions amongst employers with similar characteristics; and/or
- accept some form of security or guarantee in lieu of a higher contribution rate than would otherwise be the case.

Employers which are permitted to use one or more of the above methods will often be paying, for a time, contributions less than required to meet their funding target, over the appropriate time horizon with the required likelihood of success. Such employers should appreciate that:

- their true long term liability (i.e. the actual eventual cost of benefits payable to their employees and exemployees) is not affected by the pace of paying contributions;
- lower contributions in the short term will be assumed to incur a greater loss of investment returns on the deficit.

 Thus, deferring a certain amount of contribution may lead to higher contributions in the long-term; and
- · it may take longer to reach their funding target, all other things being equal.

Overleaf (3.3) is a summary of how the main funding policies differ for different types of employer, followed by more detailed notes where necessary.

Section 3.4 onwards deals with various other funding issues which apply to all employers.

3.3 The different approaches used for different employers

Type of employer	Scheduled Bodies			Bodies ar	/ Admission nd closed g Employers	Transferee Admission Bodies	
Sub-type	Local Authorities	Town Councils	Academies	Police, Fire, Colleges	Open to new members	Closed to new members	(all)
Funding Target Basis used	Ongoing, assumes long-term Fund participation (see Appendix E)				Ongoing, but may move to "gilts basis" - see Note (a)		Ongoing, assumes fixed contract term in the Fund (see Appendix E)
Primary rate approach				(see Append	ix D – D.2)		
Stabilised contributions?	Yes - see Note (b)	Yes - see Note (b)	Yes Note (b)	No	No	No	No
Maximum time horizon – Note (c)	20 years	20 years	20 years	15 years	Future Working Lifetime (or less if no guarantee)	Future Working Lifetime (or less if no guarantee)	As per the letting employer
Secondary rate – Note (d)	Monetary amount	% of payroll	% of payroll	M	1onetary amour	nt	Monetary amount
Treatment of surplus				Preferred approach: contributions kept at Primary rate. However, reductions may be permitted by the Admin. Authority		ctions may be	Reduce contributions by spreading the surplus over the remaining contract term. Surplus is not usually used to reduce the contributions where the contract length exceeds 4 years, however the Admin. Authority may consider this on request
Probability of achieving target – Note (e)	70%	70%	75%	80%	80%	80%	70%

Phasing of contribution changes	Covered by stabilisation arrangement		None	Not usually	None
Review of rates – Note (f)	Administering Authority reserves the right to review contri and the level of security provided, at regular intervals				Particularly reviewed in last 3 years of contract
New employer	n/a	Note (g)		Note (h)	Notes (h) & (i)
Cessation of participation: cessation debt payable	Cessation is assumed not to be generally possible, as Scheduled Bodies are legally obliged to participate in the LGPS. In the rare event of cessation occurring (machinery of Government changes for example), the cessation debt principles applied would be as per Note (j).			Can be ceased subject to terms of admission agreement. Cessation debt will be calculated on a basis appropriate to the circumstances of cessation – see Note (j).	Participation is assumed to expire at the end of the contract. Cessation debt (if any) calculated on ongoing basis. Awarding Authority will be liable for future deficits and contributions arising.

Note (a) (Basis for CABs and designating employers closed to new entrants)

In the circumstances where:

- the employer is a designating employer, or an admission body but not a transferee admission body;
- · the employer has no guarantor; and
- the admission agreement is likely to terminate, or the employer is likely to lose its last active member, within a timeframe considered appropriate by the Administering Authority to prompt a change in funding.

the Administering Authority may set a higher funding target (e.g. using a discount rate set equal to gilt yields) by the time the agreement terminates or the last active member leaves, in order to protect other employers in the Fund. This policy will increase regular contributions and reduce, but not entirely eliminate, the possibility of a final deficit payment being required from the employer when a cessation valuation is carried out.

The Administering Authority also reserves the right to adopt the above approach in respect of those designating employers and admission bodies with no guarantor, where the strength of covenant is considered to be weak but there is no immediate expectation that the admission agreement will cease or the designating employer alters its designation.

Note (b) Stabilisation

Stabilisation is a mechanism where employer contribution rate variations from year to year are kept within a predetermined range, thus allowing those employers' rates to be relatively stable. In the interests of stability and affordability of employer contributions, the Administering Authority, on the advice of the Fund actuary, believes that stabilising contributions can still be viewed as a prudent longer-term approach. However, employers whose contribution rates have been "stabilised" (and may therefore be paying less than their theoretical contribution rate) should be aware of the risks of this approach and should consider making additional payments to the Fund if possible.

The stabilisation mechanism is only available to employers who have tax raising powers (unitary authorities, town and parish councils) or a government guarantee (academies).

This stabilisation mechanism allows short term investment market volatility to be managed so as not to cause volatility in employer contribution rates, on the basis that a long term view can be taken on net cash inflow, investment returns and strength of employer covenant.

The current stabilisation mechanism applies if:

- the employer satisfies the eligibility criteria set by the Administering Authority (see below); and
- there are no material events which cause the employer to become ineligible, e.g. significant reductions in active membership (due to outsourcing or redundancies), or changes in the nature of the employer (perhaps due to

Government restructuring), or changes in the security of the employer.

On the basis of extensive modelling carried out for the 2016 valuation exercise (see Section 4), the stabilised details are as follows:

Type of employer	Unitary Authorities *	Town and Parish Councils	Academy
Starting rate**	Actual contribution in 2019- 20, expressed as % of pay	Actual contribution in 2019- 20, expressed as % of pay	Actual contribution in 2019- 20, expressed as % of pay
Maximum annual contribution increase from 2020-21 onwards**	1%	2%	2%
Maximum annual contribution decrease from 2020-21 onwards**	1%	2%	2%

^{*} The actuary analyses the position for all four Unitary Authorities, and will identify if any council is in a materially more mature position (i.e. high liabilities relative to payroll). Any such "mature" council will be required to increase contributions at a higher rate than standard, or else pay an additional contribution at the outset which broadly matches that excess increase.

The stabilisation criteria and limits will be reviewed at the next formal valuation. However the Administering Authority reserves the right to review the stabilisation criteria and limits at any time before then, on the basis of membership and/or employer changes as described above.

Note (c) (Maximum time horizon)

The maximum time horizon starts at the commencement of the revised contribution rate (1 April 2020 for the 2019 valuation). The Administering Authority would normally expect the same period to be used at successive triennial valuations, but would reserve the right to propose alternative time horizons, for example where there were no new entrants.

The requirement for a shorter recovery period for colleges is on the basis that colleges have neither tax raising powers nor a government guarantee.

Where stabilisation applies, the resulting employer contribution rate changes from year to year in line with the stabilisation mechanism, as opposed to being directly affected by the deficit recovery period.

Admission Bodies without a funding guarantee will have a maximum deficit recovery period equal to the remaining contract length (or the expected future working lifetime of the remaining active scheme members if no defined contract end date).

Note (d) (Secondary rate)

For employers where stabilisation is not being applied, the Secondary rate for each employer covering the period until the next valuation will typically be set in lump sum monetary terms.

The payment of Secondary rate contributions set in lump sum monetary terms must be paid in monthly instalments by employers.

For some employers, the Secondary rates are expressed as a percentage of payroll, as opposed to monetary lump sums, as follows:

- · Academies (due to their anticipated continued payroll growth); and
- Employers within pools (see 3.4) where it would not be practical to split out each employer's deficit payment amount.

^{**} In practice, the required council contributions will be split between percentage of pay and monetary lump sum. This table shows just % of pay for ease of summary and comparison.

For other employers, the Administering Authority may in its discretion agree that Secondary rates can be a percentage of salaries instead of monetary lump sums. In those cases, the Administering Authority reserves the right between valuations to amend such rates and/or to require these payments in monetary terms instead, for instance where:

- the employer is relatively mature, i.e. has a large Secondary rate (e.g. above 15% of payroll);
- there has been a significant reduction in payroll due to outsourcing or redundancy exercises; or
- the employer has closed the Fund to new entrants.

Note (e) (Probability of achieving funding target)

Each employer has its funding target calculated, and a relevant time horizon over which to reach that target. Contributions are set such that, combined with the employer's current asset share and anticipated market movements over the time horizon, the funding target is achieved with a given minimum probability. A higher required probability bar will give rise to higher required contributions, and vice versa.

The way in which contributions are set using these three steps, and relevant economic projections, is described in further detail in Appendix D.

Different probabilities are set for different employers depending on their nature and circumstances: in broad terms, a higher probability will apply due to one or more of the following:

- · the Fund believes the employer poses a greater funding risk than other employers;
- the employer does not have tax-raising powers;
- the employer does not have a guarantor or other sufficient security backing its funding position; and/or
- the employer is likely to cease participation in the Fund in the short or medium term.

Note (f) (Regular Reviews)

Such reviews may be triggered by significant events including but not limited to: significant reductions in payroll, altered employer circumstances, Government restructuring affecting the employer's business, or failure to pay contributions or arrange appropriate security as required by the Administering Authority.

The result of a review may be to require increased contributions (by strengthening the actuarial assumptions adopted and/or moving to monetary levels of deficit recovery contributions), and/or an increased level of security or guarantee.

Note (g) (New Academy conversions)

At the time of writing, the Fund's policies on academies' funding issues are as follows:

- i. The new academy will be regarded as a separate employer in its own right and will not be pooled with other employers in the Fund. The only exception is where the academy is part of a Multi Academy Trust (MAT) in which case the academy's figures will be calculated as below but can be combined with those of the other academies in the MAT;
- ii. The new academy's past service liabilities on conversion will be calculated based on its active Fund members on the day before conversion. For the avoidance of doubt, these liabilities will include all past service of those members, but will exclude the liabilities relating to any ex-employees of the school who have deferred or pensioner status;
- iii. The new academy will be allocated an initial asset share from the ceding council's assets in the Fund. This asset share will be calculated using the estimated funding position of the ceding council at the date of academy conversion. The share will be based on the active members' funding level, having first allocated assets in the council's share to fully fund deferred and pensioner members. The assets allocated to the academy will be limited if necessary so that its initial funding level is subject to a maximum of 100%. The asset allocation will be based on market conditions and the academy's active Fund membership on the day prior to conversion;

iv. The new academy's calculated contribution rate will be based on market conditions, the council funding position and, membership data, all as at the day prior to conversion; it will also be based on the time horizon and likelihood of funding target outlined in the table in 3.3 above.

The Fund's policies on academies are subject to change in the light of any amendments to MHCLG and/or DfE guidance (or removal of the formal guarantee currently provided to academies by the DfE). Any changes will be notified to academies, and will be reflected in a subsequent version of this FSS. In particular, policies (iv) above will be reconsidered at each valuation.

Note (h) (New Admission Bodies)

With effect from 1 October 2012, the LGPS 2012 Miscellaneous Regulations introduced mandatory new requirements for all admission bodies brought into the Fund from that date. Under these Regulations, all new Admission Bodies will be required to provide some form of security, such as a guarantee from the letting employer, an indemnity or a bond. The security is required to cover some or all of the following:

- the strain cost of any redundancy early retirements resulting from the premature termination of the contract;
- allowance for the risk of asset underperformance;
- allowance for the risk of a fall in gilt yields;
- · allowance for the possible non-payment of employer and member contributions to the Fund; and/or
- · the current deficit.

Transferee admission bodies: For all TABs, the security must be to the satisfaction of the Administering Authority as well as the letting employer, and will be reassessed on an annual basis. See also Note (i) on the next page.

Community admission bodies: The Administering Authority will only consider requests from CABs (or other similar bodies, such as section 75 NHS partnerships) to join the Fund if they are sponsored by a Scheduled Body with tax raising powers, guaranteeing their liabilities and also providing a form of security as above.

The above approaches reduce the risk, to other employers in the Fund, of potentially having to pick up any shortfall in respect of admission bodies ceasing with an unpaid deficit.

Note (i) (New Transferee Admission Bodies)

A new TAB usually joins the Fund as a result of the letting/outsourcing of some services from an existing employer (normally a Scheduled Body such as a council or academy) to another organisation (a "contractor"). This involves the TUPE transfer of some staff from the letting employer to the contractor. Consequently, for the duration of the contract, the contractor is a new participating employer in the Fund so that the transferring employees maintain their eligibility for LGPS membership. At the end of the contract the employees revert to the letting employer or to a replacement contractor.

Ordinarily, the TAB would be set up in the Fund as a new employer with responsibility for all the accrued benefits of the transferring employees; in this case, the contractor would usually be assigned an initial asset allocation equal to the past service liability value of the employees' Fund benefits. The quid pro quo is that the contractor is then expected to ensure that its share of the Fund is also fully funded at the end of the contract: see Note (j).

Employers which "outsource" have flexibility in the way that they can deal with the pension risk potentially taken on by the contractor. In particular there are three different routes that such employers may wish to adopt. Clearly as the risk ultimately resides with the employer letting the contract, it is for them to agree the appropriate route with the contractor:

i) Pooling

Under this option the contractor is pooled with the letting employer. In this case, the contractor pays the same rate as the letting employer, which may be under a stabilisation approach.

ii) Letting employer retains pre-contract risks

Under this option the letting employer would retain responsibility for assets and liabilities in respect of service accrued prior to the contract commencement date. The contractor would be responsible for the future liabilities that accrue in respect of transferred staff. The contractor's contribution rate could vary from one valuation to the next. It would be liable for any deficit at the end of the contract term in respect of assets and liabilities attributable to service accrued during the contract term.

In order to avoid the Administering Authority becoming involved in any disputes relating to risk sharing and to protect the other participating employers, the Fund will not be party to any risk sharing agreement between any letting employer and a contractor. Accordingly any such arrangements will not be detailed in the admission agreement and the admission body will be required to follow the principles of the agreement as if no such risk sharing was in place. The Administering Authority will not recognise any risk sharing agreement in the certified employer contribution rate. As the risk arrangement is not recognised, then the letting employer and the contractor will need to put in place separate steps to allow the risk sharing to be implemented (e.g. via the contract payments). Accordingly the contractor will be required to pay the certified employer contribution rate to the Fund and any other contributions required e.g. early retirement strain costs, regardless of the risk sharing arrangement in place. Any risk sharing agreement should ensure that some element of risk transfers to the contractor where it relates to their decisions and it is unfair to burden the letting employer with that risk. For example the contractor should typically be responsible for pension costs that arise from:

- above average pay increases, including the effect in respect of service prior to contract commencement even if the letting employer takes on responsibility for the latter under (ii) above; and
- · redundancy and early retirement decisions.

Note (j) (Admission Bodies Ceasing)

Notwithstanding the provisions of an admission agreement, the Administering Authority may consider any of the following as triggers for the cessation of an admission agreement with any type of body:

- the Administering Authority has the discretion to defer taking action for up to three years, so that if the employer acquires one or more active Fund members during that period then cessation is not triggered. The current Fund policy is that this is left as a discretion and may or may not be applied in any given case;
- · The insolvency, winding up or liquidation of an admission body;
- Any breach by an admission body of any of its obligations under the agreement that they have failed to remedy to the satisfaction of the Fund;
- · A failure by an admission body to pay any sums due to the Fund within the period required by the Fund; or
- The failure by an admission body to renew or adjust the level of the bond or indemnity, or to confirm an appropriate alternative guarantor, as required by the Fund.

On cessation, the Administering Authority will instruct the Fund actuary to carry out a cessation valuation to determine whether there is any deficit or surplus. Where there is a deficit, payment of this amount in full would normally be sought from the admission body; where there is a surplus following the LGPS (Amendment) Regulations 2020 which came into effect on 14th May 2018, this may result in an exit credit payment to the Admission Body, at the discretion of the Administering Authority and subject to a number of conditions being met Where an admission body was assigned an initial asset allocation equal to the past service liability value of the employees' Fund benefits at entry to the Fund, then an exit credit will only be considered upon a full cessation calculation being carried out by the Fund actuary. The cost of the full cessation calculation must be met by the admitted body.

If a risk-sharing agreement has been put in place (please see note (i) above) no cessation debt or exit credit may be payable, depending on the terms of the agreement.

As discussed in Section 2.7, the LGPS benefit structure from 1 April 2014 is currently under review following the Government's loss of the right to appeal the McCloud and other similar court cases. The Fund has considered how it will reflect the current uncertainty regarding the outcome of this judgement in its approach to cessation valuations. For cessation valuations that are carried out before any changes to the LGPS benefit structure (from 1 April 2014) are confirmed, the Fund's policy is that the actuary will apply an adjustment of 1.3% to the ceasing employer's active and deferred liabilities, as an estimate of the possible impact of resulting benefit changes.

The Fund Actuary charges a fee for carrying out an employer's cessation valuation, and there will be other Fund administration expenses associated with the cessation, both of which the Fund will recharge to the employer. For the purposes of the cessation valuation, this fee will be treated as an expense incurred by the employer and will be deducted from the employer's cessation surplus or added to the employer's cessation deficit, as appropriate. This process improves administrative efficiency as it reduces the number of transactions required to be made between the employer and the Fund following an employer's cessation.

For non-transferee admission bodies whose participation is voluntarily ended either by themselves or the Fund, or where a cessation event has been triggered, the Administering Authority must look to protect the interests of other ongoing employers. The actuary will therefore adopt an approach which, to the extent reasonably practicable, protects the other employers from the likelihood of any material loss emerging in future:

- (a) Where a guarantor does not exist then, in order to protect other employers in the Fund, the cessation liabilities and final deficit will normally be calculated using a "gilts cessation basis", which is more prudent than the ongoing basis. This has no allowance for potential future investment outperformance above gilt yields, and has added allowance for future improvements in life expectancy. This could give rise to significant cessation debts being required.
- (b) Where there is a guarantor for future deficits and contributions, the details of the guarantee will be considered prior to the cessation valuation being carried out. In some cases the guarantor is simply

guarantor of last resort and therefore the cessation valuation will be carried out consistently with the approach taken had there been no guarantor in place. Alternatively, where the guarantor is not simply guarantor of last resort, the cessation may be calculated using the ongoing basis as described in Appendix F

(c) Again, depending on the nature of the guarantee, it may be possible to simply transfer the former Admission Body's liabilities and assets to the guarantor, without needing to crystallise any deficit. This approach may be adopted where the employer cannot pay the contributions due, and this is within the terms of the guarantee.

Under (a) and (c), any shortfall would usually be levied on the departing Admission Body as a single lump sum payment. If this is not possible then the Fund would spread the payment subject to there being some security in place for the employer such as a bond indemnity or guarantee.

In the event that the Fund is not able to recover the required payment in full, then the unpaid amounts fall to be shared amongst all of the other employers in the Fund. This may require an immediate revision to the Rates and Adjustments Certificate affecting other employers in the Fund, or instead be reflected in the contribution rates set at the next formal valuation following the cessation date.

As an alternative, where the ceasing Admission Body is continuing in business, the Fund at its absolute discretion reserves the right to enter into an agreement with the ceasing Admission Body. Under this agreement the Fund would accept an appropriate alternative security to be held against any deficit against the gilts exit basis, and would carry out the cessation valuation on the ongoing participation basis. Secondary contributions would be derived from this cessation debt. This approach would be monitored as part of each formal valuation: the Fund reserves the right to revert to the "gilts exit basis" and seek immediate payment of any funding shortfall identified. The Administering Authority may need to seek legal advice in such cases, as the Admission Body would have no contributing members.

3.4 Pooled contributions

From time to time, with the advice of the Fund's actuary, the Administering Authority may set up pools for employers with similar or complementary characteristics. This will always be in line with its broader funding strategy. The current pools in place within the Fund are as follows:

- Local authority maintained schools generally are pooled with their relevant Unitary Authority. However there may be exceptions for specialist or independent schools.
- Academies within a Multi Academy Trust may be pooled for contribution setting purposes, at the MATs request. However the position of each academy would continue to be tracked individually.
- Smaller transferee admission bodies may be pooled with the letting employer, provided all parties (particularly the letting employer) agree. See 3.3 Note (i).
- · Small Colleges Pool.

Those employers which have been pooled are identified in the Rates and Adjustments Certificate.

The intention of the pool is to minimise contribution rate volatility which would otherwise occur when members join, leave, take early retirement, receive pay rises markedly different from expectations, etc. Such events can cause large changes in contribution rates for very small employers in particular, unless these are smoothed out for instance by pooling across a number of employers.

On the other hand it should be noted that the employers in the pool will still have their own individual funding positions tracked by the Actuary, so that some employers will be much better funded, and others much more poorly funded, than the pool average. This therefore means that if any given employer was funding on a stand-alone basis, as opposed to being in the pool, then its contribution rate could be much higher or lower than the pool contribution rate.

It should also be noted that, if an employer is considering ceasing from the Fund, its required contributions would be based on its own funding position (rather than the pool average), and the cessation terms would also apply: this would mean potentially very different (and in particular possibly much higher) contributions would be required from the employer in that situation.

Employers who are permitted to enter (or remain in) a pool at the 2019 valuation will not normally be advised of their individual contribution rate unless agreed by the Administering Authority.

Community admission bodies that are deemed by the Administering Authority to have closed to new entrants are not usually permitted to participate in a pool.

3.5 Additional flexibility in return for added security

The Administering Authority may permit greater flexibility to the employer's contributions if the employer provides added security to the satisfaction of the Administering Authority.

Such flexibility includes a reduced rate of contribution, an extended time horizon, or permission to join a pool with another body (e.g. the Local Authority).

Such security may include, but is not limited to, a suitable bond, a legally-binding guarantee from an appropriate third party, or security over an employer asset of sufficient value.

The degree of flexibility given may take into account factors such as:

- · the extent of the employer's deficit;
- · the amount and quality of the security offered;
- · the employer's financial security and business plan; and
- whether the admission agreement is likely to be open or closed to new entrants.

3.6 Non ill health early retirement costs

It is assumed that members' benefits are payable from the earliest age that the employee could retire without incurring a reduction to their benefit (and without requiring their employer's consent to retire). (NB the relevant age may be different for different periods of service, following the benefit changes from April 2008 and April 2014). Employers are required to pay an immediate lump sum payment ('strain') wherever an employee retires before attaining this age. The actuary's funding basis makes no allowance for premature retirement except on grounds of ill-health.

3.7 Ill health early retirement costs

In the event of a member's early retirement on the grounds of ill-health, a funding strain will usually arise, which can be very large. The strains are assessed at each funding valuation, included in the calculated past service obligations for each affected employer and all else being equal may result in higher employer contribution rates.

3.8 External Ill health insurance

The Fund recognises ill health early retirement costs can have a significant impact on an employer's funding and contribution rate, which could ultimately jeopardise their continued operation. Forms of external insurance are available to employers and the Fund can provide details on request.

3.9 Employers with no remaining active members

In general an employer ceasing in the Fund, due to the departure of the last active member, will pay a cessation debt on an appropriate basis (see 3.3, Note (j)) and consequently have no further obligation to the Fund. Thereafter it is expected that one of two situations will eventually arise:

- a) The employer's asset share runs out before all its ex-employees' benefits have been paid. In this situation the other Fund employers will be required to contribute to pay all remaining benefits: this will be done by the Fund actuary apportioning the remaining liabilities on a pro-rata basis at successive formal valuations;
- b) The last ex-employee or dependant dies before the employer's asset share has been fully utilised. In this situation the remaining assets would be apportioned pro-rata by the Fund's actuary to the other Fund employers.
- c) In exceptional circumstances the Fund may permit an employer with no remaining active members to continue contributing to the Fund. This would require the provision of a suitable security or guarantee, as well as a written ongoing commitment to fund the remainder of the employer's obligations over an appropriate period. The Fund would reserve the right to invoke the cessation requirements in the future, however. The Administering Authority may need to seek legal advice in such cases, as the employer would have no contributing members.

There are a number of ceased employers whose assets and liabilities are covered by the four Unitary Authorities (as opposed to all Fund employers) in set proportions. The relevant liabilities are calculated at each valuation and the pro-rata asset share allocated to the Unitary Authorities.

3.10 Policies on bulk transfers

Each case will be treated on its own merits, but in general:

- Where a subset of an employer's membership is transferring (in or out), the Fund's general approach will be to arrange for bulk payments calculated as the sum of Cash Equivalent Transfer Values for the members concerned, using Government Actuary's Department standard CETV factors;
- Where an entire employer is transferring in or out of the Fund, the bulk transfer should equal the asset share of the employer in the transferring Fund (regardless of whether this is greater or lesser than thevalue of past service liabilities for members). The Fund will not grant added benefits to members bringing in entitlements from outside the LGPS unless the asset transfer is sufficient to meet the added liabilities; and
- The Fund may permit shortfalls to arise on bulk transfers if the Fund employer has suitable strength of covenant and commits to meeting that shortfall in an appropriate period. This may require the employer's Fund contributions to increase between valuations.

4 Funding strategy and links to investment strategy

4.1 What is the Fund's investment strategy?

The Fund has built up assets over the years, and continues to receive contribution and other income. All of this must be invested in a suitable manner, which is the investment strategy.

Investment strategy is set by the Administering Authority, after consultation with the employers and after taking investment advice. The precise mix, manager make up and target returns are set out in the Statement of Investment Principles (being replaced by an Investment Strategy Statement under new LGPS Regulations), which is available to members and employers.

The investment strategy is set for the long-term, but is reviewed from time to time. Normally a full review is carried out as part of each actuarial valuation, and is kept under review annually between actuarial valuations to ensure that it remains appropriate to the Fund's liability profile.

The same investment strategy is currently followed for all employers.

4.2 What is the link between funding strategy and investment strategy?

The Fund must be able to meet all benefit payments as and when they fall due. These payments will be met by contributions (resulting from the funding strategy) or asset returns and income (resulting from the investment strategy). To the extent that investment returns or income fall short, then higher cash contributions are required from employers, and vice versa.

Therefore, the funding and investment strategies are inextricably linked.

4.3 How does the funding strategy reflect the Fund's investment strategy?

In the opinion of the Fund actuary, the current funding policy is consistent with the current investment strategy of the Fund. The actuary's assumptions for future investment returns (described further in Appendix E) are based on the current benchmark investment strategy of the Fund. The future investment return assumptions underlying each of the fund's three funding bases include a margin for prudence, and are therefore considered to be consistent with the requirement to take a "prudent longer-term view" of the funding of liabilities as required by the UK Government (see Appendix A1).

In the short term – such as the reassessments at formal valuations – there is the scope for considerable volatility in asset values. However, the actuary takes a long term view when assessing employer contribution rates and the contribution rate setting methodology takes into account this potential variability.

The Fund does not hold a contingency reserve to protect it against the volatility of equity investments.

4.5 Does the Fund monitor its overall funding position?

The Administering Authority monitors the solvency position annually and reports these to the regular Pensions Committee meetings. The changes are also reported in the annual report and accounts of the Fund and are presented at the Annual General Meeting.

5 Statutory reporting and comparison to other LGPS Funds

5.1 Purpose

Under Section 13(4)(c) of the Public Service Pensions Act 2013 ("Section 13"), the Government Actuary's Department must, following each triennial actuarial valuation, report to the Ministry of Housing, Communities & Local Government (MHCLG) on each of the LGPS Funds in England & Wales. This report will cover whether, for each Fund, the rate of employer contributions are set at an appropriate level to ensure both the solvency and the long term cost efficiency of the Fund.

This additional MHCLG requirement may have an impact on the strategy for setting contribution rates at future valuations.

5.2 Solvency

For the purposes of Section 13, the rate of employer contributions shall be deemed to have been set at an appropriate level to ensure solvency if:

- (a) the rate of employer contributions is set to target a funding level for the Fund of 100%, over an appropriate time period and using appropriate actuarial assumptions (where appropriateness is considered in both absolute and relative terms in comparison with other funds); and either
- (b) employers collectively have the financial capacity to increase employer contributions, and/or the Fund is able to realise contingent assets should future circumstances require, in order to continue to target a funding level of 100%; or
- (c) there is an appropriate plan in place should there be, or if there is expected in future to be, a material reduction in the capacity of fund employers to increase contributions as might be needed.

5.3 Long Term Cost Efficiency

The rate of employer contributions shall be deemed to have been set at an appropriate level to ensure long term cost efficiency if:

- i. the rate of employer contributions is sufficient to make provision for the cost of current benefit accrual,
- ii. with an appropriate adjustment to that rate for any surplus or deficit in the Fund.

In assessing whether the above condition is met, DCLG may have regard to various absolute and relative considerations. A relative consideration is primarily concerned with comparing LGPS pension funds with other LGPS pension funds. An absolute consideration is primarily concerned with comparing Funds with a given objective benchmark.

Relative considerations include:

- 1. the implied deficit recovery period; and
- 2. the investment return required to achieve full funding after 20 years.

Absolute considerations include:

- 1. the extent to which the contributions payable are sufficient to cover the cost of current benefit accrual and the interest cost on any deficit;
- 2. how the required investment return under "relative considerations" above compares to the estimated future return being targeted by the Fund's current investment strategy;
- 3. the extent to which contributions actually paid have been in line with the expected contributions based on the extant rates and adjustment certificate; and

4. the extent to which any new deficit recovery plan can be directly reconciled with, and can be demonstrated to be a continuation of, any previous deficit recovery plan, after allowing for actual Fund experience.

DCLG may assess and compare these metrics on a suitable standardised market-related basis, for example where the local funds' actuarial bases do not make comparisons straightforward.

Appendix A - Regulatory framework

A1 Why does the Fund need an FSS??

The Department for Communities and Local Government (DCLG) has stated that the purpose of the FSS is:

"to establish a clear and transparent fund-specific strategy which will identify how employers' pension liabilities are best met going forward;

to support the regulatory framework to maintain as nearly constant employer contribution rates as possible; and to take a prudent longer-term view of funding those liabilities."

These objectives are desirable individually, but may be mutually conflicting.

The requirement to maintain and publish a FSS is contained in LGPS Regulations which are updated from time to time. In publishing the FSS the Administering Authority has to have regard to any guidance published by Chartered Institute of Public Finance and Accountancy (CIPFA) (most recently in 2016) and to its Statement of Investment Principles / Investment Strategy Statement.

This is the framework within which the Fund's actuary carries out triennial valuations to set employers' contributions and provides recommendations to the Administering Authority when other funding decisions are required, such as when employers join or leave the Fund. The FSS applies to all employers participating in the Fund.

A2 Does the Administering Authority consult anyone on the FSS?

Yes. This is required by LGPS Regulations. It is covered in more detail by the most recent CIPFA guidance, which states that the FSS must first be subject to "consultation with such persons as the authority considers appropriate", and should include "a meaningful dialogue at officer and elected member level with council tax raising authorities and with corresponding representatives of other participating employers".

In practice, for the Fund, the consultation process for this FSS was as follows:

- a) A draft version of the FSS was issued to all participating employers in December 2016 for comment;
- b) Comments were requested within 30 days;
- c) There was an Employers Forum on 15 December 2016 at which questions regarding the FSS could be raised and answered;
- d) Following the end of the consultation period the FSS was updated where required and then published, in March 2017.

A3 How is the FSS published?

The FSS is made available through the following routes:

- · Published on the website, at erpf.eastriding.gov.uk;
- A full copy included in the annual report and accounts of the Fund;
- · Copies sent to investment managers and independent advisers;
- Copies made available on request.

A4 How often is the FSS reviewed?

The FSS is reviewed in detail at least every three years as part of the triennial valuation (which may move to every four years in future – see Section 2.8). This version is expected to remain unaltered until it is consulted upon as part of the formal process for the next valuation (expected to be in 2022).

It is possible that (usually slight) amendments may be needed within the three year period. These would be needed to reflect any regulatory changes, or alterations to the way the Fund operates (e.g. to accommodate a new class of employer). Any such amendments would be consulted upon as appropriate:

- trivial amendments would be simply notified at the next round of employer communications;
- · amendments affecting only one class of employer would be consulted with those employers; and
- other more significant amendments would be subject to full consultation.

In any event, changes to the FSS would need agreement by the Pensions Committee and would be included in the relevant Committee Meeting minutes.

A5 How does the FSS fit into other Fund documents?

The FSS is a summary of the Fund's approach to funding liabilities. It is not an exhaustive statement of policy on all issues, for example there are a number of separate statements published by the Fund including the Statement of Investment Principles/Investment Strategy Statement, Governance Strategy and Communications Strategy. In addition, the Fund publishes an Annual Report and Accounts with up to date information on the Fund.

These documents can be found on the web at www.erpf.org.uk.

Appendix B – Responsibilities of key parties

The efficient and effective operation of the Fund needs various parties to each play their part.

B1 The Administering Authority should:

- 1. operate the Fund as per the LGPS Regulations and guidance from the Pensions Regulator;
- 2. effectively manage any potential conflicts of interest arising from its dual role as Administering Authority and a Fund employer;
- 3. collect employer and employee contributions, and investment income and other amounts due to the Fund;
- 4. ensure that cash is available to meet benefit payments as and when they fall due;
- 5. pay from the Fund the relevant benefits and entitlements that are due;
- invest surplus monies (i.e. contributions and other income which are not immediately needed to pay benefits) in accordance with the Fund's Statement of Investment Principles/Investment Strategy Statement (SIP/ISS) and LGPS Regulations;
- 7. communicate appropriately with employers so that they fully understand their obligations to the Fund;
- 8. take appropriate measures to safeguard the Fund against the consequences of employer default;
- 9. manage the valuation process in consultation with the Fund's actuary;
- 10. provide data and information as required by the Government Actuary's Department to carry out their statutory obligations (see Section 5);
- 11. prepare and maintain a FSS and a SIP/ISS, after consultation;
- 12. notify the Fund's actuary of material changes which could affect funding (this is covered in a separate agreement with the actuary);
- 13. monitor all aspects of the fund's performance and funding and amend the FSS and SIP/ISS as necessary and appropriate; and
- 14. enable the Local Pension Board to review the valuation process as part of the Board's role to support the Administering Authority as set out in their terms of reference.

B2 The Individual Employer should:

- 1. deduct contributions from employees' pay correctly;
- 2. pay all contributions, including their own as determined by the actuary, promptly by the due date;
- 3. comply with statutory obligations by providing the Fund with accurate and timely member data
- 4. have a policy on discretions and exercise these within the regulatory framework;
- 5. make additional contributions in accordance with agreed arrangements in respect of, for example, augmentation of scheme benefits, early retirement strain;
- 6. notify the Administering Authority promptly of all changes to its circumstances, prospects or membership, which could affect future funding; and
- 7. pay any exit payments on ceasing participation of the Fund.

B3 The Fund Actuary should:

- 1. prepare valuations, including the setting of employers' contribution rates. This will involve agreeing assumptions with the Administering Authority, having regard to the FSS and LGPS Regulations, and targeting each employer's solvency appropriately;
- 2. provide data and information as required by the Government Actuary's Department to carry out their statutory obligations (see Section 5);
- 3. provide advice relating to new employers in the Fund, including the level and type of bonds or other forms of security (and the monitoring of these);
- 4. prepare advice and calculations in connection with bulk transfers and individual benefit-related matters;
- 5. assist the Administering Authority in considering possible changes to employer contributions between formal valuations, where circumstances suggest this may be necessary;
- 6. advise on the termination of employers' participation in the Fund; and
- 7. fully reflect actuarial professional guidance and requirements in the advice given to the Administering Authority.

B4 Other parties:

- 1. investment advisers (either internal or external) should ensure the Fund's SIP/ISS remains appropriate, and consistent with this FSS;
- 2. investment managers, custodians and bankers should all play their part in the effective investment (and dis-investment) of Fund assets, in line with the ISS;
- 3. auditors should comply with their auditing standards, ensure Fund compliance with all requirements, monitor and advise on fraud detection, and sign off annual reports and financial statements as required;
- 4. legal advisers (either internal or external) should ensure the Fund's operation and management remains fully compliant with all regulations and broader local government requirements, including the Administering Authority's own procedures;
- the Ministry for Housing, Communities and Local Government (assisted by the Government Actuary's Department) and the Scheme Advisory Board, should work with LGPS Funds to meet Section 13 requirements.
- 6. the Pensions Regulator should work with the Fund to promote and improve understanding of, the good administration of work-based pension schemes such as the LGPS.

Appendix C - Key risks and controls

C1 Types of risk

The Administering Authority has an active risk management programme in place. The measures that it has in place to control key risks are summarised below. The latest version of the Fund Risk Register can be found in the Fund's Annual Report and Accounts and on the Fund's website.

Risk	Summary of Control Mechanisms				
Fund assets do not meet expected liabilities when they fall due.	Key mechanisms include strategic and tactical asset allocation.				
The potential for disruption, monetary losses and adverse investment performance from the transfer of assets into Border to Coast Pensions Partnership Ltd.	FCA regulation of Border to Coast.				
Actuarial assumptions in respect of membership are significantly different than expected.	Assumptions are set at valuation and employers are charged strain costs.				
Failure to carry out administrative duties.	Quality checks, training and testing measures are all in place. Employers are informed of statutory responsibilities.				
Failure to provide Local Pension Board and Committee members and officers with LGPS knowledge and understanding.	Induction and training programmes in place.				
Failure to establish and operate internal controls.	IT systems are operated to ensure secure storage and safe transmission of data. Disaster recovery and business continuity plans in place.				
Financial stability of an admitted body.	Procedures in place including risk assessments, the requirement for a bond to be in place and cessation valuations reports.				
Failure to recruit and retain staff.	Responsible staff have undertaken training and follow procedures in line with ERYC requirements. Review of vacant posts and restructuring is considered as appropriate.				
Significant reduction in individual scheme employer membership.	Membership totals are monitored and material changes of membership are referred to the Fund actuary.				

C2 Financial risks

Risk	Summary of Control Mechanisms				
Fund assets fail to deliver returns in line with the	Only anticipate long-term returns on a relatively prudent basis to reduce risk of under-performing.				
anticipated returns underpinning the valuation of liabilities and contribution	Assets invested on the basis of specialist advice, in a suitably diversified manner across asset classes, geographies, managers, etc.				
rates over the long-term.	Analyse progress at three yearly valuations for all employers.				
	Inter-valuation roll-forward of liabilities between valuations at whole Fund level.				
Inappropriate long-term investment strategy.	Overall investment strategy options considered as an integral part of the funding strategy. Used asset liability modelling to measure 4 key outcomes. Chosen option considered to provide the best balance.				
Active investment manager under-performance relative to benchmark.	Quarterly investment monitoring analyses market performance and active managers relative to their index benchmark.				
Pay and price inflation significantly more than anticipated.	The focus of the actuarial valuation process is on real returns on assets, net of price and pay increases.				
anticipated.	Inter-valuation monitoring, as above, gives early warning.				
	Some investment in bonds also helps to mitigate this risk.				
	Employers pay for their own salary awards and should be mindful of the geared effect on pension liabilities of any bias in pensionable pay rises towards longer-serving employees.				
Effect of possible increase in employer's contribution rate on service delivery and admission/scheduled bodies.	An explicit stabilisation mechanism has been agreed as part of the funding strategy. Other measures are also in place to limit sudden increases in contributions.				
Orphaned employers give rise to added costs for the Fund.	The Fund seeks a cessation debt (or security/guarantor) to minimise the risk of this happening in the future.				
	If it occurs, the Actuary calculates the added cost spread pro-rata among all employers – (see 3.9).				
Effect of possible asset underperformance as a result of climate change	The Pension Fund, and its investment managers, consider that Environmental, Social and Governance (ESG) considerations, including climate change, can have a material impact on the value of its investments. As a result, the consideration of ESG factors are incorporated into its investment managers' investment processes.				
	Whilst there has been no specific climate change modelling the Fund recognises that the transition to a lower-carbon world is complex requiring significant change across public policy, business and finance, technology as well as the incumbent fossil fuel industry.				

C3 Demographic risks

Risk	Summary of Control Mechanisms			
Pensioners living longer, thus increasing cost to Fund.	Set mortality assumptions with some allowance for future increases in life expectancy.			
	The Fund Actuary has direct access to the experience of over 50 LGPS funds which allows early identification of changes in life expectancy that might in turn affect the assumptions underpinning the valuation.			
Maturing Fund – i.e. proportion of actively contributing employees declines relative to retired employees.	Continue to monitor at each valuation, consider seeking monetary amounts rather than % of pay and consider alternative investment strategies.			
Deteriorating patterns of early retirements.	Employers are charged the extra cost of non ill-health retirements following each individual decision.			
	Employer ill health retirement experience is monitored quarterly, and insurance is an option.			
Reductions in payroll causing insufficient deficit recovery payments.	In many cases this may not be sufficient cause for concern, and will in effect be caught at the next formal valuation. However, there are protections where there is concern, as follows:			
	Employers in the stabilisation mechanism may be brought out of that mechanism to permit appropriate contribution increases (see Note (b) to 3.3).			
	For other employers, review of contributions is permitted in general between valuations (see Note (f) to 3.3) and may require a move in deficit contributions from a percentage of payroll to fixed monetary amounts.			

C4 Regulatory risks

Risk	Summary of Control Mechanisms
Changes to national pension requirements and/or HMRC rules e.g. changes arising from public sector pensions reform.	The Administering Authority considers all consultation papers issued by the Government and comments where appropriate. The Administering Authority is monitoring the progress on the McCloud court case and will consider an interim valuation or other appropriate action once more information is known.
	The government's long term preferred solution to GMP indexation and equalisation - conversion of GMPs to scheme benefits - was built into the 2019 valuation.
Time, cost and/or reputational risks associated with any MHCLG intervention triggered by the Section 13 analysis (see Section 5).	Take advice from Fund Actuary on position of Fund as at prior valuation, and consideration of proposed valuation approach relative to anticipated Section 13 analysis.

Changes by Government to particular employer participation in LGPS Funds, leading to impacts on funding and/or investment strategies.

The Administering Authority considers all consultation papers issued by the Government and comments where appropriate.

Take advice from Fund Actuary on impact of changes on the Fund and amend strategy as appropriate.

C5 Governance risks

Risk	Summary of Control Mechanisms					
Administering Authority unaware of structural changes in an employer's membership	The Administering Authority has a close relationship with employing bodies and communicates required standards e.g. for submission of data.					
(e.g. large fall in employee members, large number of	The Actuary may revise the rates and Adjustments certificate to increase an employer's contributions between triennial valuations					
retirements) or not advised of an employer closing to new entrants.	Deficit contributions may be expressed as monetary amounts.					
Actuarial or investment advice is not sought, or is not heeded,	The Administering Authority maintains close contact with its specialist advisers.					
or proves to be insufficient in some way.	Advice is delivered via formal meetings involving Elected Members, and recorded appropriately.					
	Actuarial advice is subject to professional requirements such as peer review.					
Administering Authority failing to commission the Fund Actuary to carry out a	The Administering Authority requires employers with Best Value contractors to inform it of forthcoming changes.					
termination valuation for a departing Admission Body.	Community Admission Bodies' memberships are monitored and, if active membership decreases, steps will be taken.					
An employer ceasing to exist with insufficient funding or adequacy of a bond.	The Administering Authority believes that it would normally be too late to address the position if it was left to the time of departure.					
adequacy of a bolid.	The risk is mitigated by:					
	Seeking a funding guarantee from another scheme employer, or external body, where-ever possible (see Notes (h) and (j) to 3.3).					
	Alerting the prospective employer to its obligations and encouraging it to take independent actuarial advice.					
	Vetting prospective employers before admission.					
	Where permitted under the regulations requiring a bond to protect the Fund from various risks.					
	Requiring new Community Admission Bodies to have a guarantor.					
	Reviewing bond or guarantor arrangements at regular intervals (see Note (f) to 3.3).					
	Reviewing contributions well ahead of cessation if thought appropriate (see Note (a) to 3.3).					

An employer ceasing to exist resulting in an exit credit being payable.

The Administering Authority regularly monitors admission bodies coming up to cessation and will use its discretion to decide if an exit credit should be payable. The Administering Authority invests in liquid assets to ensure that exit credits can be paid when required.

Appendix D – The calculation of Employer contributions

In Section 2 there was a broad description of the way in which contribution rates are calculated. This Appendix considers these calculations in much more detail.

As discussed in Section 2, the actuary calculates the required contribution rate for each employer using a three-step process:

- 1. Calculate the funding target for that employer, i.e. the estimated amount of assets it should hold in order to be able to pay all its members' benefits. See Appendix E for more details of what assumptions we make to determine that funding target;
- 2. Determine the time horizon over which the employer should aim to achieve that funding target. See the table in 3.3 and Note (c) for more details; and
- 3. Calculate the employer contribution rate such that it has at least a given likelihood of achieving that funding target over that time horizon, allowing for various possible economic outcomes over that time horizon. See the table in 3.3 Note (e) for more details.

The calculations involve actuarial assumptions about future experience, and these are described in detail in Appendix E.

D1 What is the difference between calculations across the whole Fund and calculations for an individual employer?

Employer contributions are normally made up of two elements:

- a) the estimated cost of ongoing benefits being accrued, referred to as the "Primary rate" (see D2 below);
 plus
- b) an adjustment for the difference between the Primary rate above, and the actual contribution the employer needs to pay, referred to as the "Secondary rate" (see D3 below).

The contribution rate for each employer is measured as above, appropriate for each employer's funding position and membership. The whole Fund position, including that used in reporting to DCLG (see section 5), is calculated in effect as the sum of all the individual employer rates. DCLG currently only regulates at whole Fund level, without monitoring individual employer positions.

D2 How is the Primary rate calculated?

The Primary element of the employer contribution rate is calculated with the aim that these contributions will meet benefit payments in respect of members' future service in the Fund. This is based upon the cost (in excess of members' contributions) of the benefits which employee members earn from their service each year.

The Primary rate is calculated separately for all the employers, although employers within a pool will pay the contribution rate applicable to the pool as a whole. The Primary rate is calculated such that it is projected to:

- 1. meet the required funding target for all future years' accrual of benefits*, excluding any accrued assets,
- 2. within the determined time horizon (see note 3.3 Note (c) for further details),
- 3. with a sufficiently high probability, as set by the Fund's strategy for the category of employer (see 3.3 Note (e) for further details).

* The projection is for the current active membership where the employer no longer admits new entrants, or additionally allows for new entrants where this is appropriate.

The projections are carried out using an economic modeller developed by the Fund's actuary: this allows for a wide range of outcomes as regards key factors such as asset returns (based on the Fund's investment strategy), inflation, and bond yields. The measured contributions are calculated such that the proportion of outcomes meeting the employer's funding target (by the end of the time horizon) is equal to the required probability.

The approach includes expenses of administration to the extent that they are borne by the Fund, and includes allowances for benefits payable on death in service and on ill health retirement.

D3 How is the Secondary rate calculated?

The Fund aims for the employer to have assets sufficient to meet 100% of its accrued liabilities at the end of its funding time horizon based on the employer's funding target assumptions (see Appendix E).

The Secondary rate is calculated as the balance over and above the Primary rate, such that the total is projected to:

- 1. meet the required funding target relating to combined past and future service benefit accrual, including accrued asset share (see D5 below)
- 2. at the end of the determined time horizon (see 3.3 Note (c) for further details)
- 3. with a sufficiently high probability, as set by the Fund's strategy for the category of employer (see 3.3 Note (e) for further details).

The projections are carried out using an economic modeller (the "ESS" – see Appendix E) developed by the Fund's actuary: this allows for a wide range of outcomes as regards key factors such as asset returns (based on the Fund's investment strategy), inflation, and bond yields. The measured contributions are calculated such that the proportion of outcomes meeting the employer's funding target (at the end of the time horizon) is equal to the required likelihood.

D4 What affects a given employer's valuation results?

The results of these calculations for a given individual employer will be affected by:

- 1. past contributions relative to the cost of accruals of benefits;
- 2. different liability profiles of employers (e.g. mix of members by age, gender, service vs. salary);
- 3. the effect of any differences in the funding target, i.e. the valuation basis used to value the employer's liabilities at the end of the time horizon;
- 4. any different time horizons;
- 5. the difference between actual and assumed rises in pensionable pay;
- 6. the difference between actual and assumed increases to pensions in payment and deferred pensions;
- 7. the difference between actual and assumed retirements on grounds of ill-health from active status;
- 8. the difference between actual and assumed amounts of pension ceasing on death;
- 9. the additional costs of any non ill-health retirements relative to any extra payments made; and/or
- 10. differences in the required probability of achieving the funding target.

D5 How is each employer's asset share calculated?

The Administering Authority does not account for each employer's assets separately. Instead, the Fund's actuary

is required to apportion the assets of the whole Fund between the employers, at each triennial valuation. There are broadly two ways to do this:

- 1. A technique known as "analysis of surplus" in which the Fund actuary estimates the surplus/deficit of an employer at the current valuation date by analysing movements in the surplus/deficit from the previous actuarial valuation date. The estimated surplus/deficit is compared to the employer's liability value to calculate the employer's asset value. The actuary will quantify the impact of investment, membership and other experience to analyse the movement in the surplus/deficit. This technique makes a number of simplifying assumptions due to the unavailability of certain items of information. This leads to a balancing, or miscellaneous, item in the analysis of surplus, which is split between employers in proportion to their asset shares.
- 2. A 'cashflow approach' in which an employer's assets are tracked over time allowing for cashflows paid in (contributions, transfers in etc.), cashflows paid out (benefit payments, transfers out etc.) and investment returns on the employer's assets.

Until 31 March 2016 the Administering Authority used the 'analysis of surplus' approach to apportion the Fund's assets between individual employers.

Since then, the Fund has adopted a cashflow approach for tracking individual employer assets.

The Fund Actuary uses the Hymans Robertson's proprietary "HEAT" system to track employer assets on a monthly basis. Starting with each employer's assets from the previous month end, cashflows paid in/out and investment returns achieved on the Fund's assets over the course of the month are added to calculate an asset value at the month end.

The Fund is satisfied that this new approach provides the most accurate asset allocations between employers that is reasonably possible at present.

D6 How does the Fund adjust employer asset shares when an individual member moves from one employer in the Fund to another?

Under the cashflow approach for tracking employer asset shares, the Fund has allowed for any individual members transferring from one employer in the Fund to another, via the transfer of a sum from the ceding employer's asset share to the receiving employer's asset share. This sum is equal to the member's Cash Equivalent Transfer Value (CETV) as advised by the Fund's administrators.

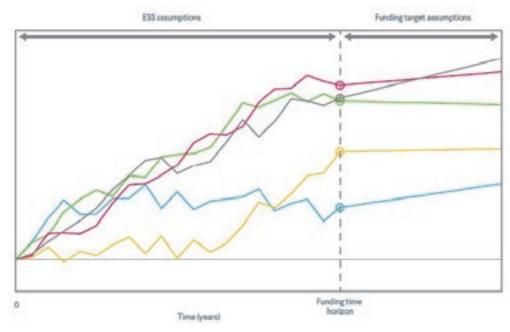
Appendix E – Actuarial assumptions

E1 What are the actuarial assumptions used to calculate employer contribution rates?

These are expectations of future experience used to place a value on future benefit payments ("the liabilities") and future asset values. Assumptions are made about the amount of benefit payable to members (the financial assumptions) and the likelihood or timing of payments (the demographic assumptions). For example, financial assumptions include investment returns, salary growth and pension increases; demographic assumptions include life expectancy, probabilities of ill-health early retirement, and proportions of member deaths giving rise to dependants' benefits

Changes in assumptions will affect the funding target and required contribution rate. However, different assumptions will not of course affect the actual benefits payable by the Fund in future.

The actuary's approach to calculating employer contribution rates involves the projection of each employer's future benefit payments, contributions and investment returns into the future under 5,000 possible economic scenarios. Future inflation (and therefore benefit payments) and investment returns for each asset class (and therefore employer asset values) are variables in the projections. By projecting the evolution of an employer's



- in a sufficient number of ccessful at the end of the alts in the employer having
- made about the future:
- of the funding time horizon. omic model - the Economic

fied at the end of the time

Details on the ESS assumptions and funding target assumptions are included below (in E2 and E3 respectively).

D	Details on the L33 assumptions and funding target assumptions are included below (in L2 and L3 respectively).								_				
			Annualised total returns										
			Q-al-	Index Linked Gilts	Fixed Interest Gilts	III Farita	Overseas	Para and a	A rated corporate bonds	inflation	17 year real govt	17 year govt bond	of It
		10th 0/51a	Cash	(medium)	,			Property	,	expectation			ls
	5 years	16th %'ile	-0.4%	-2.3%	-2.9%	-4.1%	-4.1%	-3.5%	-2.7%	1.9%	-2.5%	0.8%	
	e o	50th %'ile	0.7%	0.5%	0.3%	4.0%	4.1%	2.4%	0.8%	3.3%	-1.7%	2.1%	
	>	84th %'ile	2.0%	3.3%	3.4%	12.7%	12.5%	8.8%	4.0%	4.9%	-0.8%	3.6%	
	ပ္ပ	16th %'ile	-0.2%	-1.8%	-1.3%	-1.5%	-1.4%	-1.5%	-0.9%	1.9%	-2.0%	1.2%	۱, ۲
	10 years	50th %'ile	1.3%	0.0%	0.2%	4.6%	4.7%	3.1%	0.8%	3.3%	-0.8%	2.8%	٩r
	×	84th %'ile	2.9%	1.9%	1.7%	10.9%	10.8%	7.8%	2.5%	4.9%	0.4%	4.8%	l 'n
	ý	16th %'ile	0.7%	-1.1%	0.1%	1.2%	1.3%	0.6%	0.7%	2.0%	-0.7%	2.2%	· · ·
	20 ears	50th %'ile	2.4%	0.3%	1.0%	5.7%	5.8%	4.3%	1.9%	3.2%	0.8%	4.0%	e
	`` ¥	84th %'ile	4.5%	2.0%	2.0%	10.3%	10.4%	8.1%	3.0%	4.7%	2.2%	6.3%	
		Volatility (Disp)											
		(1 yr)	1%	7%	10%	17%	17%	14%	11%	1%			

E3 What assumptions are used in the funding target?

At the end of an employer's funding time horizon, an assessment will be made – for each of the 5,000 projections – of how the assets held compare to the value of assets required to meet the future benefit payments (the funding target). Valuing the cost of future benefits requires the actuary to make assumptions about the following financial factors:

- 1. Benefit increases and CARE revaluation
- 2. Salary growth
- 3. Investment returns (the "discount rate")

Each of the 5,000 projections represents a different prevailing economic environment at the end of the funding time horizon and so a single, fixed value for each assumption is unlikely to be appropriate for every projection. For example, a high assumed future investment return (discount rate) would not be prudent in projections with a weak outlook for economic growth. Therefore, instead of using a fixed value for each assumption, the actuary references economic indicators to ensure the assumptions remain appropriate for the prevailing economic environment in each projection. The economic indicators the actuary uses are: future inflation expectations and the prevailing risk free rate of return (the yield on long term UK government bonds is used as a proxy for this rate).

The Fund has three funding bases which will apply to different employers depending on their type. Each funding basis has a different assumption for future investment returns when determining the employer's funding target.

Funding basis	Ongoing participation basis	Contractor exit basis	Low risk exit basis	
Employer type	All employers except Transferee Admission Bodies and closed Community Admission Bodies	Transferee Admission Bodies	Community Admission Bodies that are closed to new entrants	
Investment return assumption underlying the employer's funding target (at the end of its time horizon)	Long term government bond yields plus an asset outperformance assumption (AOA) of 1.6% p.a.	Long term government bond yields plus an AOA of 1.6% (a similar approach for initially allocating assets to the employer on joining the Fund)	Long term government bond yields with no allowance for outperformance on the Fund's assets	

E3 What other assumptions apply?

The following assumptions are those of the most significance used in both the projection of the assets, benefits and cashflows and in the funding target.

a) Salary growth

Based on discussions with Fund officers, the salary increase assumption at the 2019 valuation has been set to be a blended rate combined of:

- 1. 2.8% p.a. until 31 March 2022, followed by
- 2. the retail prices index (RPI) per annum p.a. thereafter

which equates to a single equivalent assumption of RPI less 0.1% p.a..

This is a change from the previous valuation, which assumed a single equivalent assumption of RPI less 0.8% per annum. The change has led to an increase in the funding target (all other things being equal).

b) Pension increases

Since 2011 the consumer prices index (CPI), rather than RPI, has been the basis for increases to public sector pensions in deferment and in payment. Note that the basis of such increases is set by the Government, and is not under the control of the Fund or any employers.

As at the previous valuation, we derive our assumption for RPI from market data as the difference between the yield on long-dated fixed interest and index-linked government bonds. This is then reduced to arrive at the CPI assumption, to allow for the "formula effect" of the difference between RPI and CPI. At this valuation, we have continued to assume that CPI is 1.0% per annum lower than RPI. (Note that the reduction is applied in a geometric, not arithmetic, basis).

c) Life expectancy

The demographic assumptions are intended to be best estimates of future experience in the Fund based on past experience of LGPS funds which participate in Club Vita, the longevity analytics service used by the Fund, and endorsed by the actuary.

The longevity assumptions that have been adopted at this valuation are a bespoke set of "VitaCurves", produced by the Club Vita's detailed analysis, which are specifically tailored to fit the membership profile of the Fund. These curves are based on the data provided by the Fund for the purposes of this valuation.

Allowance has been made in the ongoing valuation basis for future improvements in line with the 2018 version of the Continuous Mortality Investigation model published by the Actuarial Profession and a 1.25% per annum minimum underpin to future reductions in mortality rates. This updated allowance for future improvements will generally result in lower life expectancy assumptions and hence a reduced funding target (all other things being equal).

The approach taken is considered reasonable in light of the long term nature of the Fund and the assumed level of security underpinning members' benefits.

d) General

The same financial assumptions are adopted for most employers (on the ongoing participation basis identified above), in deriving the funding target underpinning the Primary and Secondary rates: as described in (3.3), these calculated figures are translated in different ways into employer contributions, depending on the employer's circumstances.

The demographic assumptions, in particular the life expectancy assumption, in effect vary by type of member and so reflect the different membership profiles of employers.

Appendix F – Glossary

Administering Authority	The council with statutory responsibility for running the Fund, in effect the Fund's "trustees".
Administering Bodies	Employers where there is an Admission Agreement setting out the employer's obligations. These can be Community Admission Bodies or Transferee Admission Bodies. For more details (see 2.3).
Covenant	The assessed financial strength of the employer. A strong covenant indicates a greater ability (and willingness) to pay for pension obligations in the long run. A weaker covenant means that it appears that the employer may have difficulties meeting its pension obligations in full over the longer term.
Designating Employer	Employers such as town and parish councils that are able to participate in the LGPS via resolution. These employers can designate which of their employees are eligible to join the Fund.
Employer	An individual participating body in the Fund, which employs (or used to employ) members of the Fund. Normally the assets and funding target values for each employer are individually tracked, together with its Primary rate at each valuation.
Funding basis	The combined set of assumptions made by the actuary, regarding the future, to calculate the value of the funding target at the end of the employer's time horizon. The main assumptions will relate to the level of future investment returns, salary growth, pension increases and longevity. More prudent assumptions will give a higher funding target, whereas more optimistic assumptions will give a lower funding target.
Gilt	A UK Government bond, ie a promise by the Government to pay interest and capital as per the terms of that particular gilt, in return for an initial payment of capital by the purchaser. Gilts can be "fixed interest", where the interest payments are level throughout the gilt's term, or "index-linked" where the interest payments vary each year in line with a specified index (usually RPI). Gilts can be bought as assets by the Fund, but are also used in funding as an objective measure of a risk-free rate of return.
Guarantee / guarantor	A formal promise by a third party (the guarantor) that it will meet any pension obligations not met by a specified employer. The presence of a guarantor will mean, for instance, that the Fund can consider the employer's covenant to be as strong as its guarantor's.
Letting employer	An employer which outsources or transfers a part of its services and workforce to another employer (usually a contractor). The contractor will pay towards the LGPS benefits accrued by the transferring members, but ultimately the obligation to pay for these benefits will revert to the letting employer. A letting employer will usually be a local authority, but can sometimes be another type of employer such as an Academy.
LGPS	The Local Government Pension Scheme, a public sector pension arrangement put in place via Government Regulations, for workers in local government. These Regulations also dictate eligibility (particularly for Scheduled Bodies), members' contribution rates, benefit calculations and certain governance requirements. The LGPS is divided into 101 Funds which map the UK. Each LGPS Fund is autonomous to the extent not dictated by Regulations, e.g. regarding investment strategy, employer contributions and choice of advisers.
Maturity	A general term to describe a Fund (or an employer's position within a Fund) where the members are closer to retirement (or more of them already retired) and the investment time horizon is shorter. This has implications for investment strategy and, consequently, funding strategy.

Members	The individuals who have built up (and may still be building up) entitlement in the Fund. They are divided into actives (current employee members), deferreds (ex-employees who have not yet retired) and pensioners (ex-employees who have now retired, and dependants of deceased ex-employees).
Primary rate	The employer contribution rate required to pay for ongoing accrual of active members' benefits (including an allowance for administrative expenses). See Appendix D for further details.
Profile	The profile of an employer's membership or liability reflects various measurements of that employer's members, i.e. current and former employees. This includes: the proportions which are active, deferred or pensioner; the average ages of each category; the varying salary or pension levels; the lengths of service of active members vs their salary levels, etc. A membership (or liability) profile might be measured for its maturity also.
Rates and Adjustments Certificate	A formal document required by the LGPS Regulations, which must be updated at least every three years at the conclusion of the formal valuation. This is completed by the actuary and confirms the contributions to be paid by each employer (or pool of employers) in the Fund for the three year period until the next valuation is completed.
Scheduled Bodies	Types of employer explicitly defined in the LGPS Regulations, whose employers must be offered membership of their local LGPS Fund. These include Councils, colleges, universities, academies, police and fire authorities etc, other than employees who have entitlement to a different public sector pension scheme (e.g. teachers, police and fire officers, university lecturers).
Secondary rate	The difference between the employer's actual and Primary rates. In broad terms, this relates to the shortfall of its asset share to its funding target. See Appendix D for further details.
Stabilisation	Any method used to smooth out changes in employer contributions from one year to the next. This is very broadly required by the LGPS Regulations, but in practice is particularly employed for large stable employers in the Fund. Different methods may involve: probability-based modelling of future market movements; longer deficit recovery periods; higher discount rates; or some combination of these.
Valuation	An actuarial investigation to calculate the liabilities, future service contribution rate and common contribution rate for a Fund, and usually individual employers too. This is normally carried out in full every three years (last done as at 31 March 2016), but can be approximately updated at other times. The assets value is based on market values at the valuation date, and the liabilities value and contribution rates are based on long term bond market yields at that date also.

funding strategy statement

investment strategy statement

Introduction

The East Riding Pension Fund ("the Fund"), which is administered by the East Riding of Yorkshire Council ("the Administering Authority"), is required to maintain an Investment Strategy Statement ("ISS") in accordance with Regulation 7 of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016.

The Administering Authority has delegated all its functions as administering authority to the Pensions Committee ("the Committee"). The ISS has been prepared by the Committee having taken advice from the Director of Corporate Resources.

The ISS is subject to periodic review at least every three years and without delay after any significant change in investment policy. The Committee has consulted on the contents of the Fund's investment strategy with such persons it considers appropriate.

The Fund is also required to maintain a Funding Strategy Statement ("FSS") in accordance with Regulation 58 of the Local Government Pension Scheme Regulations 2013 (as amended). The FSS for the Fund was last revised as part of the 2019 actuarial valuation, with results effective from 1 April 2020. The FSS, which was approved by the Pensions Committee on 13 March 2020, complies with these Regulations.

Investment Strategy

The primary investment objective is to ensure that the Fund will have sufficient assets to meet all pension liabilities as they fall due. In order to meet this overall objective, the Fund's investment strategy is intended to:

- maximise the return from investments whilst maintaining risk within acceptable levels with a suitable long-term return objective of 5.1% p.a.;
- maintain and improve the future funding level of the Fund with the aim of achieving a funding level of at least 100%,
 and
- enable employer contributions to be kept as stable as possible.

In order to discharge its responsibilities, the Pensions Committee will take advice, where appropriate, from a wide range of sources including, but not limited to, the Director of Corporate Resources, the independent advisor, the Fund's investment managers, and the Council's Section 151 and Monitoring Officers.

The core investment beliefs of the East Riding Pension Fund are as follows:

Fund objectives

- 1. Clear and well defined objectives are essential to reflect the Fund's long-term strategic direction of travel and to help build a plan for achieving these objectives.
- 2 The long-term objective of achieving contribution stability for the Fund should be key in determining the level of investment risk taken.
- 3 The funding and investment strategies are linked; it is therefore important that the long-term investment strategy supports the funding objectives.

Investment strategy, structure and risk

- 4. The Fund should take no more investment risk than is necessary to have a reasonable chance of achieving its objectives.
- 5 Strategic asset allocation is a key determinant of risk and return, and has a more significant influence on outcomes than manager or stock selection.
- 6 Alternative asset classes (including income-oriented assets) can add diversification to the Fund's investment strategy and should ensure equities alone do not dominate the overall level of risk and return.
- 7 A degree of short-term volatility in asset returns is acceptable to support long-term return objectives provided there

is an expectation that this risk will be rewarded over the long term.

8 8Climate change and the expected transition to a low carbon economy represents a long-term financial risk and opportunity with respect to the Fund achieving its objectives.

Implementation and investment management

- 9 Rebalancing, subject to appropriate tolerances, can add value over the longer term.
- 10 Investment in illiquid assets is acceptable to achieve long-term returns for the Fund, however, the overall level of illiquid assets should be carefully monitored and managed.
- 11 Selection of manager benchmarks is important, particularly for passive mandates where the characteristics of the benchmark should be considered carefully.
- 12 Active management can add value although the performance of active managers should be measured over a sufficiently long investment horizon.
- 13 Returns net of fees and costs are more important than the absolute level of fees, although investment managers' fees should be transparent and reviewed regularly.
- 14 Companies that demonstrate better Environmental, Social and Governance ("ESG") characteristics are expected to outperform other companies, over the longer term.
- 15 Engagement on specific ESG risks (such as climate change and executive pay), can be an effective way of promoting shareholder value.

Investment of money in a wide variety of investments

It is the Pensions Committee's policy to invest the assets of the East Riding Pension Fund to spread the risk by ensuring reasonable balance between different categories of investments. The Pensions Committee takes a long-term approach to investment and invests in asset classes and individual investments that are expected to generate an attractive risk-adjusted return for the Pension Fund.

The Fund may invest in a wide range of investments including quoted and unquoted assets in Equities, Fixed Income, Property and Alternatives either directly or through pooled investments. The Fund may also make use of derivatives, either directly or in pooled investments, for the purposes of efficient portfolio management or to hedge specific risks, to protect the value of the Fund's assets.

The Committee reviews the nature of Fund's investments on a regular basis, with particular reference to suitability and diversification. The Committee seeks and considers advice from a suitably qualified person on these matters. If an investment not previously known to the Committee is proposed, appropriate advice is sought and considered to ensure its suitability and diversification benefits.

The Committee completed a review of the investment strategy and asset allocation in April 2022. The conclusion was that changes were required to improve diversification, enhance return expectations, and improve the resilience of the Fund should there be a sustained period of negative conditions for financial markets. There was also a focus on inflation, which is the Fund's biggest investment risk, and changes that could be made to improve the inflation linkage of the Fund's assets. Protection assets were reduced from 20% to 10%, and Income assets was increased by 10% to 35%. UK Equities was reduced from 30% to 20% and Overseas Equities (including Emerging Markets) increased from 20% to 30% to improve diversification across global markets.

The Fund's strategic asset allocation is set out below. This reflects the recategorization of asset classes into Growth, Income and Protection. All Alternatives sit within Income, except for Private Equity. The table also includes the ranges within which the asset allocations may vary without reference to the Pensions Committee. The asset allocation is consistent with the Committee's views on the appropriate balance between generating a satisfactory long-term return on investments whilst taking account of market risk and the nature of the Fund's liabilities.

Asset class	Strategic allocation	Range
GROWTH	55%	+/- 10%
UK equities	20%	+/- 5%
Overseas equities:	30%	+/- 5%
North America	10%	
Europe ex-UK	7.5%	
Japan	5%	
Pacific ex-Japan	2.5%	
Emerging Markets	5%	
Private Equity	5%	
INCOME	35%	+/- 5%
Property	8%	
Infrastructure	8%	
Private Credit	6%	
Other Alternatives	8%	
Listed Alternatives	5%	
PROTECTION	10%	+/- 2.5%
Multi-Asset Credit	5%	
Index Linked Bonds	4%	
Cash	1%	

The Regulations do not permit more than 5% of the Fund's value to be invested in entities connected to the administering authority within the meaning of section 212 of the Local Government and Public Involvement in Health Act 2007(e). The investment policy of the Fund does not permit any employer-related investment, other than is necessary to meet the regulatory requirements with regards to pooling.

The Pensions Committee believes that the Fund's portfolio is well diversified, and has taken professional advice to this effect from the investment consultant and independent advisor.

The strategic asset allocation includes ranges for each asset class within which the asset allocation can vary. In the event that any asset class range is breached, the Pensions Committee will be informed and action will be taken if considered appropriate.

The suitability of particular investments and types of investments

The Pensions Committee reviews the suitability of the asset allocation of the Fund on a quarterly basis, in light of advice from the independent advisor and comments from the investment managers. This helps ensure the risks and volatility are appropriately managed in line with the overall investment strategy.

It is intended that the Fund's investment strategy will be reviewed at least every three years around the time of each actuarial valuation. The investment strategy takes due account of the maturity profile of the Fund's liabilities and the funding position.

The 2022 investment strategy review included an assessment of the asset class combination expected to give an improved investment return with reduced volatility.

The following long-term assumptions about 20-year investment returns (as at April 2022) and one-year volatility were provided by the investment consultant and built into the review.

Asset class	Expected return (% p.a.)	Expected Volatility (%)
EQUITIES		
UK equities	5.8%	18.0%
Overseas equities	5.9%	17.3%
Private equity	6.8%	31.7%
INCOME		
Property	4.2%	15.1%
Infrastructure	5.8%	22.6%
Private Credit	5.4%	5.4%
Other Alternatives	5.8%	8.2%
Listed Alternatives	5.9%	17.3%
PROTECTION		
Multi-Asset Credit	4.5%	6.1%
Index Linked Bonds	-1.8%	9.6%
Cash	2.0%	0.3%

The expected return of this portfolio was 5.1% p.a. with volatility of 7.3%. The investment strategy review included an estimate of the probability of being 100% funded or better in 20 years' time, of 79%.

After receiving appropriate advice, the Pensions Committee has set the following benchmarks against which performance of the Fund will be measured.

Asset class	Benchmark
GROWTH	
UK equities	FTSE All Share
Overseas equities	
North America	FTSE Developed North America
Europe ex-UK	FTSE Developed Europe ex-UK
Japan	FTSE Japan
Pacific ex-Japan	MSCI Pacific ex-Japan
Emerging Markets	MSCI Emerging Markets
Private Equity	FTSE All Share + 3%
Income	
Property	MSCI UK All Property Fund Index
Infrastructure	UK Index-linked + 3%
Private Credit	3 month SONIA + 4%
Other Alternatives	3 month SONIA + 5%
Listed Alternatives	MSCI All Countries World Index
PROTECTION	
Multi-Asset Credit	3 month SONIA + 3.5%
Index Linked Bonds	FTSE Index Linked 15+ years
Cash	SONIA 7 day

Some of these benchmarks will need to be changed as assets are transferred to Border to Coast, if the basis on which they are managed is different.

The Fund's investment managers hold a mix of investments which reflects their views relative to their respective benchmarks. The managers maintain diversified portfolios through direct investment and pooled vehicles. The Committee's expectations in respect of returns from the Fund's investments are expressed through achievable and prudent objectives and restrictions that have been set for each mandate. The objectives and restrictions have been discussed and agreed with each manager to allow them to implement their natural investment style and process.

In order to monitor the investment objective, the Pensions Committee requires the provision of detailed performance measurements of the Fund's investments. This is provided by the Fund's performance measurer, Portfolio Evaluation on a quarterly basis. In addition, the Pensions Committee conducts a formal annual performance review of each of its investment managers.

The approach to risk

The Fund's primary long-term risk is that the Fund's assets do not meet its liabilities i.e. the benefits payable to its members. Therefore, the aim of the Fund's investment strategy is to achieve the long-term target rate of return with an acceptable level of risk. The Fund achieves this through setting the strategic asset allocation on a triennial basis, alongside the latest actuarial valuation, which is expected to achieve the target rate of return over the long term. The Fund's appetite for risk will vary depending on market conditions and the types of investments available to it but will be commensurate with meeting the long-term target investment rate of return.

The Fund has a dedicated strategic risk register which identifies the key risks inherent in the Pension Fund, an estimate of the severity of each risk, and the risk controls that are in place to mitigate these risks. The risk register is reviewed by the Pensions Committee and the Pension Board on a semi-annual basis.

The key risks inherent in the Pension Fund, and how these risks are mitigated, are:

Risk	Description	Mitigants
Market	Value of an investment decreases as a result of changing market conditions.	Strategic asset allocation, with suitable diversification and appropriate ranges, determined on a triennial basis. Tactical asset allocation on a quarterly basis taking into account current market conditions.
		Derivatives may be used for portfolio management purposes or to hedge specific risks, in order to protect the value of the Fund's assets from risks that may materialise.
Environmental, Social and Governance (ESG)	Risks relating to ESG issues impact on the ability to produce a long term return.	The Fund works with Border to Coast on the Responsible Investment and Voting policies, and investment managers are held to account on their effectiveness of addressing these risks.
Performance	The Fund's investment managers fail to deliver returns in line with the underlying asset classes.	Analysis of market performance and investment managers' performance relative to their index benchmark on a quarterly basis. Detailed analysis of investment
		managers' performance on an annual basis
Valuation	Valuations disclosed in the financial statements, particularly for unquoted investments, are not reflective of the value that could be achieved on disposal.	The valuation of investments is derived using a conservative valuation methodology and, where applicable, market observable data.
Credit	The Fund's counterparties or service providers e.g. custodian fail to pay amounts due.	Appropriate credit limits are established, and regularly reviewed, by the Fund for individual counterparties.
		Regular performance monitoring of service providers and indemnities secured where appropriate.

Liquidity	The Fund is not able to meet its financial obligations as they fall due or can do so only at an excessive cost.	The Fund maintains sufficient liquid funds at all times to ensure that it can meet its financial obligations.
Interest rate	A change in interest rates will result in a change in the valuation of the Fund's assets and liabilities.	The Fund regularly monitors its exposure to interest rates, and may consider hedging, through the use of derivatives, in order to protect the value of the Fund's assets from risks that may materialise.
Foreign exchange	An adverse movement in foreign exchange rates will impact on the value of the Fund's investments.	The Fund regularly monitors its foreign exchange exposure, and may consider hedging, through the use of derivatives, in order to protect the value of the Fund's assets from risks that may materialise.
Transitions	Unexpected costs may be incurred in relation to the transition of assets to Border to Coast.	The Fund is involved in transition arrangements from the early planning to the post transition review stages, supported by a transition manager and a transition management advisor.
Demographic	Changes, such as increased longevity or ill-health retirement, will increase the value of the Fund's liabilities.	Demographic assumptions are conservative, regularly monitored, and reviewed on a triennial basis.
Regulatory	Changes to regulations and guidance may increase the cost of administering the Fund or increase the value of the Fund's liabilities.	The Fund ensures that it is aware of any actual or potential changes to regulations and guidance and will participate in consultations where appropriate.
Governance	The administering authority is unaware of changes to the Fund's membership which increases the value of its liabilities.	The Fund regularly monitors membership information and communicates with employers.

Approach to pooling investments

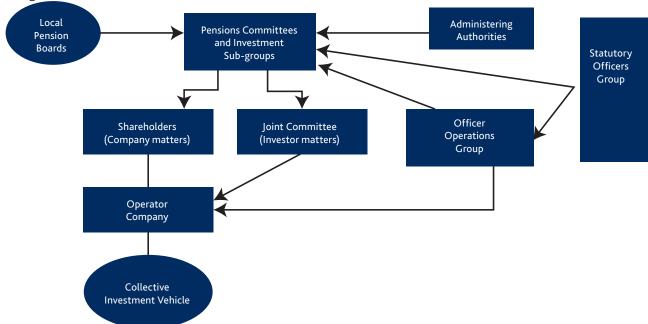
In order to satisfy the requirements of the "Local Government Pension Scheme: Investment Reform and Guidance" issued by the Department for Levelling Up, Housing and Communities ("DLUHC") in November 2015, East Riding of Yorkshire Council, as administering authority for the East Riding Pension Fund, is a shareholder in Border to Coast Pensions Partnership Limited (Border to Coast). Border to Coast is an FCA-regulated Operator and Alternative Investment Fund Manager ("AIFM").

Border to Coast is a partnership of the following administering authorities:

- Bedfordshire Pension Fund
- Cumbria Pension Fund
- · Durham Pension Fund

- · East Riding Pension Fund
- · Lincolnshire Pension Fund
- · North Yorkshire Pension Fund
- · Northumberland Pension Fund
- · South Yorkshire Pension Fund
- · Surrey Pension Fund
- Teesside Pension Fund
- · Tyne and Wear Pension Fund
- · Warwickshire Pension Fund

The governance structure of Border to Coast is as follows:



The Fund's intention is to invest its assets with Border to Coast pool as and when suitable investment solutions become available. The key criteria for the assessment of investment solutions is as follows:

- That the Pool enables access to an appropriate fund that meets the objectives and benchmark criteria acceptable to the Fund
- That there is financial benefit to the Fund in investing in the solution offered by the Pool.

Border to Coast became fully operational in June 2018 and assets have transferred into the pool on a phased basis since then. The position is reviewed by the Committee every quarter. Where it is not practical or cost effective for assets to be transferred into the pool, they will continue to be managed directly by the Fund. This is expected to predominantly include unquoted investments such as limited partnerships where there is no benefit in them being transferred. However, once these investments mature the proceeds will be available to reinvest into Border to Coast.

The Fund holds Border to Coast to account through the following mechanisms:

- A representative on the Shareholder Board, with equal voting rights, who will provide oversight and control of the corporate operations of Border to Coast.
- · A representative on the Joint Committee who will monitor and oversee the investment operations of Border to Coast.
- Officer support to the above representatives from the Officer Operations Group and the Statutory Officer Group.

The Pension Committee retains the decision making powers regarding the investment strategy and the Fund's asset allocation.

Approach to environmental, social and governance (ESG) factors and exercise of rights attached to investments

Environmental, social and governance factors relate to non-financial factors that can have a material impact on the value of a Fund's investments. They include factors such as carbon emissions, labour relations and shareholder rights.

The Pension Fund, and its investment managers, considers that ESG considerations can have a material impact on the value of its investments. As a result, the consideration of ESG factors are incorporated into its investment managers' investment processes. This includes acting as a responsible investor, through the considered voting of shares and engaging with investee companies in relation to corporate governance standards and best practice.

Climate change presents a particular systemic risk to the financial stability of the global economy, and has the potential to impact on investments, members and employers. It could negatively impact on the Fund's financial performance, and as such it represents a long-term financial risk to the Fund and its holdings. The Responsible Investment Policy and the Climate Change Policy provide details on how the financial risks relating to climate change are taken into account.

The overriding objective for the Pensions Committee will be to discharge its fiduciary duty in managing the Fund's investments in the best interests of the scheme's beneficiaries. The Fund will take non-financial considerations, including ESG factors, into account in the selection, retention and realisation of investments but not where it is considered to have a detrimental financial impact.

The Fund has not excluded any investments on purely non-financial considerations and will continue to invest in accordance with the Regulations in this regard.

It is considered that the Pensions Committee, which receives advice from its independent advisor and information from its investment managers, represents the views of the Fund's stakeholders including the Pension Board.

Although the responsibility for ESG policy lies with the Fund, it is considered to be more efficient and effective to determine a collective policy for the partner funds in Border to Coast. A single joint policy approach should result in greater influence, together with the greater scale of pooled investments, and enable the greater resources available to Border to Coast to be utilised efficiently. Furthermore, in practice, Border to Coast will exercise rights attached to investments on behalf of its investors and, therefore, there needs to be standard Border to Coast responsible investment and corporate governance policies which can be implemented by the company.

The East Riding Pension Fund has therefore adopted the following Border to Coast documents into its Investment Strategy Statement:

Responsible Investment Policy

- Corporate Governance & Voting Guidelines
- UK Stewardship Code Compliance Statement

These documents are available on the Fund's website.

The Pension Fund's internal investment manager and Border to Coast will discharge their corporate governance responsibilities in accordance with these documents. The Pension Fund, through the Joint Committee and Officer Operations Group has, and will continue to have, input into the development of Border to Coast's corporate governance policies and activities.

The Fund's other external investment manager, Schroder Investment Management Ltd, discharges its corporate governance responsibilities in accordance with its Investment and Corporate Governance Policy, which is also based on industry best practice.

The Fund's investment managers present reports on their voting activity on a quarterly basis to the Pensions Committee which are then subject to challenge and debate. The Pensions Committee also receives reports summarising the issues being raised by LAPFF describing its current areas of focus, which further informs this process.

The Fund's investment managers can exercise their discretion not to vote in accordance with their respective policies, or against a recommendation made by a voting advisor. Where this discretion is exercised, the rationale for this decision is reported to the Pensions Committee on a quarterly basis.

Compliance and monitoring

The investment managers are required to adhere to the principles set out in this Investment Strategy Statement.

The Investment Strategy Statement of the East Riding Pension Fund will be reviewed by the Pensions Committee at least every 3 years and more regularly if considered appropriate.

Investment Section Council Offices Goole

Effective Date 1 April 2022

communications policy

Introduction

This is the Communications Policy for the East Riding Pension Fund (the Fund) in relation to the Local Government Pension Scheme (the Scheme), which is administered by the East Riding of Yorkshire Council (the administering authority) on behalf of Scheme employers.

The Fund communicates with over 300 Scheme employers and over 120,000 Scheme members in relation to the Scheme.

The Communications Policy is made under Regulation 61 of the LGPS Regulations 2013 in conjunction with the Fund's Pension Administration Strategy. These detail the requirements of the Fund and Scheme employers to fulfil their administration responsibilities and the Memorandum of Understanding which sets out an agreement between the Fund and the Scheme employer to ensure that the 2018 Data Protection (with GDPR) Regulations are adhered to.

The Fund will review this policy on an annual basis and following any material change in legislation or policy..

Key Objectives

The Fund aims to deliver a consistently high level of customer service and performance to our stakeholders and recognises that effective communication plays a vital role in driving efficiencies within the Fund. The Fund also recognises and acknowledges that different stakeholders may require information delivered via different methods. Wherever possible, the Fund will look towards digital communication for both Scheme members and Scheme employers.

The Fund communications aim to:

- Put the needs of our customers at the centre of our policy and provide clear, accurate and relevant information in a timely manner,
- Be compliant with all legislative requirements
- Use a multi-channel approach to communication, that focuses on having digital communication at the centre of our policy
- · Ensure members can make informed decisions regarding their pension with the information made available
- cut out jargon

Our stakeholders

- · Scheme members
- · Representatives of members
- Prospective members
- · Scheme employers
- Prospective scheme employers

How the Fund Communicates with Scheme Members

When communicating with Scheme members, the Fund's objectives are to:

- · Encourage and retain membership of the scheme.
- Highlight the benefits of the Local Government Pension Scheme.
- Provide more opportunities for two-way communication.
- · Provide clear information to promote informed decision making.
- Update on key events, regulatory changes and guidance to keep scheme members informed.

ERPF Member Self Service and the ERPF website

The Fund has a digital first approach to communication and has developed a secure member self-service portal (ERPFMSS), providing secure online areas to transfer data between the Fund and its Scheme members. Scheme members can view the information that the Fund holds for them, perform their own pension updates, model the benefits that they may be entitled to, access letters/documents and complete administration forms online. ERPFMSS allows the secure transmission of information from the Fund to Scheme members and from Scheme members to the Fund, ensuring data security.

Members are automatically issued documentation online through the portal when they join or leave the Scheme or on retirement and are able to opt out of online communication. The Fund also has a rolling programme of inviting all its existing members to sign up to the portal or there is a facility for Scheme members to sign up anytime using the link on the home page of the ERPF website.

The Fund promotes the ERPFMSS in its correspondence to Scheme members where appropriate and is developing a Member Engagement Strategy.

Our website www.erpf.org and www.lgpsmember.org are principal sources of information for Scheme members and prospective Scheme members.

Paper communications and special requests

The Fund understands that not all Scheme members want to communicate digitally, and Scheme members are therefore able to opt out of digital communication through ERPFMSS and instead continue to receive all communication by letter.

Scheme members who require alternative formats (such as Braille or audio) can always request this to ensure access to relevant information.

Annual Updates

Annual Benefit Statements (ABSs) will be moving online through ERPFMSS for those members who have not already opted out of digital communication, however, paper communications will still be sent to members to let them know that the information is available and where it can be viewed.

Once a member is in receipt of a pension from the Fund, they are sent a payslip in April & May each year or where the monthly pension changes by more than £1. P60's are also sent annually.

ERPF Helpline

The Fund's digital telephony call centre makes contacting the right team easy and allows the Fund to maintain a high level of customer service. Telephone numbers are quoted on all our letters which means our Scheme members can communicate verbally with the pension fund staff.

Visits to our Offices

Scheme members are encouraged to book an appointment before visiting our offices. Online video calls are also available.

Workshops

Pre-retirement presentations are held regularly, online and in person for Scheme members in partnership with Affinity Conne.

How the Fund Communicates with Representatives of Scheme Members

When communicating with representatives of Scheme members, the Fund's objectives are to:

- Ensure that the representative is entitled to represent the Scheme member.
- · Encourage and retain membership of the scheme.

- · Highlight the benefits of Local Government Pension Scheme.
- Provide clear information to promote informed decision making for customers.

ERPF website

Our website www.erpf.org and www.lgpsmember.org are principal sources of information for representatives of Scheme members.

Helpline and Contact

The 'contact us' page of the website details how representatives of Scheme members can contact the Fund by letter, e-mail or telephone. The Fund's digital telephony call centre makes contacting the right team easy and allows the Fund to maintain a high level of customer service

How the Fund communicates with Prospective Scheme members

When communicating with prospective Scheme members, the Fund's objectives are to:

- · Highlight who can join the Local Government Pension Scheme.
- Highlight the benefits of the Local Government Pension Scheme.
- Highlight the cost to the Scheme member and their Scheme employer contribution.
- · Provide clear information to encourage membership of the scheme.

ERPF website

Our website www.erpf.org and www.lgpsmember.org are principal sources of information for prospective Scheme members.

Helpline and Contact

The 'contact us' page of the website details how prospective Scheme members can contact the Fund by letter, e-mail or telephone. The Fund's digital telephony call centre makes contacting the right team easily and allows the Fund to maintain a high level of customer service.

Scheme employers are required to provide prospective Scheme members with information about the Scheme as part of the employee's letter of appointment.

How the Fund Communicates with Scheme employers

When communicating with Scheme employers, the Fund objectives are to:

- Improve relationships.
- Help Scheme employers understand costs/funding issues.
- · Work together to maintain accurate data.
- Ensure the smooth transfer of staff.
- Ensure Scheme employers understand the benefits of being a Scheme employer.
- Assist Scheme employers to maximise discretionary benefits of the Scheme.

The Fund has a digital first approach to communication and has developed a secure self-service portal (ERPF Online Services), providing secure online areas to transfer data between the Fund and its Scheme employers. This ensures data security and gives Scheme employers access to relevant information for the Scheme employer and their Scheme members. Scheme employers can view queries raised from the Fund, reply online and can also submit member or regulatory queries through the ERPF Online Services.

The secure self-service portal includes the facility for Scheme employers to calculate the estimated costs associated with a member's potential early retirement.

Our website www.erpf.org has a dedicated section for Scheme employers. The website is maintained and regularly reviewed to ensure that the information provided is relevant, up to date, useful and helps to identify areas for improvement whilst ensuring the website complies with the EU accessibility directive. Where relevant, guidance documents are provided for Scheme employers on the website to assist with specific areas of work.

Scheme employers can communicate verbally with pension fund staff and are provided with contact details for all key pension fund staff on a regular basis. The Fund's Data and Employer Governance Team, including the Fund's Training Officer are always available to support Scheme employers.

Scheme employers can request a meeting with the Fund at any time either in person or online to raise any questions or discuss any issues they may have.

Workshops for Scheme employers take place on a quarterly basis. These workshops are delivered remotely and face to face where possible. The Fund is developing e-learning packages to enhance the website and further support Scheme employers.

Employer Bulletins and alerts are issued via email regularly to the contacts provided by Scheme employers with important regulatory and procedural information.

How the Fund communicate with Prospective Scheme employers

When communicating with prospective Scheme employers, the Fund's objectives are to:

- · Establish a good working relationship
- · Help prospective Scheme employers to understand costs/funding issues
- · Work together to maintain accurate data
- · Ensure the smooth transfer of eligible staff within the Scheme
- · Ensure an understanding of the benefits of being a Scheme employer
- Assist and promote maximisation of discretionary areas within the Local Government Pension Scheme

Our website (www.erpf.org) has a dedicated section for Scheme employers, which includes a section about becoming a Scheme employer.

Prospective Scheme employers can communicate verbally with pension fund staff using the contact page of the website and the Fund's Data and Employer Governance Team, including the Fund's Training Officer are always available to support prospective Scheme employers.

Prospective Scheme employers can request a meeting with the Fund at any time either in person or online to raise any questions or discuss any issues they may have.

Feedback

ERPF welcomes feedback on this policy and any communications. Please e-mail us at **employerweb@eastriding.gov**. **uk** or contact us at:

East Riding Pension Fund

Council Offices

Church Street

Goole

DN14 5BG

01482 394113

Resource	Audience	Delivered via	Frequency
ERPFMSS	Active / deferred / pensioner	Electronic self-service portal	Constant
Member website	Prospective scheme members / active / deferred / pensioner	Dedicated area of www. erpf.org.uk with information designed specifically for members	Constant
Pension enquiries (via telephone or email)	Prospective scheme members / active / deferred / pensioner	The pensions call centre number or dedicated e-mail address	Monday to Thursday; 9.00 to 17.00 Friday; 9.00 to 16.30
Visits in person (currently subject to restrictions as a result of the coronavirus pandemic)	Prospective scheme members / active / deferred / pensioner	Once it is safe for visitors to attend, subject to COVID safe systems of work, scheme members will be welcome to visit the pension fund offices and have a one-to-one discussion with a member of staff	Monday to Thursday; 9.00 to 17.00 Friday; 9.00 to 16.30
Scheme member guides	Prospective scheme members / active / deferred / pensioner	Electronic - Available online at www.erpf.org.uk	Constant
Newsletters for active, deferred and pensioner	Active / deferred Members / pensioner	Post / electronic	As and when required
Annual report and accounts	Prospective scheme members / active / deferred / pensioner	Electronic	Available online at www.erpf.org.uk
Bespoke communications	Active / deferred / pensioner	Post / electronic	As and when required – usually following regulatory change
Annual Benefit Statement for active and deferred members	Active / deferred	Post / electronic	Annual
Pre-retirement presentations (in partnership with Affinity connect)	Active	Face to face presentation / online workshops	A minimum of 10 sessions per year
Payslips for pensioner members	Pensioner	Post / electronic	April and May each year or where the monthly pension changes by more than £1
P60 for pensioner members	Pensioner	Post / electronic	Annual

report of the east riding pension fund local pension board

Role of the Pension Board

The role of the Board, as defined by Sections 5(1) and (2) of the Public Service Pensions Act 2013, is to assist the Administering Authority (East Riding of Yorkshire Council) as Scheme Manager in ensuring the effective and efficient governance and administration of the Local Government Pension Scheme (LGPS) including:

- Securing compliance with the LGPS Regulations and other legislation relating to the governance and administration
 of the LGPS;
- · securing compliance with requirements imposed in relation to the LGPS by the Pensions Regulator and,
- · such other matters as the LGPS Regulations may specify.

Membership of the Board

The Board shall consist of six voting members and be constituted as follows:

- · three Scheme Employers from:
 - · the Administering Authority (1),
 - other scheme employers (organisations other than the Administering Authority who, under the Regulations, can participate in the LGPS) (2); and,
- · three Scheme Members including:
 - active members (1)
 - pensioner members (1),
 - active/pensioner or deferred member (1).

Name	Year of joining	Representing	
Scheme Member Representatives			
Jayne Karlsen	2018	Active member	
Lynda Bowen	2019	Pensioner member	
David Smith	2021	Pensioner member	
Employer Representative			
Councillor Nigel Wilkinson	2023	East Riding of Yorkshire Council	
Guy Lonsdale	2018	North East Lincolnshire Council	
Natasha McLaren	2015	University of Lincoln	

Board Meetings

During 2023/24, the Board met four times to consider reports from the Executive Director of Corporate Resources on pensions administration, governance, and investment issues and to receive training as part of the Board's training programme. Lynda Bowen has been Chair of the Board since February 2022.

Attendance at the Board's meetings through the year was as follows:

	26 May 2023	15 September 2023	1 December 2023	23 February 2024
Scheme Member Representatives				
Jayne Karlsen	Yes	No	No	Yes
Lynda Bowen	Yes	Yes	Yes	Yes
David Smith	No	Yes	Yes	No
Employer Representative				
Councillor Nigel Wilkinson	Yes	Yes	No	No
Guy Lonsdale	No	Yes	Yes	Yes
Natasha McLaren	No	Yes	Yes	Yes

The Board's longest serving member, Natasha McClaren, unfortunately attended her last meeting on 23 February 2024. The Board would like to thank Natasha for her contribution and commitment to the work of the Board since it was established on 1 April 2015.

Work of the Board

The Board has a work programme which provides the basis for the agendas at its meetings. During the year, the Board's agendas included a range of issues covering investment, governance, and pensions administration:

- Terms of Reference The Board requested a review of their Terms of Reference and documents relating to their roles and responsibilities. These documents have been prepared in draft, released for comment, and it is intended they will be agreed at the next board meeting.
- Risk Management Considered the Pension Fund's Risk Register and assisted the Fund in identifying, managing, and
 monitoring risk particularly in relation to F/SLR02 Staffing and System resources are insufficient to adequately meet
 the needs of the pensions service. During the year, this also included deep dives into two risks F/SLR05 Failure to
 ensure adequate data presence and quality, and F/SLR03 Failure to establish adequate cyber security controls and
 business continuity.
- Annual Report and Accounts Reviewed the Fund's Annual Report and Accounts 2022/23.
- Governance Policy Statement Reviewed the Funds revised Governance Policy Statement.
- Administration Policies and Strategies The Board reviewed the existing Pensions Administration Strategy and the Communications Policy prior to approval by the Pensions Committee.
- Investment Policy The Board reviewed the Responsible Investment Policy and Corporate Governance and Voting Guidelines.
- Border to Coast The Board received several updates on the arrangements of the Border to Coast Pensions Partnership.
- Pensions Administration Performance The Board received quarterly administration performance reports, details of key performance indicators and results from the 2022 and the 2023 CIPFA Pensions Administration Benchmarking Club.
- Local Government Pension Scheme Regulations and Governance The Board received updates on continued changes and developments in relation to regulatory requirements for national projects such as the McCloud Remedy and Pensions Dashboards. This update is now a quarterly report.
- ERPF Member Self-Service, Digital Services and Cyber Security The Board received updates on member self-service and digital services which included the review of the Member Engagement Strategy. The Board also reviewed the Cyber Security Strategy which set out the Fund's approach to cyber governance and how to mitigate future risks.
- Data Quality Improvement The Board reviewed the Data Improvement Plan which had been updated to account for data requirements of the pensions dashboards regulations. The focus remained on improving existing validations in order to improve data accuracy.

The Board are keen to ensure their work assists the Pensions Committee and that all recommendations and decisions considered relevant are referred to the Pensions Committee. During 2023/24, the Chair of the Board attended Pensions Committee meetings to provide an update on the work being carried out by the Board, including recommendations of the Board with the appropriate justifications and any other issues the Board believed would be of interest to the Committee.

Training

The Fund has in place a training strategy to aid all Board members in performing and developing personally in their individual roles and to equip them with the necessary skills and knowledge to act effectively in line with their responsibilities. All Board members are required to undertake induction training before taking up their role.

During the year, Board members have attended the following training events both in person and remotely online and via Zoom:

Event	Date	Attendees
CIPFA's Annual Conference for Pensions Board Members and Support Officers	18 May 2023	Lynda Bowen, Guy Lonsdale.
Risk Register - Deep dive F/SLR03 - Failure to establish adequate cyber security controls and business continuity.	26 May 2023	Lynda Bowen, Jayne Karlsen, Cllr Nigel Wilkinson
Border to Coast Conference	September 2023	Lynda Bowen
Risk Register - Deep dive F/SLR05 - Failure to ensure adequate data presence and quality	15 September 2023	Lynda Bowen, David Smith, Guy Lonsdale, Natasha McLaren, Cllr Nigel Wilkinson.
Cyber security training and question / answer session	23 February 2024	Lynda Bowen, Guy Lonsdale, Natasha McLaren, Jayne Karlsen.
LGPS Governance Conference 2023	18 and 19 January 2024	Lynda Bowen

Individually, Board members are requested to complete all modules in The Pension Regulator's Public Service toolkit, and the Hymans LGPS Online Learning Academy further supports the training needs of Board members. The online training course covers all the key areas that members need to understand to successfully manage the running of the Fund, including:

- An introduction to LGPS oversight bodies, governance, legislation, and guidance.
- · LGPS administration, including policies and procedures, and pension fund auditing.
- LGPS valuations, funding strategy and LGPS employers.
- Investment strategy, pooling and responsible investment.
- · Performance monitoring and procurement.
- Pensions Scams, including warning signs, due diligence, and communication.
- Current issues in the LGPS.

Work plan for 2024 / 2025

Over the coming year the Board will aim to assist the scheme manager in reviewing and making recommendations on:

- · Identifying, managing, and monitoring risk.
- The Fund's cyber security policies and procedures.
- Supporting the Fund in its efforts to review and improve the Pensions Administration Strategy to ensure employer compliance.
- Continuing to monitor the Fund's administration performance and key performance indicators.
- · Supporting the Fund in its Member Engagement Strategy, Communications Policy, and Digital Engagement.
- Monitoring governance arrangements including The Pensions Regulator's General Code of Practice.
- Monitoring the Fund's approach to responsible investment.
- Working with the Fund to develop Board members' knowledge and understanding to ensure open discussion to ensure informed decisions can be made.

The main challenges facing the Fund in 2024/25 are:

- Continue to ensure good quality, accessible and reliable data is in place generally but also in readiness for Pensions Dashboards.
- Continue to implement technology solutions, validations and automation to help improve the quality of data, which helps meet the changing needs of the Fund in relation to administration and customer requirements.
- Prepare Board reports on progress made and advise the Fund on effective strategies to maximise both member and employer engagement.
- Introduce The Pensions Regulator's General Code of Practice and perform a gap analysis of current compliance and governance including areas relating to best practice.

Costs

The cost of the implementation and running of the Board has been minimal, having been included in existing officer workloads.

Details of the Board activities including papers, agendas and minutes of Board meetings can be found at www.erpf.org.uk/local-pension-board

East Riding Pension Fund Local Pension Board May 2024

auditor report

Independent auditor's statement to the members of East Riding of Yorkshire Council on the pension fund financial statements included within the East Riding Pension Fund annual report

Report on the financial statements

We have examined the Pension Fund financial statements for the year ended 31 March 2024 included within the East Riding Pension Fund annual report, which comprise the Fund Account, the Net Assets Statement and the notes to the financial statements, including material accounting policy information.

Opinion

In our opinion, the Pension Fund financial statements are consistent with the audited financial statements of East Riding of Yorkshire Council for the year ended 31 March 2024 and comply with applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2023/24.

Respective responsibilities of the Director of Finance and the auditor

As explained more fully in the Statement of the Director of Finance's Responsibilities, the Director of Finance is responsible for the preparation of the Pension Fund's financial statements in accordance with applicable United Kingdom law.

Our responsibility is to report to the Members of East Riding of Yorkshire Council as a body, whether the Pension Fund financial statements within the Pension Fund annual report are consistent with the financial statements of East Riding of Yorkshire Council.

We conducted our work in accordance with Auditor Guidance Note 07 – Auditor Reporting, issued by the National Audit Office. Our report on the Pension Fund financial statements contained within the audited financial statements of East Riding of Yorkshire Council describes the basis of our opinions on the financial statements.

Use of this auditor's statement

This report is made solely to the members of East Riding of Yorkshire Council, as a body and as administering authority for the East Riding Pension Fund, in accordance with Part 5 paragraph 20(5) of the Local Audit and Accountability Act 2014. Our work has been undertaken so that we might state to the members of East Riding of Yorkshire Council those matters we are required to state to them and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than East Riding of Yorkshire Council and East Riding of Yorkshire Council's members as a body, for our audit work, for this statement, or for the opinions we have formed.

10

Mark Outterside, Key Audit Partner For and on behalf of Forvis Mazars LLP

auditor report 130

contact points

Information relating to any pension matters including individual benefit or contribution enquiries should be addressed to the Pensions Section at the address below or by telephoning (01482) 394150

The Pensions Manager
East Riding Pension Fund
Pensions Section
PO Box 118
Church Street
Goole
East Riding of Yorkshire
DN14 5BG

Enquiries relating to investment matters should be addressed to the Investments Section at the address below or by telephoning (01482) 394135

The Head of Investments
East Riding Pension Fund
Investment Section
PO Box 164
Church Street
Goole
East Riding of Yorkshire
DN14 5YZ

General information can be found on the East Riding Pension Fund website ww.erpf.org.uk



contact points 131